

UNITED STATES INTERNATIONAL TRADE COMMISSION

In the Matter of:)	
)	
PURIFIED)	Investigation Nos.:
CARBOXYMETHYLCELLULOSE FROM)	731-TA-1084-1087
FINLAND, MEXICO, NETHERLANDS,)	(Preliminary)
AND SWEDEN)	

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Wednesday,
June 30, 2004

Room 101
U.S. International Trade
Commission
500 E Street, S.W.
Washington, D.C.

The hearing commenced, pursuant to notice, at 9:31 a.m., before the United States International Trade Commission, Robert Carpenter, Director of Investigations, presiding.

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I N D E X

	PAGE
OPENING STATEMENT OF MR. CARPENTER	5
OPENING STATEMENT OF EDWARD M. LEBOW, OF COUNSEL, HAYNES AND BOONE, LLP	6
OPENING STATEMENT OF MATTHEW J. CLARK, OF COUNSEL, ARENT FOX, PLLC	8
OPENING STATEMENT OF JEFFREY S. NEELEY, OF COUNSEL, GREENBERG TRAURIG, LLP	11
TESTIMONY OF D. CHARLES HERAK, GLOBAL BUSINESS DIRECTOR, CMC, AQUALON	15
TESTIMONY OF MARY HALLOCK, SALES MANGER, 34 FOOD INDUSTRY, AQUALON	
TESTIMONY OF R. SCOTT RIEFLER, PRESIDENT, TIC GUMS	37
TESTIMONY OF DANIEL W. KLETT, CAPITAL TRADE, INC.	56
TESTIMONY OF STEVEN BODICOAT, PH.D., VICE PRESIDENT, MARKETING, NOVIANT HOLDINGS B.V.	116
TESTIMONY OF JAMES REID, BUSINESS MANAGER AMERICAS, AKZO NOBEL CELLULOSIC SPECIALTIES, INC.	129
TESTIMONY OF CORRADO PIOTTI, COMMERCIAL DIRECTOR, AMTEX	133
TESTIMONY OF BRUCE MALASHEVICH, PRESIDENT, ECONOMIC CONSULTING SERVICES	139

P R O C E E D I N G S

(9:35 a.m.)

MR. CARPENTER: Good morning and welcome to the United States International Trade Commission's conference in connection with the preliminary phase of antidumping investigation Nos. 731-TA-1084 to 1087 concerning imports of purified carboxymethylcellulose from Finland, Mexico, the Netherlands, and Sweden.

My name is Robert Carpenter; I am the Commission's Director of Investigations, and I will preside at this conference.

Among those present from the Commission staff are from my far right: Diane Mazur, the supervisory investigator; Cynthia Trainor, the investigator; on my left, Neal Reynolds, the attorney/advisor; Gerry Benedict, the economist; Cynthia Foreso, the industry analyst; and Chand Mehta, the auditor.

I understand that parties are aware of the time allocations. I would remind speakers not to refer in your remarks to business proprietary information and to speak directly into the microphones. We also ask that you state your name and affiliation for the record before beginning your presentation.

1 Are there any questions?

2 (No response.)

3 MR. CARPENTER: If not, welcome, Mr. Lebow,
4 please come forward for your opening statement.

5 MR. LEBOW: Good morning, Mr. Carpenter, and
6 members of the Commission staff.

7 For the record, my name is Edward Lebow. I
8 am with the law firm of Haynes and Boone, LLP, and am
9 representing the petitioner in these investigations,
10 Aqualon Company, a division of Hercules, Incorporated.
11 I will introduce our other panelists when we come to
12 the table in a few moments.

13 The point I wish to emphasize, what is
14 really exceptional about this dumping case on purified
15 carboxymethylcellulose is just how unexceptional it
16 is. What this really is is a textbook case of the
17 impact of dumping on domestic producers of a commodity
18 chemical.

19 During the past several years there has been
20 growth in the import sales in the U.S. market by the
21 respondents. This has encouraged growth of capacity
22 by some of the respondents. After that, their import
23 shares continue to increase even more inexorably. And
24 how do they sell? They use price. We think the
25 record will show significant and continuous

1 underselling by the respondents of the domestic
2 industry.

3 Several respondents, not only competing with
4 the domestic industry, also compete with each other,
5 further depressing prices in the market. And each of
6 these respondent country producers has expanded from
7 its original beachhead in the United States to
8 country-wide, application-wide sales.

9 As the dumping margins will show,
10 respondents are able to underprice in the U.S. market
11 by covering their fixed costs with higher prices in
12 their home markets, and then they can sell in the
13 United States at closer to their variable costs.
14 Respondents already have more than half of the U.S.
15 market and the domestic industry is in a minority
16 position.

17 The domestic industry's sales were
18 continuing to fall throughout the beginning of this
19 period of investigation, but this is a high fixed-cost
20 industry. Falling and decreases lead to per unit cost
21 increases and decreased profits.

22 Aqualon couldn't continue to allow its
23 remaining volume to disappear, especially as the
24 respondents were targeting the largest accounts, the
25 base load type accounts. Aqualon did everything it

1 could to cut its costs to the bones, including
2 deferring a good deal of maintenance, and of course,
3 at reduced prices and towards the end of the period of
4 investigation it took back some, but not all of the
5 lost share.

6 The result of doing this at lower prices,
7 however, was to see its gross margins reduced and its
8 profits continuing to be extremely weak.

9 Meanwhile, according to published reports,
10 respondents have huge amounts of unused capacity,
11 aggregating, we think, perhaps even as much as double
12 as Aqualon's total remaining U.S. sales.

13 So not only is the domestic CMC industry
14 already suffering significant material injury due to
15 the dumped imports, it's faced with real and imminent
16 threat of increased material injury in the coming
17 months and years, and this morning our witnesses will
18 testify to that situation in greater detail.

19 Thank you.

20 MR. CARPENTER: Thank you, Mr. Lebow.

21 Mr. Clark and Mr. Neeley, come forward at
22 this time.

23 MR. CLARK: Good morning. For the record, I
24 am Matt Clark of Arent Fox. We are counsel to the
25 Huber Noviant Group Companies in this proceeding. I

1 am accompanied today by my colleague Ms. Nancy Noonan.

2 Testifying today on behalf of the Huber
3 Noviant Group Companies will be Dr. Steven Bodicoat,
4 Vice President of Marketing. Accompanying Mr.
5 Bodicoat is Mr. Ken McKenzie, the Director of Product
6 Development at Noviant. In the interest of time, Mr.
7 McKenzie will not be providing direct testimony, but
8 will be available to respond to any questions the
9 Commission staff may have.

10 Also testifying on behalf of the parties in
11 opposition this morning is Mr. Bruce Malashevich,
12 President of Economic Consulting Services.

13 The testimony that you hear today, along
14 with the information that will be provided in the
15 post-conference brief, and that we believe you will be
16 collecting through questionnaires, will reveal a very
17 different marketplace and a very different competitive
18 reality than the one presented by Aqualon in its
19 petition.

20 The testimony you will hear this morning and
21 the record in this proceeding will establish that for
22 Noviant CMC is a value-added specialty chemical with a
23 wide range of critical end-use applications. Aqualon,
24 on the other hand, as you've just heard from Mr.
25 Lebow, treats CMC as a simple commodity, and it treats

1 its customers and its purchasers as the purchasers of
2 a mere commodity.

3 Noviant's philosophy is completely
4 different. For Noviant, success in the CMC market is
5 a function of identifying and providing value in use
6 to end users through technical support, product
7 innovation and customized formulations, not by
8 treating CMC as a commodity, selling only on the basis
9 of price.

10 If Aqualon has been materially injured, and
11 we maintain it has not been, it is because of
12 Aqualon's pursuit of a commodity strategy rather than
13 as a value-added supplier of a critical input
14 component.

15 The testimony this morning will also
16 highlight the presence and the critical impact in the
17 marketplace of the many substitute products that
18 compete with purified CMC, including non-subject
19 imports of technical grade CMC and non-subject imports
20 of purified CMC from other countries.

21 This latter point, imports of purified CMC
22 from other countries, is a conspicuous and we think
23 curious omission from Aqualon's version of the market
24 and from the petition in this proceeding.

25 The totality of the testimony that you will

1 hear, along with the other record evidence that you
2 will collect through questionnaires and the post-
3 conference brief, will establish that the growth in
4 subject imports as described in the petition is a
5 fiction. The subject imports have not depressed or
6 suppressed purified CMC prices in the U.S. This is
7 also a fiction in the petition. It is also a fiction
8 that there is excess capacity overhanging the market.
9 The record and the testimony today will confirm all of
10 these.

11 In short, the testimony and the record will
12 confirm that there is not a reasonable indication that
13 subject imports have caused or threaten to cause
14 material injury to a U.S. industry.

15 Thank you.

16 MR. NEELEY: For the record, my name is
17 Jeffrey Neeley of the law firm of Greenberg Traurig.
18 I am here today on behalf of Quimica Amtex, which is
19 the only producer of CMC products in Mexico.

20 Amtex is, quite frankly, puzzled why we are
21 here at all. It is, we think, readily apparent from
22 the petition that this petition was not directed at
23 Amtex. The quality of the information in the petition
24 with regard to Amtex is extraordinarily poor, which we
25 think is just indicative of the fact that Amtex and

1 Mexico apparently were added at the very last minute
2 to this petition, so it seems.

3 In any event, today what we will have is
4 testimony by Mr. Corrado Piotti, who is the Commercial
5 Director of Amtex. Mr. Piotti will testify as to
6 several things that we think are relevant, and
7 frankly, make our story a bit different than anybody
8 else's here.

9 First of all, Amtex has very few customers
10 in the United States. There are, frankly, only two
11 customers that account for the vast bulk of our sales
12 to the United States and have for many years. Both of
13 those customers are in a situation where they don't
14 have for one reason or another, which Mr. Piotti will
15 explain, would never purchase from Aqualon, and that
16 goes to two legal conclusions.

17 The first is that we should not be
18 accumulated with the other parties to the other
19 countries in this investigation; and secondly, that
20 there is no injurious effect by reason of the imports
21 from Mexico standing alone. So that will be the first
22 thing that Mr. Piotti will speak to.

23 The second thing that we will speak to is
24 the capacity information that is in the petition. The
25 petition indicates that there is somehow a vast amount

1 of capacity underutilization in Mexico. Nothing could
2 be further from the truth.

3 The fact is that Mexico has been, and Amtex
4 has been at full capacity for years, that we have been
5 in a position where Mexico has been forced to bring in
6 product from its sister companies in South America;
7 that there is -- it is true enough, some additional
8 capacity being added, but that's just the
9 modernization which will be a very modest increase in
10 capacity, and will simply replace the product that is
11 now coming from South America, and will have no net
12 effect on the United States market.

13 In short, we think that what we see is a
14 petition that was extraordinarily poorly drafted. And
15 with regard to our client, we think that when the
16 Commission receives all of the facts and looks at the
17 entire situation, that they will agree that Mexico
18 should be dismissed from this case.

19 Thank you.

20 MR. CARPENTER: Thank you, Mr. Clark and Mr.
21 Neeley.

22 At this point we will ask the petitioning
23 panel to come forward, please.

24 (Pause.)

25 MR. LEBOW: Good morning again.

1 Let me begin by introducing our panelists
2 and other folks who are here today to support Aqualon.
3 To my immediate left is D. Charles Herak, "Chuck"
4 Herak, the worldwide business director of Aqualon CMC.

5 And to his left is Scott Riefler. Mr.
6 Riefler is the president of TIC Gums, a purchaser of
7 CMC from Aqualon and also a purchaser of other
8 hydrocolloids, a president of a company which not only
9 resells some of these products, but also creates
10 blends of hydrocolloids which it sells into the food
11 industry.

12 And to our far left is Mr. Niels Thestrup,
13 another senior manager of the Aqualon CMC business.
14 Mr. Thestrup will not be giving direct testimony, but
15 he is available to help answer questions.

16 To my immediate right is Mary Hallock. Ms.
17 Hallock is sales manager for food industry clients of
18 Aqualon CMC and other Aqualon products.

19 And finally, Dan Klett of Capital Trade, who
20 is the economist working with us.

21 Behind us in the room are Gale Sheppler who
22 is an associate at Haynes and Boone who is helping us,
23 and behind him is Jim Davis, the senior counsel of the
24 Aqualon Division of Hercules.

25 Mr. Herak will provide the initial

1 testimony, and as formats, rather than have him read a
2 statement to you, I am going to be asking him a series
3 of questions, and then he will be relying and speaking
4 to you directly.

5 Chuck, would you identify yourself for the
6 record, please?

7 MR. HERAK: My name is Charles Herak, and I
8 am the Global Business Director for the CMC Unit of
9 Aqualon, and I am responsible for the profitability
10 and strategic direction of the CMC business.

11 MR. CARPENTER: Let's begin by talking about
12 the product. Would you please describe for the panel
13 exactly what is purified carboxymethylcellulose?

14 MR. HERAK: Carboxymethylcellulose is a
15 white to off-white powder, and I just brought along
16 one sample that may be somewhat useful for the people
17 on the Commission to see as an example.

18 CMC is highly soluble in water. It acts as
19 a thickener and also as a water binder. This
20 particular sample is a solution of CMC dissolved in
21 water, and if you tilt it back and forth you will
22 notice that it's quite a thick and viscous solution.

23 Typically, CMC is sold to customers in 50-
24 pound bags which are stacked on pallets, so one-ton
25 pallets, and sometimes it's sold in large bags like

1 super sacks that could be 500 or a thousand pounds.

2 MR. LEBOW: Thicker is easy enough to
3 understanding, but what do you mean by water binder?

4 MR. HERAK: An example of water binding
5 would be toothpaste. When you squeeze a tube of
6 toothpaste you get a nice uniform tube of the kind of
7 gel-like paste that comes out. And if the CMC was not
8 present, in fact what would happen is you would get
9 some separation. The water would separate from the
10 other materials in the toothpaste, so in a sense it's
11 kind of binding the water and holding it together with
12 the rest of the formula.

13 MR. LEBOW: In addition to toothpaste, what
14 else is CMC used for?

15 MR. HERAK: There are for major markets
16 where CMC is sold and a number of smaller applications
17 as well. The four major markets, the first one is the
18 food industry, and there are a number of different
19 uses in food. I have a few example here also.

20 One example here is this Duncan Hines Moist
21 Deluxe Cake Mix, and here the CMC is used to bind the
22 water and keep the cake more moist, and prevent it
23 from drying out.

24 On the list of ingredients, you will see a
25 number of ingredients, and you will see CMC listed

1 here as salos gum, that's one of the other names for
2 CMC, and that's what is commonly referred to in the
3 food industry.

4 It's also used in this product. These are
5 cereal bars, and in the food filling the CMC is used
6 to improve the texture and again bind the water.

7 Here is an example of a cocoa-mix where the
8 CMC used to improve the mouth feel and the viscosity
9 of the cocoa-cocoa, it's used in a lot of beverages.
10 It's used in ice cream. Those are some of the
11 examples in the food industry.

12 It's also used in personal care; as I
13 mentioned, toothpaste. It's used as a binder and
14 thickener in toothpaste as well as in dentures
15 adhesives.

16 The third large segment would be for the
17 paper industry. CMC is used in coated paper to help
18 with the coating of that paper. This would be the
19 type of paper that you would see in a magazine
20 typically. In addition, CMC is used for adding wet
21 strength to paper towels, so like Bounty Paper Towels,
22 things like that. When they get wet and they are
23 still strong, that's because CMC is in there with some
24 other chemicals that maintain that wet strength.

25 The fourth large area of sales of CMC is to

1 the oil drilling market. CMC is used in drilling
2 muds, and these drilling muds help with the
3 lubrication of the drilling equipment as it bores down
4 into the ground and it also helps to bring the
5 cuttings of the earth back to the surface.

6 So those are the four primary applications
7 for CMC, but in addition, there are a number of
8 smaller applications, including ceramics, adhesives,
9 cables, batteries, it's used in mining for recovery of
10 some precious metals, so there are actually very many
11 uses for CMC.

12 MR. LEBOW: Are these stable or growing
13 markets or cyclical markets? What kind of markets are
14 they?

15 MR. HERAK: Well, it depends on the
16 particular industry segment. For the food and the oil
17 care applications, these are growing slowly but
18 steadily, maybe about two to three percent per year in
19 the U.S.

20 The paper market has been relatively flat.
21 The U.S. paper market today is still an exporter of
22 paper and coated paper, but the amount of exports has
23 decreased as there has been some new capacity for
24 paper added, particularly in Asia, so that industry is
25 not growing significantly at this time.

1 The other major segment, the oil drilling
2 segment is very cyclical. The amount of drilling
3 activity is related, of course, to the price for oil
4 and natural gas, and with some lag there is usually an
5 impact of the price of those fossil fuels on the
6 amount of drilling activity, and hence the need for
7 the drilling chemicals and drilling muds.

8 MR. LEBOW: How is CMC produced?

9 MR. HERAK: CMC, it starts with cellulose.
10 There is two sources of cellulose; one is from wood,
11 the other is from cotton. I have some small samples
12 here. This happens to be of wood cellulose. We
13 typically buy this in big rolls, several feet wide.

14 The cellulose is then ground up and it's fed
15 into a reactor where it is reacted with a number of
16 chemicals. The primary ones are sodium hydroxide and
17 monocholoric acetic acids, which is usually called
18 MCA. So under a carefully controlled set of reaction
19 conditions we can produce CMCs of different, slightly
20 different properties, different viscosities and
21 degrees of substitutions.

22 But after the reaction step, you have a CMC
23 which is not pure. It's containing a lot of
24 byproducts, primarily salt. So you have essentially a
25 product that is about 70 percent CMC, 30 percent salt.

1 There are a number of purification and
2 washing steps which are necessary to arrive at a
3 purified CMC, so alcohol is used in combination with
4 water to wash away the salt. There are a number of
5 solid/liquid separations using filter presses and
6 centrifuges and things of this nature, and that's a
7 very capital-intensive part of the operation.

8 Afterward there is some drying and grinding,
9 and finally the packaging into the bags.

10 MR. LEBOW: Do you consider this a capital-
11 intensive industry?

12 MR. HERAK: Yes. Overall, CMC production is
13 very capital-intensive relative to the cost for the
14 raw materials. A world skilled CMC plant, a new one
15 would cost over \$100 million.

16 MR. LEBOW: Where is CMC produced and by
17 what producers?

18 MR. HERAK: There are a number of CMC
19 producers. if we start with Aqualon, Aqualon today
20 has three CMC factories. One is in Hopewell,
21 Virginia, which is just south of Richmond. We started
22 producing CMC there as a first producer in the United
23 States in 1948. We have since that time made very
24 significant investments in that facility to expand the
25 capacity, to modernize the plant.

1 We also have two more plants. We have a
2 plant in France, which we purchased in 1977, and we
3 have a very small plant in China, in south China,
4 which we purchased in December of last year.

5 In addition to Aqualon, there are a number
6 of other producers. Far and away the world's largest
7 producer of CMC is Noviant, which has three factories:
8 one in Finland, one in The Netherlands, and one in
9 Sweden.

10 The other significant producers of CMC in
11 the world would be Akzo with their facility for
12 purified CMC in The Netherlands; Quimica Amtex, which
13 has production in Mexico, Colombia and Argentina;
14 Wolf, which is a division of the Beyer Chemical
15 Corporation, with production in Germany. There are
16 two quality Japanese producers, one is called Dycell,
17 the other is called DKS. There are also a number of
18 smaller producers scattered around the world but they
19 are really not competitive on a world scale. They
20 have lower quality and relatively limited production
21 capacity.

22 MR. LEBOW: Are there quality or other
23 differences among the CMCs produced by these
24 suppliers?

25 MR. HERAK: The major producers which I

1 mentioned all produce high-quality products and have
2 very broad ranges of products that can be used in all
3 the major applications.

4 But if we talk about some of the smaller
5 producers, the ones that I didn't name, such as the
6 producers in China and some of the other small
7 producers in developing countries, typically their
8 quality is at a lower level and it's not suitable for
9 direct substitutions for the CMC of the major
10 producers.

11 MR. LEBOW: Are there any differences in the
12 CMC used for different applications?

13 MR. HERAK: Well, each of the major
14 producers has a broad range of products of different
15 viscosities and degrees of substitution. They are all
16 essentially the same basic chemical, but there is just
17 slight differences in the chain length and degree of
18 substitution so that the product can be optimized for
19 the particular applications.

20 So the customers, whether it's a food
21 customer or paper customer, they would select a grade
22 which really gives the best cost and performance for
23 their particular application.

24 But these products are all considered CMC.
25 They are all produced in the same type of production

1 equipment, and they use all the same chemicals and so
2 forth.

3 MR. LEBOW: The petition draws the line
4 between crude and purified CMC at the 90 percent or
5 greater purity level being purified.

6 Why did you select this level as a place to
7 draw the line?

8 MR. HERAK: Well, there is another product
9 which is sold in the market known as crude CMC. Some
10 of the producers call it technical CMC, and that would
11 be a product that is roughly 65 or 70 percent purity.

12 And if we step back to the discussion on the
13 production for the purified CMC, essentially the first
14 part of the plant is the same, the reaction, but then
15 there is no purification.

16 So it's a very -- it's a much lower cost
17 product, and that is sold in the marketplace, so that
18 is one distinction.

19 But then if you begin to purify the CMC, you
20 can purify it to different levels, but typically if
21 you would go through one purification operation you
22 would arrive at a purity of about 90 percent, and you
23 can do subsequent purification to improve the purity
24 further. But given that a single purification step
25 would arrive at 90 percent, we thought that was a

1 reasonable place to draw the line.

2 In addition, there really is very limited or
3 no material sold say in the 80 to 90 percent range of
4 commercial significance. So by drawing a line at 90
5 percent, it's unlikely that unpurified material would
6 get accidentally included.

7 MR. LEBOW: Stepping back for a moment and
8 looking at the U.S. CMC market, could you describe
9 what the basic conditions of competitions are in that
10 market?

11 MR. HERAK: Well, there are a number of
12 different competitors selling CMC in the U.S. market,
13 all the producers here as the respondents, in addition
14 to a few others. So the products, although there are
15 different viscosity grades and so forth, they are
16 largely fungible and the customers, they make every
17 effort possible to qualify multiple suppliers so they
18 can try to buy the product from any one of these
19 producers, and use their leverage to try to drive the
20 price down, and make the purchasing decisions
21 primarily about price.

22 MR. LEBOW: Excuse me, let me interrupt at
23 that point.

24 We heard in the opening statement from
25 respondents that Aqualon is attempting to sell this

1 product on a commodity price basis whereas they are
2 trying to sell on a value basis.

3 Does that reflect the market as you see it?

4 MR. HERAK: In fact, I would tend to look at
5 it a little bit the opposite. Aqualon, as the -- as
6 the U.S. producer for a long time, had built up
7 relations with our customers, a lot of customized
8 products for the different applications. We, in fact,
9 developed many of the new types of CMC over the years
10 which gave enhanced performance in different
11 applications.

12 And as we saw more aggressive activity from
13 some of the respondents, we tried to convince our
14 customers that this product that we sell is a
15 specialty, and that we do have some unique performance
16 and benefits relative to some of the other CMC. And
17 the respondents just tried to cut the price by 20 - 30
18 percent, and it was not about offering a better
19 product; it was about offering a lower priced product.

20 MR. LEBOW: Thank you. I'm sorry. I
21 interrupted you. You were talking about the
22 conditions of competition.

23 MR. HERAK: So price has been one of the
24 major decision in the purchasing philosophy in the
25 recent past, and the respondents have taken advantage

1 of that.

2 I should also point out that the importers
3 already have the majority share of the U.S. CMC market
4 today.

5 MR. LEBOW: And what is your sense of
6 worldwide capacity? Again, we heard this morning that
7 it was suggested that there is not excess capacity in
8 the world.

9 MR. HERAK: Well, according to our analysis
10 as well as a number of different industry reports,
11 there is a lot of excess capacity for CMC in the
12 world, estimated at roughly 20 percent of the total
13 capacity.

14 MR. LEBOW: What is the history of the U.S.
15 CMC market?

16 MR. HERAK: Well, Hercules became the first
17 producer of CMC in 1945. We then started making
18 investments in our Hopewell facility in 1947, and have
19 continued to produce CMC there ever since that time.

20 In the early days of CMC, there were a few
21 other U.S. producers that entered the market,
22 including duPont and a few others, but none of them
23 really stayed in the business for a long term. And to
24 my knowledge, I believe for about the last 30 years
25 Hercules has been the only U.S. producer of purified

1 CMC.

2 Given the fact that we were the only U.S.
3 producer, we did have a very strong market position,
4 and up through the eighties there were imports coming
5 in, but they had a relatively modest share of the U.S.
6 market. Entering the nineties with more international
7 trade and more globalization, as with many products,
8 there became more imports into the U.S. of CMC, and
9 the importers solely improved their market position in
10 the U.S. market, and I view that really as kind of a
11 natural evolution of many products. With increasing
12 global trade, that's just a natural trend.

13 But there was a very significant event in
14 1999, Noviant completed some major expansions of two
15 of their facilities, adding more than 40 million
16 pounds of capacity, which is, in essence, the same
17 amount of capacity, the total capacity of our
18 Hopewell, Virginia plant.

19 And at that time they became extremely
20 aggressive in the marketplace, and the prices that
21 they were offering to the customers were dramatically
22 below the preexisting levels at that time as they
23 attempted to try to fill up this new capacity.

24 To a lesser extent, Quimica Amtex steadily
25 increased their participation in the U.S. market using

1 price as their major tool to gain new business. The
2 impact of this activity put a lot of pressure on
3 Aqualon's both -- on their market share and on our
4 price.

5 MR. LEBOW: Does Aqualon meet more than one
6 competitor at any given account?

7 MR. HERAK: Yes. Typically, we would meet
8 several competitors at the same account. And in fact,
9 I think it's the goal of most purchasing agents, I
10 think they go to some purchasing agent training or
11 something where they try to qualify as many suppliers
12 as possible in an effort to commoditize the product
13 and drive the price down.

14 And also, Mr. Riefler, to my left, will be
15 able to address that issue more in his testimony.

16 MR. LEBOW: And does Aqualon meet all the
17 subject country producers throughout the entire United
18 States?

19 MR. HERAK: Yes, we see the subject
20 countries active in all the areas of the U.S. And in
21 fact in the case of Quimica Amtex, we see increased
22 level of activity. They have recently announced a new
23 sales office opening in Chicago.

24 MR. LEBOW: And how about the application,
25 does Aqualon meet all of the subject country producers

1 in all of the major applications for CMC?

2 MR. HERAK: Yes, I believe that they are
3 active in all the major applications with one
4 exception. I'm not aware that Akzo is selling into
5 the U.S. paper industry.

6 MR. LEBOW: What has been just the general
7 behavior of the competitors?

8 MR. HERAK: Well, I think, as I have already
9 mentioned, very aggressive in terms of trying to what
10 we consider buy market share, essentially offering
11 extremely low prices to buy market share, enter into
12 long-term contracts, and lock in the key customers.

13 MR. LEBOW: How has Aqualon chose to respond
14 to these tactics?

15 MR. HERAK: Well, initially, because of our
16 philosophy that CMC -- our philosophy, our past
17 philosophy that CMC was more of a specialty in that we
18 could differentiate ourselves with our service and
19 with the product quality and so forth, we attempted to
20 hold our prices as we saw some of these very low price
21 offers from some of the competition.

22 In fact, we were, I don't know, a
23 combination of maybe too naive, we were a little bit
24 shocked when we saw some of the very low price levels
25 that were offered by the competition, even believing

1 maybe that the purchasing people were misleading us,
2 they were trying to exaggerate the price levels that
3 were being offered.

4 So we generally tried to hold our prices or
5 make some minor concessions. The result was that we
6 lost a huge amount of market share in the process.

7 So after reality sunk in that the prices
8 really had dropped by this substantial margin, we then
9 began to lower our prices in an attempt to regain some
10 of that share, and we have had some minor success I
11 would say in the last six to 12 months, but still we
12 have a much lower market share than before this
13 activity began, and the prices obviously are much
14 lower.

15 In addition, throughout this period
16 recognizing some of these trends and recognizing the
17 very aggressive behavior of the respondents, we made
18 every effort to aggressively cut our costs to maintain
19 some level of profitability in the business.

20 MR. LEBOW: So to recapitulate then, what
21 has been the impact of respondents' behavior been on
22 Aqualon?

23 MR. HERAK: Well, to summarize, I mean, our
24 volume has dropped dramatically. The price has
25 dropped very dramatically. When you multiply these

1 two factors together, it creates an even more
2 significant drop in revenue and drop in profit.

3 That has required us to reduce our
4 employment base at our production facility in
5 Hopewell, as well as some of the support functions.
6 We have not made any capital expenditures in our
7 facility in Hopewell, and we've kept the maintenance
8 to the bare minimum as to what is necessary to keep
9 the plant running. We have idled part of the capacity
10 in an effort to save money and put additional capital
11 into the plant at this time.

12 But this is not a situation that can
13 continue indefinitely because it's like a car, if you
14 don't do some amount of maintenance and replacement of
15 certain things, it can't run forever.

16 And I should also point out that the
17 business performance, which is detailed in our
18 petition and questionnaire, if in fact it wasn't for
19 these measures, the business performance would be even
20 worse, and delaying some of these capital expenditures
21 and maintenance, which are eventually necessary, it
22 makes the shorter term results of the last few years
23 look a little bit artificially better than what they
24 would be over a long term.

25 MR. LEBOW: In terms of all the Aqualon

1 businesses, how does CMC compare?

2 MR. HERAK: Well, Aqualon, in fact, is the
3 world's leader in making products similar to CMC but
4 of different chemistries. We start with that same
5 cellulose that I passed around, and we do a lot of
6 different types of chemistry to it. We have a lot of
7 other products that sound similar, like
8 hydroxyethylcellulose, and methylcellulose, and
9 hydroxypropocellulose, and so on and so on, and all of
10 those product lines and business units are performing
11 very well. They are very profitable. They are
12 growing, and we reinvesting in those businesses.

13 So much a different story with CMC, we are
14 unable to attract the capital necessary to grow and
15 sustain the business compared with the others.

16 MR. LEBOW: So how do you see the future for
17 domestic CMC?

18 MR. HERAK: Well, not surprisingly giving
19 this situation, we see a very difficult future and not
20 a really rosy future.

21 The concern is not only has there been a
22 very significant penetration of the imports using
23 these very low prices, but that there seems to be no
24 change in the trend. I mean, there has been a very
25 steep price trends coming down and down, and there

1 doesn't seem to be any end to this endless price
2 cutting by the respondents.

3 In addition, given the large amount of
4 excess capacity at Noviant's facilities, they pose a
5 significant threat to try to continue this practice
6 and fill up their unused capacity.

7 A lot of activity in the recent years where
8 the respondents have deemed business has been at some
9 of the larger accounts. I think if you are coming in
10 you want to gain volume, you first go for the largest
11 accounts, so they have had a lot of success there and
12 taken a lot of share.

13 If we look at the medium and smaller
14 accounts, there has been less activity to date, but
15 there is increasing activity, and so that's even a
16 bigger threat going forward, that they start
17 penetrating at those second tier customers and further
18 increase their market share and drive prices down.

19 So overall, I mean, the business performance
20 as it is today and as it's projected is not very
21 optimistic, and I'm not very confident that we will be
22 able to reinvest in the Hopewell facility to maintain
23 the capability for the long term is the business
24 climate doesn't change.

25 MR. LEBOW: Is there anything else you want

1 to add in conclusion?

2 MR. HERAK: Well, I would just like to
3 summarize. I think that the data and the testimony
4 will clearly show that the subject imports have caused
5 substantial injury to our domestic industry, and do
6 threaten the long-term viability of CMC production in
7 the United States.

8 MR. LEBOW: Thank you, Chuck.

9 MR. HERAK: Thank you.

10 MR. LEBOW: We are going to turn now to a
11 briefer testimony from Mary Hallock speaking from the
12 point of view of someone who is in the trenches of
13 sales.

14 Mary, would you identify yourself for the
15 record, please?

16 MS. HALLOCK: My name is Mary Hallock, and
17 I'm the sales manager for the food industry for
18 Aqualon.

19 MR. LEBOW: And what are your
20 responsibilities?

21 MS. HALLOCK: My responsibilities are to
22 manage the sales at food customers in the Midwest and
23 in the Southeast.

24 MR. LEBOW: Is it the only position you have
25 ever had at Aqualon or Hercules?

1 MS. HALLOCK: I have held numerous positions
2 with Hercules, including manufacturing, marketing,
3 sales, and at one point was the business director for
4 CMC.

5 MR. LEBOW: With that experience in CMC,
6 would you like to add just a few words of your own
7 about the overview of the condition of the business as
8 described by Mr. Herak?

9 MS. HALLOCK: I would just like to echo what
10 Chuck has stated. I was the director of CMC in the
11 2000-2001 time period, and agree that at that time
12 we were caught by surprise by the low prices that we
13 heard. We did not believe them and did not react very
14 quickly because we didn't believe that.

15 We were forced to take some pretty dramatic
16 action with regards to employment at the facilities
17 and have reacted since then by lowering our prices
18 very dramatically in order to maintain share in the
19 market.

20 MR. LEBOW: Can you describe the territory
21 you cover and the types of customers you visit?

22 MS. HALLOCK: My territory is the Midwest
23 United States and the Southeast. I primarily handle
24 the very large accounts, only again in the food
25 industry, no other industry. However, I do as needed

1 deal with the small and medium-sized customers as
2 well.

3 MR. LEBOW: Could you share with the staff a
4 couple of examples just of what's happened in the last
5 few years with major customers?

6 MS. HALLOCK: I have got one account in the
7 South where I compete against Amtex. In 2001, we had
8 all of their business. In 2002, we lost two-thirds of
9 their business. In 2003, we reacted by decreasing our
10 price by four percent, still maintained about two-
11 thirds of the business. So in 2004, we decreased our
12 price by nine percent, and although we did get some
13 business back, we have not gotten 100 percent of the
14 business back.

15 Another account in the Northeast, we run
16 into Noviant. There was a price decrease there
17 between 2000 and 2001 of 19 percent. Between 2002 and
18 2003, there was an additional four percent decline in
19 pricing, at that point we only had 20 percent of their
20 volume. Between 2003 and 2004, we again lower price
21 by nine percent to try and regain some of our volume;
22 ended up with about 27 percent of the volume at this
23 point, and we are told that even additional four
24 percent decrease wouldn't even get us back half of the
25 business that we had.

1 MR. LEBOW: Let me ask you one additional
2 question. We heard this morning that it's Aqualon
3 which is commitizing this business, we described it
4 that way because we have done it.

5 Is that your experience in the market?

6 MS. HALLOCK: My experience is that we have
7 been trying to actually claw our way back in through
8 pricing. The purchasers are very aggressive. They
9 are qualifying second sources when they get lower
10 prices, and we have been forced to react to those low
11 prices.

12 MR. LEBOW: Thank you.

13 I think we would like to turn now to a
14 purchaser and hear from the other side of the
15 marketplace. Our next witness will be Scott Riefler.

16 Scott, would you pull up to the microphone
17 so they can hear you?

18 Would you please state your name for the
19 record?

20 MR. RIEFLER: I'm Scott Riefler. I'm
21 President of TIC Gums.

22 MR. LEBOW: And how long have you been with
23 TIC Gums?

24 MR. RIEFLER: Four years.

25 MR. LEBOW: What does TIC Gums produce?

1 MR. RIEFLER: We produce and sell
2 hydrocolloids to the food industry, discrete materials
3 and blends.

4 MR. LEBOW: What are hydrocolloids?

5 MR. RIEFLER: Hydrocolloids are a group of
6 materials that -- I'll give you a little bit of a
7 technical description, I suppose -- by virtue of their
8 surface area to volume relation provide very unique
9 behavior in aqueous solutions.

10 Typically, they are modifiers, managers of
11 water, viscosifiers, texture management and things
12 like that.

13 MR. LEBOW: For which of its products does
14 TIC purchase CMC?

15 MR. RIEFLER: We purchased CMC for our CMC
16 product line, as well as for a variety of blends that
17 we sell.

18 MR. LEBOW: Are there any reasonable
19 alternatives to CMC in the products for which you buy
20 it?

21 MR. RIEFLER: The word that you focus on is
22 reasonable. In the hydrocolloid world there are a
23 variety of hydrocolloids that can be used, and it's
24 typically price and utility of use that determines
25 which one you select.

1 So generally speaking, no, CMC is not by
2 far -- is by far not the cheapest hydrocolloid
3 available, so people are driven to its use. And for
4 that reason there are alternatives, but not cost-
5 effective alternatives or not technically effective
6 alternatives.

7 MR. LEBOW: Could you just take a moment and
8 describe, for example, how some of they hydrocolloids
9 have different properties from CMC?

10 MR. RIEFLER: Again, it's important to
11 understand, I guess, the price/functionality
12 relationship. A work horse hydrocolloid in food
13 industry is guar gum, and that is primarily because
14 guar gum is very inexpensive, so it's used wherever
15 possible. As you go up in a sense the value change,
16 you run into other hydrocolloids with different
17 functionalities.

18 CMC is typically selected for its smooth
19 texture or clear color that it can provide to
20 application use.

21 Other hydrocolloids that might compete with
22 it in terms of functionality are either more expensive
23 or not effective at these specific functionality that
24 you would be targeting a CMC for. For example, Zanthan
25 is also a very effective thickener, but it has a

1 somewhat different texture, meaning it's somewhat
2 gloppy rather than smooth. CMC also is not -- does
3 typically not provide a very clear solution, and in
4 applications where clarity is important it would not
5 be a suitable alternative for CMC.

6 MR. LEBOW: You say CMC doesn't provide a
7 clear solution?

8 MR. RIEFLER: No, Zanafan does it --

9 MR. LEBOW: Zanafan.

10 MR. RIEFLER: -- provide a very clear
11 solution typically.

12 MR. LEBOW: Now, given the different
13 properties that some of these different products, do
14 you often use more than one in the same blend?

15 MR. RIEFLER: It's our experience that our
16 customers often will use a series or a group of
17 hydrocolloids to provide the specific
18 texture/thickening relationship that they are looking
19 for.

20 MR. LEBOW: And in that case one is not a
21 direct substitute for the other; is that correct?

22 MR. RIEFLER: Typically not.

23 MR. LEBOW: Does TIC purchase both imported
24 and domestic CMC?

25 MR. RIEFLER: Yes, we do.

1 MR. LEBOW: Have you purchased from Aqualon?

2 MR. RIEFLER: Yes, we have.

3 MR. LEBOW: From Amtex?

4 MR. RIEFLER: I believe we have, yes.

5 MR. LEBOW: Or have you received offered --
6 solicitations from Amtex?

7 MR. RIEFLER: Yeah, they are suppliers to
8 the industry, yes.

9 MR. LEBOW: From Akzo?

10 MR. RIEFLER: Yes.

11 MR. LEBOW: And from Noviant?

12 MR. RIEFLER: Yes.

13 MR. LEBOW: Where is your company located?

14 MR. RIEFLER: We are in Bell Camp, Maryland.

15 MR. LEBOW: Have you purchased from anybody
16 else, Chinese or some of the other smaller suppliers?

17 MR. RIEFLER: Yes, we have.

18 MR. LEBOW: And why would you do that?

19 MR. RIEFLER: It's always a good business
20 practice to be aware of the variety of suppliers
21 available, and always seeking to get the best price
22 for quality relationship that you can.

23 MR. LEBOW: Do you feel that the quality of
24 all these companies is equal?

25 MR. RIEFLER: Relatively speaking, yes. I

1 would qualify that by saying our experience with
2 Chinese suppliers has not demonstrated similar quality
3 to the other companies you have mentioned.

4 MR. LEBOW: And what are your purchasing
5 decisions based on?

6 MR. RIEFLER: Well, again, a very
7 straightforward approach. Quality, services provided,
8 and price.

9 MR. LEBOW: And if quality and service are
10 present, what is the determinative factor?

11 MR. RIEFLER: Obviously price would be.

12 MR. LEBOW: And do you receive quality and
13 services from respondents and from Aqualon?

14 MR. RIEFLER: Yes, we do.

15 MR. LEBOW: So is it fair to say that price
16 is the determining factor when you make a purchasing
17 decision among these sources?

18 MR. RIEFLER: Yeah, all other factors being
19 equal, it certainly is.

20 MR. LEBOW: What are TIC Gums' qualification
21 requirement for its potential suppliers?

22 MR. RIEFLER: I guess I would describe that
23 as two tiers. We have -- we will measure the quality
24 of the company, if you will, its stature, its
25 longevity, capability to produce high-quality

1 materials, support, logistics, and then we will have
2 specific product line or customer-based specification
3 requirements.

4 MR. LEBOW: And are all the respondents
5 qualified at TIC Gums?

6 MR. RIEFLER: Yes, they are.

7 MR. LEBOW: Has TIC Gums ever had any
8 difficulty obtaining CMC from Aqualon, either a supply
9 limitation, or has it ever experienced poor customer
10 service or any other reason to be dissatisfied?

11 MR. RIEFLER: No.

12 MR. LEBOW: Are the domestic and imported
13 products from the respondents equivalent on a non-
14 price basis?

15 MR. RIEFLER: Yeah. Each company will have
16 some specialty grades, the vast majority of the
17 product lines offered, yes, they overlap considerably.

18 MR. LEBOW: And how do the importers attempt
19 to sell the product to you?

20 MR. RIEFLER: Positioning their company as a
21 quality supplier, a good support, and price.

22 MR. LEBOW: And again, what has been the
23 single strongest factor they have used in order to try
24 to make a sale?

25 MR. RIEFLER: Typically, it boils down to

1 price.

2 MR. LEBOW: What's happened to CMC pricing
3 during the past three years?

4 MR. RIEFLER: It's been or experience within
5 the food industry we have seen prices decline
6 approximately 20 percent.

7 MR. LEBOW: Do you have any opinion what has
8 caused this decline?

9 MR. RIEFLER: I suspect seeking of market
10 shares, seeking the business.

11 MR. LEBOW: Are there any significant
12 differences in the prices among the various grades of
13 CMC that TIC Gums purchases for its different blends?

14 MR. RIEFLER: Typically not. Again, there
15 are a few specialty ends that typically will command
16 higher prices, but generally speaking the product for
17 us which speaks to viscosity, response in water are
18 all similarly priced.

19 MR. LEBOW: And are there differences in the
20 capabilities of different companies among the
21 respondents, or Aqualon to produce different grades?

22 MR. RIEFLER: I'm sorry, say that again.

23 MR. LEBOW: Does any of the respondents or
24 Aqualon produce one or other grade better than the
25 others?

1 MR. RIEFLER: Overall quality is -- in our
2 opinion, is relatively similar. Again, each company
3 has specialty or niche products that they produce that
4 others may not.

5 MR. LEBOW: Does TIC Gums ever have any use
6 for crude CMC?

7 MR. RIEFLER: No.

8 MR. LEBOW: Let me ask you this. Aren't you
9 afraid that a successful antidumping petition will
10 mean higher CMC prices to you and to your company?

11 MR. RIEFLER: No, we're not. And again,
12 understand who we are. We are a company that provides
13 a wide breadth of hydrocolloids to the industry. So
14 again, dropping back to people typically purchase
15 hydrocolloids on a price and utility of use basis.
16 The specific price point of CMC is not particularly
17 important to a company like TIC.

18 MR. LEBOW: Why is a viable domestic
19 industry important to TIC?

20 MR. RIEFLER: Well, a big part of that
21 answer would be logistics, access to technical
22 support, materials, and in some case -- well, in all
23 cases in the food industry a country of origin is
24 something that appears on our bags, appears on our
25 labeling, and in some cases people are interested in

1 the upstream security of supply, and again, logistics.
2 So a domestic supply sources in some cases is of
3 interest to customers.

4 MR. LEBOW: Thank you, Mr. Riefler.

5 Mr. Carpenter, that concludes our direct
6 presentation, and we are very happy to take all your
7 questions.

8 MR. CARPENTER: Thank you very much, ladies
9 and gentlemen. We will begin the questioning with Ms.
10 Trainor from the Office of Investigations.

11 MS. TRAINOR: My name is Cynthia Trainor. I
12 am with the Office of Investigations, and I have a
13 couple of production-related questions, so I guess
14 they are for Mr. Herak.

15 You talked about producing CMC in the crude
16 form and in the various levels of purification. Is
17 the crude product isolated at any time in this or is
18 it a continuous process, and at what point are the
19 products funnelled off?

20 Does your company isolate the first
21 purification at 90 percent, or wait until the final
22 level of purification?

23 MR. HERAK: Our manufacturing facility is, I
24 would say, a semi-continuous operations. There are a
25 number of different operations all linked together by

1 pipes and conveyors and so forth, and we do not
2 isolate material until it has reached a purity of at
3 least 98 percent. Our products that we sell are all
4 of 98 percent purity or higher.

5 Does that answer your question?

6 MS. TRAINOR: Yes.

7 I believe you spoke that the product is
8 optimized for particular applications. To me that
9 means that there has to be a concerted back and forth
10 effort with your customers. And given the range of
11 applications and products offered, I wonder if you
12 could speak a little bit about that optimization, and
13 I'm making a stretch and calling it technical support
14 to sort of ride on what Mr. Riefler just finished
15 saying.

16 MR. HERAK: Okay. I probably could have
17 phrased that a little bit better than what I did.

18 We produce a very broad range of products,
19 and those broad range of products will have different
20 utility and different applications. So for the most
21 part, we produce a breadth of products which have
22 evolved over time as different applications and needs
23 have evolved over time.

24 But in most cases we produce a broad range,
25 and then the customer, sometimes together with

1 technical service people from Aqualon, will try to
2 select the best grade from those available for their
3 particular applications.

4 There are time when we work with a customer
5 toward a new specialized grade, but I would say the
6 majority of the time we are working from within our
7 existing product line to help them choose the right
8 grade for a particular application.

9 MS. TRAINOR: All right, then, to use an
10 example as the paper industry for the various glossy
11 papers or coated papers, there would be just a
12 specific range of like three -- I'm just pulling a
13 number out of the air -- products that would apply to
14 that that customers would choose from, and that that
15 would fit their processes?

16 And I guess I would go back to the oil well
17 drilling too where you're saying purified is used for
18 that and I certainly understand the corrosive nature
19 of soils rather than lubricating nature of soils. But
20 somehow I can't convince myself of the need for a
21 purified product to drill into the ground. If you
22 could address those kinds of things.

23 MR. HERAK: Okay, let me first try to start
24 with the paper industry.

25 Essentially what you said is correct, that

1 there are, I would say, a handful of grades that would
2 be more typically used in the paper industry. So even
3 though we may have 50 different product
4 specifications, they would probably use primarily
5 amongst five of those or maybe 10 of those, but there
6 tend to be certain grades that are work horse products
7 for certain industries.

8 Does that address the paper?

9 MS. TRAINOR: That will address the paper.

10 MR. HERAK: Okay. All right, coming to the
11 oil drilling, I have to first say I'm not the world's
12 expert on the technology of drilling and drilling mud.
13 But there are several important characteristics of the
14 drilling mud. One of the important characteristics is
15 that it prevents what they call fluid loss.

16 Fluid loss is essentially the water in the
17 mud instead of staying in the hole it start seeping
18 into the surrounding earth, so it's very important to
19 prevent that because if you do not prevent that, then
20 everything will get very thick and the drill will
21 basically lock up.

22 So the purified CMC is very good at
23 preventing this fluid loss as well as other
24 properties.

25 I can speak to some of our technical experts

1 and maybe try to get you a more complete answer is
2 that's not satisfactory.

3 MS. TRAINOR: And very briefly, I don't
4 think it's a major application, but if you could just
5 briefly speak to some of the textile uses.

6 MR. HERAK: There are very limited uses,
7 almost no uses I believe of purified CMC in the U.S.
8 textile market today. A long time ago, and I'm not a
9 good historian on all of this, but a long time
10 Hercules did make a specific CMC called "whip size"
11 which was used for the textile industry, and that
12 product though was an unpurified CMC if my memory
13 serves correctly.

14 Typically in that application it's more of
15 the crude, unpurified materials that are used. But we
16 don't sell to that industry today, so I'm not an
17 expert.

18 MS. TRAINOR: All right. Thank you very
19 much.

20 MR. CARPENTER: Mr. Reynolds from the
21 General Counsel's Office.

22 MR. REYNOLDS: Thanks very much for your
23 presentation today. It's always interesting to come
24 and hear the industry talk about what they do, and
25 your testimony was very helpful.

1 I just want to follow up on some of the
2 issues that Ms. Trainor was address. What we do, one
3 of the issues that we address at the Commission is we
4 try to make sure we have the right products when we
5 are looking at competition, and there are just a
6 couple of issues I would like to address on that.

7 The first one is the distinction between
8 crude forms of CMC and the purified form, and I just
9 want to sort of explore a little bit how distinct they
10 are.

11 I guess my first question is a follow up on
12 some that Mr. Herak said earlier which is, in your
13 production processes you don't actually -- it seemed
14 to me you said you don't actually stop at the crude
15 form. You continue through to the 98 percent form for
16 all of your product. So I guess the question is, and
17 you can sort of elaborate on this, are there people
18 who do stop at the crude form in their production
19 process, and do they sell that crude form in the
20 marketplace?

21 I note that in your petition you said crude
22 is sold for use in detergents.

23 MR. HERAK: There are a number of crude CMC
24 producers that produce that product specifically for
25 the marketplace. I believe that all of the

1 respondents are active in that marketplace, as well as
2 other companies, so there are specific applications
3 where crude CMC is the most cost-effective product for
4 the specific application; detergents being one of the
5 large areas.

6 MR. REYNOLDS: Do you have a sense of how
7 big the crude market is say comparative -- compared to
8 the purified market? Is it say a third of the size or
9 a quarter of the size?

10 MR. HERAK: I really do not have a good feel
11 for that. I have seen some things in published
12 reports. I think it's -- if I can remember -- maybe
13 something in the order of two-thirds the size on a
14 global basis of purified. The respondents may be able
15 to answer that question better than I.

16 MR. REYNOLDS: Right. If you could find
17 data, it would be helpful to put that into your post-
18 hearing brief.

19 Could you stop your production process? Is
20 there a stage that which it would be easy to stop your
21 production process and produce crude if you chose to
22 sell in the market?

23 MR. HERAK: Not the way our plant is
24 configured today. It would -- it's not possible. You
25 would have to completely change around the production

1 unit.

2 MR. REYNOLDS: Do the respondents'
3 facilities have -- I mean, to the extent that you know
4 this, it may be proprietary, do they have a different
5 setup in their production facilities that allows them
6 to do that?

7 MR. HERAK: I'm not certain, but I believe
8 they probably have different production lines, some
9 dedicated for the purified and some dedicated for the
10 crude. I think that would probably be the most
11 effective way to do it, although it's theoretically
12 possible you could have a line set so that it could
13 stop and go towards drying or it could go on to
14 purification.

15 MR. REYNOLDS: And following up on that
16 comment, do you have just one line that's dedicated to
17 all of your production of all the grades that you
18 produce, or do you have one or two or three or five
19 different lines that each are dedicated to particular
20 purities or particular types of CMC?

21 MR. HERAK: That's proprietary information,
22 so I would prefer that we answer that in a post-
23 hearing brief.

24 MR. REYNOLDS: Okay, that's fine.

25 I guess what I'm looking for is to follow on

1 that question, if you could give me information just,
2 you know, how many lines you have, what the types of
3 lines produce, are they segmented by end use category,
4 i.e., food versus pharmaceutical versus oil, are they
5 segmented by purity, are they segmented by both, et
6 cetera, et cetera, et cetera. It's part of the
7 process we go through in terms of trying to make sure
8 we have the right information.

9 I take it then that you probably wouldn't be
10 able to tell me how much -- the relative value of
11 price of crude CMC compared to purified CMC, or could
12 you?

13 MR. HERAK: I can give you a ballpark
14 estimate.

15 MR. REYNOLDS: Sure.

16 MR. HERAK: I mean, if you look at like the
17 Chemical Marketing Reporter, which is one of the trade
18 journals, when it lists prices which I would say
19 typically may be higher than actual market prices, but
20 it has crude or technical grade CMC listed, I believe,
21 at 78 or 80 cents a pound, whereas it has purified CMC
22 listed at more than \$2.00 a pound, I believe.

23 MR. REYNOLDS: That's a -- I mean, you have
24 a big value added there then.

25 MR. LEBOW: My recollection is -- I mean, we

1 have it in the petition one example, I think it's
2 Exhibit 2; is that correct? There is a piece in the
3 Chemical Marketing Reporter which gives a typical
4 week's quotes for those prices.

5 MR. REYNOLDS: Yes, thank you, Mr. Lebow.

6 And what I will do, if you have any
7 information that you could show in addition to this
8 relative pricing, this may be tough for you, but
9 relative cost, because there is a difference between
10 relative cost and relative price.

11 MR. HERAK: Well, just a general indication
12 there, as a starting point just from a raw material
13 standpoint, if you make a product which is 70 percent
14 CMC and 30 percent byproduct, and even if there was no
15 cost to remove the byproduct, just the simple fact
16 that you take away 30 percent of the material you have
17 increased your cost substantially.

18 MR. REYNOLDS: Right.

19 MR. HERAK: But in addition, the cost of
20 removing that 30 percent of salt and byproduct is
21 extremely capital-intensive. I would say on the order
22 of 50 percent of the total capital of a purified CMC
23 facility.

24 MR. REYNOLDS: And I guess since you're the
25 producer of CMC in the United States, then there is no

1 one who is a domestic producer who produces crude in
2 the United States.

3 MR. HERAK: There is, in fact, a producer, a
4 domestic producer of crude CMC. It is Penn Carbos.

5 MR. REYNOLDS: Penn Carbos.

6 MR. HERAK: They are located in Summerset,
7 Pennsylvania.

8 MR. REYNOLDS: Yes, I probably should have
9 remembered that from the petition, because I know it's
10 in there. How big are they compared to you?

11 MR. HERAK: I think their stated capacity is
12 significantly smaller than ours. We may have it
13 somewhere in our petition.

14 MR. REYNOLDS: Okay. Well, if you don't, if
15 you just either point me to --

16 MR. HERAK: Right.

17 MR. REYNOLDS: -- where in the petition, Mr.
18 Lebow, where it is.

19 MR. KLETT: Mr. Reynolds, Exhibit 1-H, there
20 is a report that has information on Penn Carbos.

21 MR. REYNOLDS: Okay, great. Well, I
22 appreciate that.

23 Let me get back just to now purified itself.
24 How many different grades of purified CMC does your
25 company produce?

1 MR. HERAK: I don't know the exact number,
2 and it depends a little bit how you define grades. We
3 have certain kind of families of products. I don't
4 know if you have had the luxury to look at our product
5 nomenclature, but there is nomenclature like 7HF,
6 where seven would be the degree of substitution, and H
7 would stand for high viscosity, and F would stand for
8 the food industry.

9 So there are I would say probably 15 or 20
10 kind of general grades, and then sometimes there may
11 even be small subgrades like a certain customer may
12 need a specialized tighter range of viscosity and they
13 are willing to pay a premium for that, for example.

14 MR. REYNOLDS: So you're looking at -- I
15 mean, in terms of particular grades, 20 basic grades,
16 and then you do customer-based formulations, and that
17 might expand it to how many different grades? Fifty?

18 MR. HERAK: Probably in terms of our
19 specifications book that we have with all the separate
20 things, it's probably more than 50.

21 MR. REYNOLDS: Fifty, okay. But your basic
22 grades are 20 grades or so?

23 MR. HERAK: Yeah, I'd say 15 to 20.

24 MR. REYNOLDS: Fifteen to 20.

25 Now, one of the things we look at in terms

1 of assessing what the appropriate product is to
2 examine is customer perceptions in the market, and one
3 of the facts I notice in your petition is that there
4 is actually a different name for food-based CMC, food-
5 use CMC grades. I think it's cellulose gum, and there
6 is also a different name for oil field CMC, which is
7 poly?

8 MR. HERAK: Polyanianiccellulose pack.

9 MR. REYNOLDS: Thanks. Do the different
10 names indicate differing perceptions of the products
11 produced, that these are sort of different categories
12 of CMC, or in your view and Mr. Riefler's view, maybe
13 Mr. Riefler could address this as well, does the
14 market perceive this to be one category CMC?

15 MR. HERAK: I would say largely that the
16 market does view it as one category. Although if you
17 are a customer in the food industry, you are probably
18 more concerned about cellulose gum and you may not pay
19 much attention to what's happening in the paper
20 industry and the oil industry.

21 But actually the really good purchasing
22 people, they are aware of the different applications
23 for CMC because they know that the supply/demand
24 balance in other segments can have an impact on their
25 pricing or supply and so forth.

1 As far as the names, cellulose gum, I don't
2 remember, I think it's decades ago, when that name
3 came to common use. It's a much more label friendly
4 name if you are a food company compared to
5 carboxymethylcellulose. So from kind of a marketing
6 standpoint, because the material is very safe, it's
7 harmless, non-toxic, in fact, it's a dietary fiber
8 which is good for you, so I think it was more for
9 those kind of marketing reasons and customer
10 perception reasons that that name evolved.

11 And similarly, if you take the example of
12 the pack for the oil field also, it was the same
13 product. It used to be called CMC, but Hercules in
14 fact was the first one to come with the name "pack"
15 more as kind of a marketing concept I would say.

16 MR. REYNOLDS: Okay. Following up on that,
17 how interchangeable between the various grades and end
18 uses is CMC, and you could actually use -- I assume
19 you probably couldn't use oil field CMC for food and
20 pharmaceutical use, but could you use CMC that's used
21 in food and pharmaceutical for the sort of lower
22 quality?

23 MR. HERAK: Generally the answer is yes, you
24 could exchange one for the other, with the one
25 exception that oil field specification requirement of

1 our products is a more than 98 percent purity, but the
2 FDA requires more than 99.5 percent for any use in
3 food for toothpaste.

4 So although you would probably get good
5 functionality in terms of thickening and texture
6 taking the oil field grade and using it in a food
7 application, you wouldn't be allowed to do that unless
8 you had it purified to at least 99.5.

9 And conversely, if you took some of the food
10 types and you put them in the drilling mud, they would
11 also function, although they may not be the optimal
12 grade for the drilling application.

13 MR. REYNOLDS: And I think I heard someone
14 say, it might have been Mr. Herak, it might have been
15 Mr. Riefler, maybe Ms. Hallock, that there is a very
16 limited range even amongst your grades of CMC you have
17 of price. There is actually a fairly common pricing
18 level whether it's oil field or food CMC use, whether
19 it's 98 or 99 percent. Is that true?

20 MR. HERAK: I don't remember saying anything
21 about --

22 MR. REYNOLDS: Well, maybe I missed
23 something.

24 MR. HERAK: -- the different industries.
25 I think it was Mr. Riefler talking about the various

1 grades, the various different food uses.

2 MR. REYNOLDS: Oh, within food uses.

3 MR. HERAK: Within the food group I think is
4 what he was mentioning.

5 MR. REYNOLDS: So within food use you see,
6 even within a variety of grades you will see a fairly
7 small range of pricing?

8 MR. RIEFLER: Yeah, that's correct. Within
9 the food category, the discrimination between
10 different grades is typically the degree of viscosity
11 response to water, and its degree of substitution.
12 And generally speaking, within that band there is a
13 fairly common price platform, if you will. There are
14 exceptions, there are specialty grades, but generally
15 speaking that's correct.

16 MR. REYNOLDS: Okay. And this goes, I
17 think, to everybody probably but Mr. Herak. It sounds
18 like you sell mostly food?

19 MR. RIEFLER: Yeah, we are primarily -- we
20 are primarily the food industry.

21 MR. REYNOLDS: Does the price of the CMC
22 increase generally as you go up the purity scale?

23 MR. HERAK: If you are talking from crude to
24 purified, the answer is certainly yes.

25 MR. REYNOLDS: I'm really talking about

1 purified CMC.

2 MR. HERAK: Within purified CMC --

3 MR. REYNOLDS: If you go from 98 to 99,
4 99.5, does it get more expensive?

5 MR. HERAK: Is the price higher or is it
6 more expensive to make?

7 MR. REYNOLDS: No, I'm sorry. Is the price
8 higher, the actual price to the purchaser?

9 MR. HERAK: I would say that the price, it
10 doesn't depend so specifically on that distinction
11 between 98 and 99.5. I would say in general the
12 purified type tend to have a higher price, but it's
13 more because of the end-use applications and the value
14 and use relative to other substitute material.

15 MR. REYNOLDS: Okay. Again, going to the
16 same issue but looking at other products, Mr. Riefler
17 testified the point that hydrocolloids, other
18 hydrocolloids aren't necessarily reasonable
19 substitutable, I guess, for CMC.

20 One question I had for you is in your
21 petition you say, "CMC is distinct from those other
22 hydrocolloids because it is unique and its
23 pseudoplastic rheology behavior."

24 What does "pseudoplastic rheology behavior"
25 mean?

1 MR. HERAK: Do you want to take that one?

2 MR. RIEFLER: I can answer that.

3 MR. HERAK: He can probably answer better
4 than I can.

5 MR. RIEFLER: This will be a technical
6 answer. I apologize for that.

7 MR. REYNOLDS: Remember, I'm a dummy so
8 you've got to speak down to me.

9 MR. RIEFLER: Fluids have a property that's
10 known as rheology, and my understanding of the strict
11 definition of rheology is a fluid's resistance to flow
12 under the force of gravity, and there are
13 methodologies for testing its rheology. The end
14 result is typically expressed as a viscosity.

15 There are some actually very labor-intensive
16 techniques to determine viscosity, and some very
17 expensive techniques to determine viscosity and
18 rheology.

19 Industry has settled on a common test, which
20 is know as a Brookville viscosity, or typically using
21 a Brookville viscometer, relatively inexpensive,
22 relatively easy to reproduce from laboratory to
23 laboratory.

24 But when you start testing viscosity that
25 way you take a jar of fluid and you put a spindle in

1 it of different configurations, and you twist the
2 spindle, and you're actually measuring the torque or
3 the resistance of that spindle to turn within the
4 fluid. Okay?

5 And once you take that as a platform fluids
6 demonstrate three different types of behavior as you
7 change the speed at which you turn that spindle. The
8 baseline or the common denominator here is water,
9 which is known as a newtonian fluid, which means that
10 independent of the rate you turn that spindle you're
11 always going to get the same viscosity reading. Okay?

12 On either end of that spectrum there are
13 fixotropic materials which is also synonymous with
14 pseudoplastic, and fixotropy is a property that is
15 best demonstrated perhaps by something like shaving
16 cream. Water, you put the spindle in it, you turn the
17 spindle, which can also -- use the term "change the
18 shear level," you always get the same response.

19 A fixotrophic material, the greater the
20 amount of energy or torque that you apply, the lower
21 the apparent viscosity becomes, and shaving cream or
22 whipped cream is a really good example of that. With
23 no energy applied, it is a fallot. With just a minor
24 amount of sheer applied it turns into a softer
25 material, and with greater amounts of sheer it will

1 turn into a fluid. That's pseudoplastic or
2 fixotropic behavior.

3 On the other end of the spectrum, there is
4 materials that would be known as diletante, and these
5 are actually fairly rare fluids, and simply that means
6 that the greater the amount of energy you apply the
7 thicker the material appears to get.

8 Okay, so when you say pseudoplastic
9 behavior, you're speaking to a relationship within the
10 world of rheology or viscosity that refers to the
11 behavior of the fluid as a function of different sheer
12 levels applied.

13 MR. REYNOLDS: I knew I shouldn't have asked
14 that question. But basically --

15 MR. RIEFLER: Did that make sense?

16 MR. REYNOLDS: No, actually, I think it
17 does. In other words, this is a pseudoplastic --

18 MR. RIEFLER: Yeah, this material --

19 MR. REYNOLDS: -- so if you stir it, it
20 moves more like a liquid.

21 MR. RIEFLER: Yeah, the more energy you
22 apply to it the thinner it will apparently become.
23 And in the food industry that can be important. It
24 sounds mundane, but it can be very important to the
25 way the material feels in your mouth, the mouth

1 presence that you get out of the material.

2 MR. REYNOLDS: Well, if you are mixing cake
3 mix, I mean, it helps to have it sort of liquidity at
4 some point.

5 MR. RIEFLER: Yeah, I suppose. But I would
6 suggest to you that the functionality in a cake mix is
7 not really based on that.

8 MR. REYNOLDS: Okay.

9 MR. RIEFLER: Okay? There are certainly
10 some what I call in the industrial food world this can
11 be very important to process lines, how the material
12 is pumped from vat to vat, what it does through
13 packaging. You can imagine it's reasonably desirous
14 to have a material thin as you pump it. It makes
15 pumping more efficient.

16 And I should anticipate your next question.

17 MR. REYNOLDS: Yes, you know, actually I was
18 going --

19 MR. RIEFLER: You know, many materials, each
20 material has its own distinct rheological profile.

21 MR. REYNOLDS: Right, and CMC, that's one of
22 CMC's great strengths is this pseudoplastic rheology
23 behavior and dissolution in water.

24 MR. RIEFLER: I wouldn't say it that way.
25 Most materials demonstrate some level of fixotrophy.

1 It's more of a general description if you will --

2 MR. REYNOLDS: Right.

3 MR. RIEFLER: -- as opposed to a unique
4 characteristic associated with it.

5 MR. REYNOLDS: Do people who use CMC, I
6 mean, if they are forced into a situation where say
7 CMC increased by 30 percent price, would they shift to
8 some other hydrocolloid?

9 MR. RIEFLER: You have to refer back to the
10 concept that there are a wide breadth of hydrocolloid
11 choices, each with price points and types of
12 properties that are provided.

13 Typically, people are driven to use the
14 higher cost hydrocolloids based on their inherent
15 properties or functionalities.

16 MR. REYNOLDS: Right.

17 MR. RIEFLER: Certainly materials can be
18 substituted one for another, and you can always
19 formulate within this world, and certainly as prices
20 go up there will be an interest to shift other
21 hydrocolloids, but you have to look at the specific
22 application to determine if the functionality
23 substitution can be made as well.

24 MR. REYNOLDS: I would assume that since
25 people have been driven to this CMC even despite its

1 higher price, because of its properties, if the price
2 became lower people wouldn't be driven to other forms
3 of hydrocolloids because they are looking for a
4 particular set of properties?

5 MR. RIEFLER: In a generic sense you're
6 correct. If you took a very expensive hydrocolloid,
7 typically it's expensive because it provides greater
8 levels of functionality or unique functionalities.
9 And if a given hydrocolloid became less expensive, it
10 would be --

11 MR. REYNOLDS: Even more attractive.

12 MR. RIEFLER: -- its range of utility would
13 increase typically, yes.

14 MR. REYNOLDS: Right. They might actually
15 expand the uses for CMC, believe it or not, if you
16 refer to prices?

17 MR. RIEFLER: In some cases that's certainly
18 possible, yes.

19 MR. REYNOLDS: All right. In your petition
20 you mention as one of the characteristics that you use
21 in your grades is this notion of degree of
22 substitution. What is the degree of substitution
23 factor you're taking about a reference to? Is it the
24 degree of substitution for CMC products, for
25 hydrocolloid, for some other thing that I'm not aware

1 of?

2 MR. HERAK: Okay. Any polymer, it's a
3 little bit like a pearl necklace or something. You
4 know, it's all these beads kind of come together, and
5 so that's what cellulose is by itself. And then when
6 you modify and you make carboxymethylcellulose you are
7 essentially hooking little pendants along this bead of
8 pearls.

9 And so the degree of substitution is really
10 how many of these little pendants are you hooking to
11 the base cellulose molecule.

12 MR. REYNOLDS: I got you. So it's a
13 chemical property.

14 MR. HERAK: It's a chemical property, right.

15 MR. HERAK: And Mr. Reynolds, could I make
16 one additional point --

17 MR. REYNOLDS: Absolutely.

18 MR. HERAK: -- with respect to your last
19 line of questioning on the substitutability of CMC
20 with some of the other hydrocolloids?

21 I would also like to point out that it's
22 very common that the products are used in combination,
23 because each one is giving a certain functionality and
24 has a certain price and use. And the products which I
25 passed around earlier you will see on some of those, I

1 think it's that cake mix, it has cellulose gum listed,
2 and it also has Zanthan.

3 So it's a case where one doesn't do the
4 whole job, where they need both of them. And
5 similarly in that cocoa mix, there is both cellulose
6 gum and guar gum.

7 MR. REYNOLDS: Okay. The qualification
8 process, I think someone said that all the respondents
9 and Aqualon are qualified throughout the market. Is
10 it once producers qualify -- I mean, are there some
11 products for which some producers are not qualified
12 and others that they are qualified for, or is it
13 basically most of the participants in the market at
14 this point have been qualified for most or all of the
15 customers in the market and for all their product
16 categories?

17 MR. HERAK: I don't know the exact answer,
18 but I would say that at many of the major accounts
19 most or all of the respondents would be qualified.
20 There are probably some accounts though where the
21 respondents are not qualified.

22 The qualification process, it does require a
23 little bit of effort for the end customer, and so
24 maybe if they are a very small user they may not be
25 that motivated to qualify multiple sources.

1 MR. REYNOLDS: Yes, when you qualify for a
2 particular customer, do you quality essentially
3 generally for all of that customer's products and
4 grades that they need?

5 MR. HERAK: It depends. Each customer would
6 do it differently, but for example, if Duncan Hines
7 has five different cake mixes but different
8 formulations, they could use one type of CMC in one
9 cake mix, and a different type of CMC in another cake
10 mix, and they may be different qualifications
11 procedures.

12 MR. REYNOLDS: Okay. How much of the
13 market, there has been some discussion between you and
14 Ms. Trainor about customary versus sort of commodity
15 or standard grades. I think what I heard you say
16 earlier when you said you had 20 basic grades, and
17 then you have customer-based formulations that may
18 extend up to 50 different types of CMC.

19 Are the 20 grades essentially sort of the
20 commodity grades in the market or do those nonetheless
21 still reflect customer-based specifications? Is there
22 a difference? Does the market have standard CMC
23 grades that essentially can be sold to a variety of
24 different customers? And if so, how much of the
25 market do those grades reflect, account for?

1 MR. HERAK: I would say that all of the
2 major producers have a range of grades with roughly
3 equivalent type of specifications. There is not a
4 clear industry standard. You know, there is not a
5 clear industry standard that defines purified CMC as
6 90 percent or 88 percent or 92 percent, and there is
7 not a standard industry definition that describes a
8 certain degree of substitution and viscosity.

9 But I think most of the major producers have
10 kind of evolved a range of products that cover all of
11 the major types of uses that would be interesting for
12 the market.

13 MR. REYNOLDS: Just so you understand, I
14 mean, from our perspective again, I am new to the
15 product obviously, as we all would be, but we have
16 seen a lot in a variety of chemicals cases or maybe
17 steel cases is we see markets in which there are
18 standard typical grades that everybody sells to
19 everybody, and everybody knows it's essentially a
20 commodity type of grade.

21 So the question I was just getting at was is
22 this a market where most of your grades, essentially
23 all the product you're selling are formulated for a
24 customer for its specific needs, or are there certain
25 aspects of the market that are commodity-based? And I

1 think that -- if that helps you understand to get what
2 I'm getting at.

3 MR. HERAK: I mean, I think the majority of
4 the market are the standard grades that you can --
5 that are produced for stock, in stock without any
6 customization.

7 MR. REYNOLDS: Okay. And that's what I was
8 getting at.

9 MR. HERAK: Okay.

10 MR. REYNOLDS: Thanks very much.

11 Just a couple of more questions now. I hope
12 I'm not boring you all too much.

13 Do you see the respondents coming into the
14 market, the Finnish, the Mexican, the Dutch producers,
15 in selling essentially the same range of grades that
16 you're selling? Or are there market niches and
17 segments that they are serving or you're serving that
18 the other competitors aren't?

19 In other words, are there -- are you selling
20 things they are not? Are they selling things you're
21 not? Are you generally --

22 MR. HERAK: For the vast majority, I think
23 we have substantially equivalent products.

24 MR. REYNOLDS: Okay. And let me just ask
25 one final question here which is, we have got a

1 breakdown of the market into foods, pharmaceuticals
2 and other things, oil, and paper, and cardboard
3 products, whatever. Do you have a sense of how much
4 of the market each of those market segments reflects
5 at this point?

6 MR. HERAK: You're talking about the total
7 demand in the U.S. --

8 MR. REYNOLDS: Yes, let's say, you know, for
9 apparent consumption say in 2004, how much did each of
10 those market segments reflect?

11 MR. HERAK: I don't know the exact numbers
12 but I think maybe I can give you an answer, which
13 gives you a --

14 MR. REYNOLDS: Ballpark is good.

15 MR. HERAK: -- good ballpark. I mean, the
16 four major segment -- food, personal care, oil field
17 and paper -- together those four represents probably
18 75 to 80 percent of the total market. And I would say
19 there is roughly equivalent in total consumption. I
20 mean, oil is up and down, and so forth. And then
21 there is, like I say, 20 percent of miscellaneous.

22 MR. REYNOLDS: Right, correct. Well, thanks
23 very much. I really appreciate it, and I appreciate
24 your patience with my lack of technical knowledge,
25 especially Mr. Riefler, but it's been very

1 informative, and thank you.

2 MR. CARPENTER: Mr. Benedict from the Office
3 of Economics.

4 MR. BENEDICK: Thank you very much for your
5 testimony. A lot of it was very interesting actually.
6 Now, I do want to compliment you on that petition.
7 It's one of the best ones I've seen. Had a couple of
8 studies in there that answered a lot of questions
9 about the product, the physical characteristics, as
10 well as a lot of marketing issues, so I found it quite
11 useful when I read it.

12 I have heard -- let me just start off. I
13 have heard that for Nestles, Hershey's cocoa-cocoa,
14 you have indicated, I guess, that the Nestles uses the
15 CMC and that Hershey's uses the guar gum.

16 Are you familiar with that?

17 MR. HERAK: No, I'm not familiar with that.

18 MR. BENEDICK: That's what I have heard.

19 MR. HERAK: Okay.

20 MR. BENEDICK: And I heard that they chose
21 CMC versus guar gum based -- it looks like mostly on
22 circumstantial situation, that they didn't compare one
23 to the other. Is that -- and we talked about
24 substitutes or potential substitutes for the CMC.

25 Are end users using one input versus another

1 based on some comparison of CMC versus a possible
2 substitute? Or is it that they have familiarity with
3 a certain product or the characteristics of a certain
4 product and they develop that into their final
5 product?

6 MR. LEBOW: I think Ms. Hallock will answer.

7 MR. BENEDICK: That would be fine.

8 MS. HALLOCK: I think it goes back to much
9 of what Scott has already previously said in that some
10 of these hydrocolloids can be substituted for one
11 another. However, they will provide slightly
12 different characteristics of the product, and
13 sometimes people choose them on price, sometimes
14 people choose them because a food technician at one
15 company may be familiar with guar, someone in another
16 company might be more familiar with CMC, and so they
17 choose what they are comfortable with even though it
18 may not be what we would consider an optimized
19 solution.

20 Does that answer your question?

21 MR. BENEDICK: Yes, it does.

22 Mr. Thestrup?

23 MR. THESTRUP: Just adding to that what Ms.
24 Hallock just said. In the case of the cocoa-products
25 use level of either gums, hydrocolloid is very low.

1 So in that case you can probably use both in that
2 application. If you increase the doses of guar gum,
3 which is typically much higher in other indications,
4 you tend to get some off taste from the guar gum
5 itself.

6 But because the use level is so low, using
7 either guar gum or CMC, and the primary function is
8 viscosity, some go with guar gum, some go with CMC.

9 MR. BENEDICK: Okay. Mr. Klett, did you want
10 to comment?

11 MR. KLETT: I just wanted to comment. I
12 just wanted to say that typically, especially for the
13 applications you mentioned, the percentage of the cost
14 of the final product represented by guar gum or CMC
15 would be very low. So you might think, well, the
16 purchaser is not being rational because he is not
17 comparing the cost of CMC versus guar gum in terms of
18 what's optimal, and in part that's due to the fact
19 that these products are a very small share of the
20 total cost of the final products, so the purchaser may
21 not be that sensitive to that differential.

22 MR. BENEDICK: Okay. Let me ask Ms. Hallock
23 then. Do end users compare or try to see if they
24 could use a substitute for CMC if that's what they are
25 using, or substitute CMC for something else, another

1 hydrocolloid that they are using?

2 MS. HALLOCK: You're talking about two
3 different chemical substitutes, not two different
4 producers of the same chemical, correct?

5 MR. BENEDICK: Correct.

6 MS. HALLOCK: Sometimes they will.
7 Sometimes we'll have a customer come to us and say I'm
8 using this hydrocolloid. I would like to try and use
9 CMC substitute for it because I think that might be
10 more cost effective just as an example.

11 Sometimes it works, other times it doesn't
12 because they end up again with a whole, you know, use
13 level and actual cost in use going up for use because
14 of the functionality again not being exactly the same.

15 MR. BENEDICK: Let me ask you, does Aqualon
16 then try to expand the market for its CMC by
17 approaching customers who use some other hydrocolloid
18 to try to get them to use CMC?

19 MS. HALLOCK: At times we will. We are
20 fortunate in that we have such a wide variety of
21 materials that we can offer to the industry, so we do
22 try to optimize the formulation the best we can.

23 But yes, when we see another material in
24 there we will try and promote CMC if we think it will
25 function.

1 MR. BENEDICK: Oh, I meant whether it would
2 be a niche product that Mr. Riefler described or one
3 of your standard products. Is that a big part of
4 Aqualon's business to try to develop new customers or
5 new uses for CMC? Basically, try to displace some of
6 the other hydrocolloid?

7 Or is, like Mr. Riefler says, that they are
8 used frequently as blends, and I think Mr. Herak also
9 said that, so that you're really not displacing
10 something, so there is not much of a market to
11 displace other types of hydrocolloid.

12 MS. HALLOCK: Yes, I would say our big way
13 of business development is to help customers develop
14 new applications.

15 MR. BENEDICK: Of new products?

16 MS. HALLOCK: Well, new applications.

17 MR. BENEDICK: Okay.

18 MS. HALLOCK: A customer is working on a new
19 product to enter into the market, so we want to help
20 that formulation.

21 MR. BENEDICK: Rather than go after
22 established products, and try to make more inroads for
23 CMC?

24 MS. HALLOCK: Right. Again, there is some
25 of that but the majority is --

1 MR. BENEDICK: Okay, thank you very much.

2 Okay, I will direct this to you, Mr. Lebow,
3 and then you can either answer or have someone from
4 the panel answer as you see fit.

5 Has Aqualon refused to sell its U.S.-
6 produced purified CMC to distributors in the U.S.?

7 MR. LEBOW: You mean has a distributor
8 approached it and it said no, we won't sell to you?

9 MR. BENEDICK: Right.

10 MR. LEBOW: I have no knowledge of that
11 whatsoever, and I'm not sure if I did know it would be
12 public.

13 MR. HERAK: I don't have any knowledge of it
14 either.

15 MR. BENEDICK: Does Aqualon sell to
16 distributors and end users, or mostly just end users?

17 MR. HERAK: Primarily to end users, but
18 there are a few small distributors, I think, that
19 serve a certain smaller customers that like to buy
20 from a distributor for maybe local logistic reasons,
21 or they can buy a basket of goods from that
22 distributor, and it's easier for them to do that than
23 buy directly from the manufacturer.

24 But I don't think that sales through
25 distribution represents a large proportion of our

1 overall sales.

2 MR. BENEDICK: So end users prefer to buy
3 directly from the producer?

4 MR. HERAK: I think the majority do because
5 they -- if there is a distributor in between, that
6 usually means a higher price.

7 MR. BENEDICK: Okay. Is there anything on
8 the technical side they would prefer to buy directly
9 from the producer as opposed to a distributor?

10 MR. HERAK: Well, I think the significant
11 customers, they do also want to buy directly from the
12 manufacturer so they have more access to the sales
13 people and technical service capability of the
14 producer.

15 MR. BENEDICK: Okay. Now, you said you
16 produce and sell mostly these 20 standard products.
17 What kind of technical service would they need to buy
18 a standard product from you?

19 MR. HERAK: Well, it's hard to generalize.
20 I mean, there are certain people that have been buying
21 CMC for 20 years, the same grade, it works fine, they
22 don't want to make any changes.

23 MR. BENEDICK: Right.

24 MR. HERAK: They don't need any technical
25 service. Then there are other customers, maybe a

1 toothpaste manufacturer that wants to have a new
2 launch and they want to put a stripe of blue color in
3 the middle of the toothpaste, and the old CMC isn't,
4 you know, getting the right stripe, and they may need
5 some technical assistance with that, so there is a
6 range.

7 But we have applications labs for all the
8 major industries, for paper, for the oil care, for the
9 food, for the oil field, so we have application
10 support for the customers that are interested in that
11 service.

12 MR. BENEDICK: So the service is not so much
13 changing your formula for your 20 standard products
14 that you make, but helping them alter or develop a
15 chemistry for their final product that would use the
16 CMC?

17 MR. HERAK: Well, it can be either one, but
18 in addition to CMC Aqualon is selling a number of
19 other type of water thickening and binding agents. So
20 for example, we may say that, okay, CMC is not the
21 best one for this application, maybe
22 hydroxyethylcellulose would work better, or a
23 combination of hydroxyethylcellulose and CMC.

24 MR. BENEDICK: Right.

25 MR. HERAK: So we are generally focused on

1 our whole product portfolio when we make
2 recommendations to our customers. So, you know, we
3 have the broadest range of the cellulose products of
4 any producer in the world.

5 MR. BENEDICK: Does Aqualon sell a blend of
6 hydrocolloids that would include CMC?

7 I think Mr. Riefler indicated that he sells
8 blends, and I presumed that was blends of
9 hydrocolloids. Does Aqualon do the same thing?

10 MR. THESTRUP: Aqualon does not sell any
11 blended product of hydrocolloids.

12 MR. BENEDICK: And why would that be?

13 MR. THESTRUP: We are primarily a producer
14 of CMC. We do not enter blends. It's a different
15 technology. When you do blending you need to
16 understand the different hydrocolloids. We don't have
17 that experience. It is not the scope of our business.

18 MR. BENEDICK: Okay.

19 MR. HERAK: Let me just add to that.

20 MR. BENEDICK: Sure.

21 MR. HERAK: In the sense of Mr. Riefler's
22 business for the food industry and this type of blend
23 Mr. Thestrup is correct. We don't do any type of
24 blends that include other hydrocolloids like, you
25 know, Zanthan or guar and these type of things.

1 In some of our Aqualon business portfolio,
2 not necessarily CMC, I think we do have some products
3 that are blends, but that's part of the whole Aqualon
4 business, but not necessarily a bid part of the CMC
5 business.

6 MR. BENEDICK: Okay. Let me ask Mr.
7 Riefler, are these blends unique to specific customers
8 or are they sort of standard blends?

9 MR. RIEFLER: The answer is yes to both
10 approaches. Within our product profile, we have some
11 blends which I call work horses of specific
12 application ranges, or narrow applications. But that
13 would be countered with most blends start out as a
14 very specific customer needs, and then that
15 application will grow across the breadth of the
16 application range, if you will.

17 MR. BENEDICK: Thank you for that
18 explanation.

19 Back to you, Mr. Lebow, I have another
20 question. Does Aqualon import CMC from its facility
21 in France?

22 MR. LEBOW: Yes, very small quantities.

23 MR. BENEDICK: And why would that be since
24 you produce it here in the U.S.?

25 MR. HERAK: There are some -- you know, we

1 have a range of products as we have already discussed,
2 and we find that for some products it's more cost-
3 efficient to produce them only in one facility than in
4 both facilities.

5 And so there are some products -- I mean,
6 primarily the Hopewell facility is servicing the U.S.
7 market, and the facility in France is servicing the
8 European market, but there are some grades which we
9 are only making at one plant or the other, so some of
10 those grades do come from France into the U.S. and
11 conversely, there are grades that we sell from the
12 U.S. into Europe.

13 MR. BENEDICK: Okay. Well, following up on
14 that, Mr. Herak, does the fact that there are a number
15 of CMC products, does this impact in any way on
16 Aqualon's capacity to produce such that your capacity
17 may be filled up producing certain CMC products and
18 you can't switch over whatever is necessary then
19 produce another CMC product right away so you actually
20 may be at full capacity?

21 MR. HERAK: You know, each grade of CMC may
22 have slightly different, you know, reaction conditions
23 and so forth, and you know, they may have slightly
24 different production cycles and times, but by and
25 large the production capacity is not significantly

1 affected by the mix of grades which we are producing.

2 MR. BENEDICK: Okay, when you say "by and
3 large," could you quantify that somehow or clarify
4 that?

5 MR. HERAK: I mean, there may be some
6 products which require five or 10 percent more time
7 through the facility than others.

8 MR. BENEDICK: Okay. So does that mean that
9 you have to create sort of like in the steel industry
10 a production schedule, in this month we're going to
11 produce these products, next month we'll have these
12 products on line, and boom, you get somebody in here
13 that says we want product X, and you say, well, that's
14 not in our production schedule until three months from
15 now or three weeks from now?

16 MR. HERAK: Essentially that's correct. We
17 are not usually talking months apart, but we do have a
18 production schedule that we go through to try to
19 optimize in terms of if you have a very short run of a
20 product, it creates a little bit of a cost on switch-
21 over, so therefore, you know, we do try to optimize
22 that schedule.

23 Essentially the answer to your question is
24 yes.

25 MR. BENEDICK: Now, that would probably be a

1 big problem, I guess, where there were a lot of spot
2 sales. Is that the case here, or sales are let's say
3 on a yearly contract or a multi-year contract?

4 MR. HERAK: I mean, generally this
5 production scheduling is -- it doesn't create a lot of
6 problems for us.

7 MR. BENEDICK: Okay.

8 MR. HERAK: You know, we have a planning
9 technique to have adequate levels of inventory that
10 should cover all of the expected demand until that
11 product is produced again. That's not to say that it
12 never happens that we have a huge unexpected order --

13 MR. BENEDICK: Right.

14 MR. HERAK: -- which will create a stock-
15 out.

16 MR. BENEDICK: Okay, okay. When you look at
17 quality characteristics of your domestically produced
18 purified CMC, could you identify what the quality
19 characteristics would be to say, let's say your
20 quality is better than somebody else's?

21 MR. HERAK: There are a number of different
22 aspects to the quality, and it depends again who you
23 are comparing against. If you're comparing against
24 other high-quality producers or maybe some of the
25 second tier, some of the Chinese and so forth, but I

1 mean it's generally the rheology response of the
2 polymer, you know, in the application, and really
3 consistency around that response.

4 There are some producers, say in the --
5 maybe say take some of the Chinese producers for
6 example, they may be able to give you a sample that
7 will work just fine when you test it in a lab, but
8 when they do their production they may have a lot of
9 variance so you won't get a consistent, you know,
10 performance in the specific application.

11 So I think it's really around consistency of
12 performance in a given application. That can be
13 because of the degree of substitution, because of the
14 viscosity, there is different factors, but it's really
15 that consistency of performance in the application.

16 MR. BENEDICK: Okay, those characteristics
17 of CMC like viscosity and whatnot, they have ranges
18 generally.

19 MR. HERAK: Um-hmm.

20 MR. BENEDICK: Now, a more consistent
21 product or more consistently performing product, it
22 would have a narrower range than let's say the range
23 that's given for that grade, and that's what makes it
24 a better quality?

25 MR. HERAK: There are a lot of possibilities

1 of what can impact the consistency of performance.
2 You could have two samples. You measure them in
3 viscosity. They would have the exact same viscosity.
4 You measure them in degree of substitution. They may
5 have the exact same degree of substitution, but they
6 would have different performance, because we go back
7 to that analogy with the necklace, whatever the -- the
8 chain of pearls and the pendants hanging off. They
9 may have the same number of total pendants, but they
10 may be all bunched up in one corner as opposed to
11 evenly distributed.

12 Or of course, all of these CMCs, there is
13 mixtures of many, many chains of these pearls in
14 there, and you can get two samples which would have
15 the same viscosity measured at a certain sheer rate,
16 as Mr. Riefler was discussing, but they would have a
17 different viscosity response in terms of if you
18 increase the sheer they may not have the same
19 performance.

20 MR. BENEDICK: Okay.

21 MR. HERAK: So it's not only the
22 specification. It's really about the consistency of
23 the molecules themselves.

24 MR. BENEDICK: Okay. Then does that --
25 those differences, do those differences get exhibited

1 from producer to producer? For instance, you versus
2 Noviant or Akzo or Amtex?

3 MR. HERAK: When you say "exhibited," you
4 mean?

5 MR. BENEDICK: I mean do they have -- does
6 their rheology perform a little bit differently than
7 yours? And so for some customers they may prefer your
8 product to the Noviant product because they feel like
9 it works better for them?

10 MR. HERAK: In some rare exceptions that may
11 be true, but I think by and large most of the
12 customers can quality material from all of the
13 respondents and Aqualon.

14 But of course, we have a few niche product,
15 specialized products, and we try to expand that as
16 much as possible to create this differentiation. We
17 would like nothing more than to have more
18 differentiation in the CMC industry. But given that
19 it's an industry that is, you know, 60 years old,
20 there isn't that much differentiation these days.

21 MR. THESTRUP: I think it's important to
22 understand, as mentioned before, we have those 15 to
23 20 main types or mother types which is really the work
24 horses in our CMC business, and competition, we
25 believe, has like product to the 15 to 20 products.

1 Outside that, those customers' specific
2 products, in some cases --

3 MR. BENEDICK: I understand that, okay.

4 I have another question for you, Mr.
5 Thestrup, following up on this.

6 When you market -- now it sounds like there
7 is 50 products, not just 20 that are the standard.
8 When you market your Aqualon's product and you're in
9 competition with Noviant and Akzo, and others, do you
10 say your quality is the same as ours? I mean, how do
11 you differentiate your product when you try to sell it
12 to a customer knowing, as you said, you know who
13 you're competing against when you are competing
14 against somebody like Noviant?

15 MR. THESTRUP: Well, you talk about the main
16 types, the bulk of our business on the fact that we
17 are a local producer so logistically being locally in
18 the U.S. we believe that is important. We believe
19 that we do offer a better service if something should
20 go wrong, as well as education, knowledge. We do
21 believe that in certain areas we are stronger than
22 competition.

23 When we talk about, you know, those mother
24 types, which is the bulk of our business, it's
25 probably not that much difference between our product

1 and the competition. So quality-wise, that's probably
2 not a main argument.

3 MR. BENEDICK: Okay. So product
4 characteristics, you don't try to compete on the
5 characteristic of the product so much as the service
6 you offer, the fact that you're domestic so it's
7 easier to get in touch with you, that kind of thing?

8 MR. THESTRUP: Well, it's obviously -- you
9 know, depending on the customer, the education. If we
10 feel that this is a special type of application, this
11 is a special recipe technology that the customer is
12 using, we obviously try our best to optimize our
13 product to the customer use being the education or the
14 process, production process of the customer, and we
15 will develop in those cases specialty type for that
16 customer or for that application, yes.

17 MR. BENEDICK: But what you said or the 50
18 to 20, or 20 to 50 standard products --

19 MR. THESTRUP: Fifteen to 20.

20 MR. BENEDICK: Oh, 15.

21 MR. THESTRUP: Fifteen.

22 MR. BENEDICK: Oh, I'm sorry. My mistake.
23 You compete mostly on service, and the fact that you
24 are a domestic producer, and more recently you have
25 indicated you are competing on price again?

1 MR. THESTRUP: Yes.

2 MR. BENEDICK: Okay. Ms. Hallock?

3 MS. HALLOCK: If I can comment about
4 specific customer discussions that I have had.

5 As much as we do try to differentiate on
6 quality and try to emphasize the differences that we
7 do have as far as specifications where there are
8 differences, generally the purchaser will push back
9 and not allow that differentiation. Again, they will
10 push back for the pricing.

11 MR. BENEDICK: Okay. Okay, thank you.

12 Okay, I have one last, and this is a request
13 if you could supply it in your post-conference brief,
14 Mr. Lebow. Would you specify the approximate share of
15 total U.S. production costs that is variable, and the
16 share that is fixed in Aqualon's production of its
17 purified CMC?

18 And for the variable costs identify the
19 specific costs, and the same for fixed, what they
20 consider to be fixed costs?

21 For the variable, I just need a share or
22 percentage, so basically two percentages and they
23 would add up to 100. And for the fixed costs what the
24 items were that you consider to be fixed, and for the
25 variable costs what items you consider to be variable,

1 and this is just to quantify your assertion that this
2 is a very capital-intensive industry, because
3 obviously a capital-intensive industry has sort of a
4 different pricing strategy than one that's a variable
5 cost industry.

6 MR. BENEDICK: We will do that. Thank you.

7 MR. BENEDICK: Thank you.

8 MR. CARPENTER: Ms. Foreso from the Office
9 of Industries.

10 MS. FORESO: Just one question. Mr. Herak,
11 you said you do import from your plant in France, and
12 you also mentioned earlier that you now have a plant
13 in China since December 2003. Do you also bring in
14 imports into the U.S. from the Chinese plant? And if
15 so, what are the markets?

16 MR. HERAK: We have not imported any product
17 from China into the U.S., and we don't have any
18 intention to do so in the foreseeable, you know, near-
19 term future.

20 MR. CARPENTER: Mr. Mehta from the Office of
21 Investigations.

22 MR. MEHTA: I have one general question. In
23 the producers questionnaire the Commission asked the
24 producer to provide asset data to compute the domestic
25 industry general investment based upon asset data. As

1 you know, internal investment is an indicator
2 mentioned in the statute.

3 So if you have any suggestion or
4 recommendation to compute return on investment on any
5 other basis, please comment now or you can provide
6 that in your post-conference brief.

7 MR. LEBOW: I think we will provide that in
8 the post-hearing brief. Thank you.

9 MR. MEHTA: Okay, thank you.

10 MR. CARPENTER: Ms. Mazur, the supervisory
11 investigator.

12 MS. MAZUR: Thank you very much, gentlemen,
13 Ms. Hallock. A few follow-up clean up questions.

14 Regarding the qualification process, how
15 time consuming is it for you and the customer, and how
16 costly is it for the two of you?

17 MR. HERAK: I think that the qualification
18 costs and procedure, it depends a lot on the specific
19 customer and the application, but I would say in many
20 applications it may -- kind of a typical example would
21 be that the customer may take one month in a lab to do
22 a little bit of work, do some testing, maybe they will
23 do a pilot trial like in their plant, maybe that takes
24 another month, and then the material could be
25 qualified. I would say that's kind of a typical

1 example.

2 Some companies may be more thorough and it
3 may take six months, some may be able to do it in two
4 weeks, but I think a few months would be very typical.

5 I would say that, in general, if they can do
6 most of the testing at a lab, a pilot plant scale,
7 it's not that expensive for them to qualify the
8 materials. There is a little bit of labor, of course,
9 in doing some testing, and so forth.

10 As for the cost for Aqualon as a supplier,
11 if it's one of our standard products, then there is
12 not that much cost for us at all. Sometimes it's just
13 a salesperson is visiting, they have a discussion,
14 they offer some samples, and then the rest of the work
15 is with the customer.

16 In certain example, maybe it would require
17 us to work with the customer. We would offer to maybe
18 do some formulation work in our laboratory, and maybe
19 share some of that cost.

20 So for example, if there is lab work that
21 takes one or two months, we could maybe do that in our
22 lab or part of in our lab instead of at the customer's
23 lab.

24 Does that answer your question?

25 MS. MAZUR: Yes, I think so.

1 So in terms of a range, it could take from
2 just a few weeks to months, and in terms of expense,
3 what might we be talking about in terms of a range?

4 MR. HERAK: I think you have to break it
5 down into man hours. Maybe I would say a typical
6 example if it's two months of work, probably the
7 person though that's doing the work is not 100 percent
8 on that, they are probably some other projects, so
9 maybe 50 percent of a person for two months, so one
10 man month of cost may be typical.

11 MS. MAZUR: Okay. Thank you. That's very
12 helpful.

13 With respect to nonsubject imports, I know
14 you have kind of characterized them as being
15 relatively small presence in the marketplace.
16 Respondents in their opening comments made some sort
17 of a reference to the impact of nonsubjects in the
18 marketplace.

19 Can you expand a bit more in terms of who
20 the other players are, the nonsubject importers or
21 producers, and the price range that they are in?

22 MR. HERAK: As I mentioned in some of my
23 earlier testimony, there are a number of major
24 producers, and I think most of them are selling some
25 product in the U.S. So in terms of the nonsubject

1 countries, or producers, there is Wolf in Germany. I
2 can't remember the exact import statistics, but I
3 think it's quite small, maybe 500,000 pounds coming
4 into the U.S., something like that.

5 There is a little bit of material coming in
6 from Japan as well. I think maybe one million, one
7 and a half million pounds coming in from Japan. And
8 there is a little bit more material that's coming in
9 from China recently, I think one to two million
10 pounds.

11 I think those are the primary imports from
12 the non-respondent countries.

13 MS. MAZUR: Do they tend to be specialty
14 products as far as you know, or are they generic CMC
15 type products?

16 MR. HERAK: I think they are primarily
17 generic types. There may be some specialty, but
18 primarily generic.

19 MS. MAZUR: Okay.

20 MR, KLETT: Ms. Mazur, this is Dan Klett.

21 Just based on our own compilations of the
22 data from the census data, and you have more specific
23 information in your staff report from the
24 questionnaires, of course, but I was a bit perplexed
25 when the other side talked about the other impact of

1 nonsubject countries because, I mean, based on our
2 calculations the subject countries account for
3 roughly, you know, 80 percent of total imports.

4 MS. MAZUR: That's what I was trying to get
5 at, what might be out there in terms of what they are
6 going to be arguing, and we'll have to wait until this
7 afternoon or a little later to find out. Okay, thank
8 you.

9 Let's talk a bit about -- within the CMC
10 family we've talked about crude, which is excluded
11 from the scope of the petition. What about the other
12 two exclusions that you footnoted in the petition,
13 Footnote 6 and 7, the FPS, the aqueous solution and
14 the cross-linked CMC?

15 If you could now just briefly, Mr. Lebow, go
16 over the Commission's six like product factors and
17 kind of discuss some more in detail perhaps in your
18 post-conference brief, particularly differences in
19 uses, interchangeability and price.

20 MS. MAZUR: Sure. We can go over it now. I
21 am going to put the six factors in front of Mr. Herak,
22 and I suspect that he can even just speak to some of
23 them now because they are so different.

24 MR. HERAK: In terms of the like
25 characteristics, the first product is a cross-linked

1 CMC, sometimes called cross-carmelose. That's a
2 product which we do not manufacture. I believe that
3 both Akzo and Noviant as well as maybe as well as some
4 other companies are making this product.

5 To my knowledge, it is primarily used as a
6 disintegrant in the pharmaceutical industry, which
7 basically means it helps the tablet dissolve quickly
8 once it reached your stomach.

9 And that product is typically priced much
10 higher than other grades of CMC.

11 MS. MAZUR: So since you don't produce it,
12 you have no idea about the differences or similarities
13 in the manufacturing process?

14 MR. HERAK: I believe, but I'm not certain,
15 that it starts with production of CMC, and then there
16 is some type of thermal or other cross-linking that is
17 done after, so it's like a further treatment of the
18 CMC after the first part of the production is
19 completed.

20 MS. MAZUR: All right. Do you have any feel
21 for the differences in price between CMC?

22 MR. HERAK: I think it's on the order of
23 double the price of CMC, or maybe more. It's
24 substantially more. It's not 10 or 20 percent. It's
25 in the order of a factor of two.

1 MS. MAZUR: Okay. And the FPS CMC?

2 MR. HERAK: The FPS, which stands for
3 fluidized polymer suspension, it's a patented product
4 which Aqualon has developed. The other companies are
5 not making that product because under patent law they
6 are not permitted to make it at the current time. And
7 it's really, it's a niched product, kind of
8 specialized to allow some customers to use CMC in a
9 liquid or fluid form at a high concentration instead
10 of a powder. There are some companies that prefer to
11 use a liquid as opposed to a powder, so that's really
12 what that product is targeted at.

13 It does require a substantial amount of
14 additional materials and manufacturing cost after the
15 production of CMC, so it has a much higher cost, and
16 higher price, but there are certain niche segments of
17 the market that are willing to pay that higher price
18 for the benefit of having a liquid.

19 MS. MAZUR: Can you characterize how much
20 higher that price might be?

21 MR. HERAK: I mean, we can maybe give you
22 some more specifics in the post-hearing brief, but
23 it's in the order of double or something, maybe more.

24 MS. MAZUR: Okay, thank you.

25 MR. HERAK: Especially on an active basis

1 because a lot of the material is non-active in the
2 fluidized polymer suspension.

3 MS. MAZUR: And also now if you could or
4 perhaps in the post-conference brief give us a sense
5 of how big these two products are in the marketplace
6 in terms of the volume?

7 MR. HERAK: Well, certainly for the FPS we
8 can give you a very accurate number for that. For the
9 other, it would -- we would have to make some
10 guesstimates based on industry reports.

11 MS. MAZUR: If you could do that.

12 MR. HERAK: Okay.

13 MS. MAZUR: And we'll seek additional
14 information from respondents as well. Thank you very
15 much.

16 Also in your post-conference brief could you
17 provide us with the cost of production for purified
18 CMC by stages of production, if that's possible? I
19 mean, if you can, you know, isolate the various stages
20 and the cost to produce.

21 MR. HERAK: That's information that we -- we
22 certainly don't measure our production cost in that
23 way today. I think it's very difficult to try to
24 isolate the cost in a step-by-step basis, because you
25 get into a lot of allocation of labor and capital, and

1 you know, some of the capital is new, some of its
2 depreciated. Whatever we could give would be very,
3 very rough, I think.

4 MS. MAZUR: All right. How about just, you
5 know, a rough estimate --

6 MR. HERAK: Okay.

7 MS. MAZUR: -- possibly in the post-
8 conference brief.

9 Lastly, I wanted to touch very briefly on
10 some of the initial results that we are seeing from
11 the data that have been submitted in questionnaires,
12 and ask you to comment generally now, and then of
13 course in your post-conference brief.

14 The volume of subject imports from Finland,
15 I know the petition had a methodology for estimating
16 subject imports. But we're finding that the volume of
17 products from Finland is dramatically different in
18 terms of being lower in volume than what you have
19 estimated in the petition.

20 Could you comment on that now in terms of
21 how you -- your assessment of that, and of course, in
22 your post-conference brief?

23 MR. KLETT: Well, being very careful not to
24 divulge any APO information here, the differences
25 between the actual questionnaire results and our

1 estimates are in part due to roughly to a fairly crude
2 methodology for our estimates based on the level of
3 detail that were in the census statistics.

4 We extracted what we believe to be crude
5 based on a price point, and what was left over we
6 assumed to be purified.

7 But the actual data that you collect in your
8 questionnaires in theory could differ, and we expect
9 it to differ from that. So I think it has more to do
10 with the data that we -- the level of detail that we
11 were forced to use where it was available based on our
12 methodology from the census data allowed us just to
13 make fairly crude estimates of what was coming in of
14 the subject purified product.

15 MS. MAZUR: Okay, that's fine.

16 And speaking of your methodology, to the
17 extent that the Commission does not get sufficient
18 questionnaire data or response from importers of
19 nonsubject product from nonsubject countries, would
20 you recommend that we use your methodology to estimate
21 those nonsubjects?

22 And again, I notice that for Commerce, the
23 Department of Commerce, you have refined your
24 methodology a bit by saying subject product is above
25 80 cents but below \$2.75.

1 MR. KLETT: That's correct. We were asked
2 by Commerce to make a further assignment of our
3 methodology to exclude volume that came in at unit
4 values above \$2.75 a pound. It had virtually no
5 effect on the results since there was very little
6 volume that came in at those levels.

7 In terms of what to use in your staff
8 report, I think the census data, if you don't have
9 information in your questionnaires for purified
10 imports from the nonsubject countries, that using the
11 census data and some methodology to estimate what is
12 purified is the best way to go.

13 And I would also say that because subject
14 imports is such a small share of the total market, you
15 know, in terms of import, for subject import market
16 share trends and subject import share magnitudes,
17 differences in the methodology you use to calculate
18 nonsubject imports from the census data really has
19 very little effect on those trends, magnitudes.

20 MS. MAZUR: Okay, thank you.

21 And lastly, Mr. Herak, you spoke this
22 morning about some of the effect on your business that
23 the subject imports were having. You talked about
24 declining volumes and idle capacity.

25 Again, looking at a preliminary review of

1 the data from the questionnaires, we're not seeing a
2 declining volume that you were talking about.

3 What specific kinds of volume declines were
4 you in fact talking about this morning?

5 MR. HERAK: I think from the beginning of
6 the period there were very substantial declines in
7 volume from 2001 to 2002, and then some improvement in
8 2003. But the volume in 2003 is still, I believe,
9 quite a bit less than at the beginning of the period.

10 MS. MAZUR: Well, that's true. As the
11 petition has also shown, there has been a bit of a
12 spike in 2002. 2001 was one level, an increase in
13 2002, and then a decline in 2003.

14 What happened in 2002 to cause this spike or
15 what happened in 2003 to bring the trends down both on
16 the U.S. side and on the import side?

17 MR. HERAK: Well, as I was discussing
18 earlier, the respondents were particularly aggressive
19 in the market. We were somewhat surprised and caught
20 off-guard by the low pricing; did not respond by
21 matching the pricing, and therefore we lost very
22 significant market share during that time.

23 And it's a process. You know, there is
24 these contracts are coming up for bid, and little by
25 little you are losing, but the impact really was

1 compounded in 2002, so that was really the low point
2 in the total volume.

3 And then as we did become more responsive in
4 terms of matching these very low prices, we did regain
5 certain position. That's why you see an improvement
6 in our sales in 2003, and probably therefore a
7 commensurate reduction in the imports.

8 MR. KLETT: Ms. Mazur, this is Dan Klett.

9 I think also what was going on in terms of,
10 you know, 2001 to 2002 and 2003, there was an oil
11 field component there in terms of demand.

12 If you look at -- as Mr. Herak testified --
13 in terms of the applications of CMC goes into, oil
14 field demand is one of the most cyclical and volatile,
15 and if you look at a publication like Baker Hughes
16 that has oil rigs in place, you will see a dramatic
17 decline from 2001 to 2002, and then an increase in
18 2003 and 2004.

19 So part of that lift up and down that you
20 see in the data is a cyclical-related factor.

21 MS. MAZUR: Okay, that's very helpful.

22 Any other segments that you care to
23 characterize in terms of their impact on the trends?

24 MR. LEBOW: I think that's the only segment
25 that we see as cyclical, and I think you will also see

1 that the trends of increasing imports and declining
2 domestic share is much greater than could be accounted
3 for by cyclicalality. It may have amplified it a bit,
4 but the price effects that we have been talking about
5 is what really hit in that period.

6 And again, as several witnesses have
7 testified, Aqualon made a conscious decision to try to
8 match some of these low prices to get some share back
9 towards the end of the period of investigation, and
10 did that, but the effect on the bottom line has been
11 very bad.

12 MS. MAZUR: Okay, thank you very much.

13 MR. CARPENTER: I have a few follow up. Let
14 me start first with points that counsel for the
15 respondents brought up in their opening statements,
16 and get your reaction to those.

17 First, I heard Mr. Clark making the argument
18 that whereas Aqualon's product tended to be sold or
19 focused more in a commodity market, that Noviant's
20 philosophy was more of a customized, value-added
21 philosophy.

22 Do you see a distinction there in terms of
23 your knowledge of the market that Noviant's product
24 tends to be more customized and value-added by and
25 large than your product?

1 MR. HERAK: I would say by and large, no. I
2 think that each of us have some niche products where
3 there may be some specific value-added for certain
4 application. But for the vast majority of the markets
5 the products are essentially interchangeable.

6 And I would be interested to hear of
7 examples of substantial increases in business for
8 Noviant that were obtained because of improved
9 performance or specialization of their product, and
10 not because of the low price that was offered to the
11 customers.

12 MR. THESTRUP: And just adding to that.

13 MR. CARPENTER: Sure. Yes.

14 MR. THESTRUP: From the imports where were
15 we can see a specific type of competition that was
16 mentioned from some customer information, the types
17 that like Noviant is offering is countertypes to what
18 we call the main types or the mother types in the
19 industry, which is the bulk of our businesses.

20 We only rarely see the specialty products in
21 the market. We believe that Noviant, but this is
22 again an estimate, is importing maybe maximum 10 types
23 into the country.

24 MR. CARPENTER: Thank you very much.

25 Turning to the question of cumulation, I

1 understood Mr. Neeley to be indicating that they would
2 be arguing that Mexico could not be cumulated, and I
3 believe he made a statement that Mexico has
4 essentially a couple of large customers that would not
5 buy from Aqualon, and we can explore that further with
6 them this afternoon, but do you have any insights on
7 that as to whether that may be true?

8 MR. HERAK: I don't have any insights on
9 that particular comment. But with respect to
10 cumulation, we do see the Quimica Amtex product being
11 distributed throughout most of the states in the U.S.
12 where we are selling. We have seen them offering
13 product to many of our customers in the food industry,
14 in the paper industry, in the oil industry.

15 So I think that the product is readily
16 available in the market. Maybe they have a few
17 customers that are the majority of their sales today,
18 but I don't think that's representative of their
19 overall approach and sales to the market.

20 MR. LEBOW: I think again I have to be
21 careful about propriety information, but just if there
22 are other methods of selling rather than direct sales,
23 it could be that there is wider distribution.

24 MR. CARPENTER: All right, thank you.

25 A couple of questions now on like product,

1 particularly questions involving the crude versus the
2 purified form CMC.

3 Mr. Herak, I'm not sure if it was you or
4 not, but I got the impression that your production
5 process was essentially a continuous process from the
6 crude through the purified; is that correct?

7 MR. HERAK: Yeah, we call it semi-continuous
8 or the discrete operations.

9 MR. CARPENTER: Right.

10 MR. HERAK: But they all keep moving in
11 sequence. The product keeps going through.

12 MR. CARPENTER: Okay. I apologize if this
13 was asked before, but do you have any sales of the
14 crude product into independent markets, or do all of
15 your sales of the crude go into the purified?

16 MR. HERAK: We do not produce or sell crude
17 material in the United States.

18 MR. CARPENTER: Okay, thank you.

19 With regard to Ms. Mazur's question about
20 value-added at the different stages, and she may have
21 had more stages involved than what I'm thinking of,
22 but as you indicated in the petition, you produce the
23 crude and the purified at separate production
24 facilities using separate production workers.

25 Therefore, I'm not understanding why

1 allocations of labor or capital equipment would be a
2 problem in terms of just trying to separate out your,
3 or trying to determine what the value-added is from
4 the crude form to the purified form.

5 MR. LEBOW: I don't understand your
6 question, Mr. Carpenter, because Aqualon does not
7 produce crude CMC. I mean, they have a continuous
8 production process in which there is a reaction, which
9 if it were stopped, and if it were a stand-alone
10 factory, which is not, there would be crude CMC.

11 But the chemical reaction leads right into
12 the purification, the repurification, the separation
13 of the alcohol and so forth, and the drying and the
14 grinding. So there is no crude, distinct CMC
15 production at all by Aqualon.

16 And we're not even sure whether respondents
17 have a continuous process which would actually have a
18 discrete crude production, or whether they have crude
19 plants and purified plants totally separate.

20 But there is no crude production facility or
21 a way to segregate data on crude production because
22 it's not something that Aqualon produces.

23 MR. CARPENTER: Okay, I'm just looking at
24 the statement in your petition where it says,
25 "Purified and crude CMC operations in the United

1 States have entirely separate manufacturing facilities
2 and production employees."

3 MR. LEBOW: I was referring there to that
4 small separate crude producer, Penn Carbos.

5 MR. CARPENTER: Oh, I see.

6 MS. MAZUR: I'm sorry if it wasn't clearly
7 written.

8 MR. CARPENTER: Okay. Okay, I understand.
9 Okay, that completes my questions. Are there any
10 other staff questions?

11 Ms. Trainor.

12 MS. TRAINOR: Back to the characterization
13 of the purified CMC as a commodity product. If I
14 understood the testimony correctly, there are 15 to 20
15 standard products that are produced, and then perhaps
16 up to 50, to bring that number up to 50 that are
17 tailored or specified for particular customers.

18 That says to me that that's a highly
19 engineered unique product. Could you speak to the
20 difference between a highly engineered product and
21 characterizing your purified CMC as either a commodity
22 or a highly engineered product?

23 And then as a follow on to that, and perhaps
24 you can't do it in a public forum, and if not, please
25 put it in your post-conference brief, provide us with

1 a percentage of the allocation of your production and
2 sales to this 15 to 20 percent standard product versus
3 that 20 to 50 percent highly specified or highly
4 engineered product.

5 MR. HERAK: Okay, let me try to help you
6 understand the situation.

7 I think the highly engineered is maybe a bit
8 of an overstatement in terms of what the differences
9 are between the 15 to 20 standard grades and the other
10 specialized grades.

11 In many cases the specialized grades are
12 just a subset of the standard grade. So for example,
13 if we have a generic vanilla product that has a
14 viscosity specification of, you know, 1,500 to 3,000,
15 we may have a certain customer that will ask us, well,
16 really, if I get above 2,500 in viscosity it doesn't
17 really work that well in my application. Can you give
18 me a product only between 1,500 and 2,500?

19 So we will create a certain subtype so that
20 we make sure we give this customer something in that
21 particular range. Those would be the vast majority of
22 the special products. They are in fact subsets of the
23 larger family, not something that was manufactured to
24 a completely different process or anything like that.

25 And also one of the characteristics of our

1 product which we didn't talk about earlier, but it is
2 also particle size. So for example, let's say we have
3 a lot of 15 standard products, but then you could also
4 have the standard particle size, you could have fine
5 grind, you could have a coarse grind, so that's just a
6 different physical form from the mother grade, but it
7 would give the same characteristics once it was
8 dissolved into the solution.

9 MS. TRAINOR: And the breakdown, again I
10 don't want it to go to anything that's proprietary,
11 between that 15 to 20 percent, and then that 20 to 50,
12 if it's not something you can discuss here, would you
13 --

14 MR. HERAK: We can address it in the post-
15 conference brief.

16 MS. TRAINOR: Thank you.

17 MR. CARPENTER: Mr. Benedick.

18 MR. BENEDICK: I just have one more request
19 for Mr. Lebow for the post-conference brief.

20 If you could specify the time line of
21 Aqualon's pricing strategy from January 2001 through
22 March 2004, or what period in other words I think you
23 indicated you held firm on pricing, and you were taken
24 back, caught by surprise so to speak of the low
25 pricing in the market, and when Aqualon started

1 pricing aggressively to get market share back. Thank
2 you.

3 MR. CARPENTER: Once again, thank you very
4 much, panel, for your presentation and for your
5 thoughtful responses to our questions.

6 At this point we will take about a 10 or 15-
7 minute break, and ask the respondents then to come
8 forward for their presentation. Thank you.

9 (Whereupon, a short recess was taken.)

10 MR. CARPENTER: If everyone could take a
11 seat, we'll resume the conference, please.

12 Please begin whenever you're ready.

13 MR. BODICOAT: Okay. Good morning. For the
14 record, I'm Dr. Steve Bodicoat, Vice President
15 Marketing, of Noviant. As VP Marketing, I'm
16 responsible for interalia strategy, market
17 developments and communications within Noviant, which
18 include all the CMC products produced by Noviant.

19 Noviant sells around 1,300 tailor-made CMC
20 products around the world. The distinction between
21 crude and pure CMC that Hercules Aqualon has drawn in
22 this case is artificial and is based on a production
23 view of the world, not the commercial one.

24 I became Marketing VP on the 1st of January,
25 2004. I have a Ph.D. in organic chemistry and have

1 spent 20 years in the specialty chemicals industry
2 with Unilever and ICI, the world's largest
3 hydrocolloic producer, in various commercial
4 functions. I have sold into the markets for
5 detergents, personal care and food and in the last 10
6 years been specifically involved in the development of
7 hydrocolloic strategies.

8 Gem Hueber, the parent company of Noviant,
9 is a U.S. family-owned business founded in 1883.
10 Hueber is one of the largest family-owned businesses
11 in the United States. In addition to its New Jersey
12 global headquarters, the Hueber Group has production
13 facilities in 13 states with over 2,500 U.S.
14 employees.

15 Noviant sells a broad range of CMC products
16 that are suitable for use in a variety of industries,
17 including food, personal care, paper and oil field
18 drilling. Our sales office in the USA is located in
19 Morrow, Georgia, and our manufacturing facilities for
20 CMC are in Finland, Sweden and the Netherlands.

21 Each production plant focuses in purified
22 CMC for specific industries. The Finnish plant
23 primarily provides purified CMC to the end users in
24 the paper and oil industry. The Swedish plant
25 primarily supplies purified CMC to the food and

1 personal care industries, and the Dutch plant mainly
2 supplies purified CMC to the food industry.

3 The CMC industry is a truly global industry.
4 We sell to some 82 countries around the world, and the
5 consumption of CMC in Sweden and the Netherlands is
6 very small relative to world demand.

7 There are five points I'm going to make
8 today to assist in understanding the CMC market in the
9 United States both from a historical perspective, as
10 well as its current condition. These points will be
11 supported by substantive evidence in our post-
12 conference brief, and they will paint a markedly
13 different picture than the one Hercules Aqualon will
14 have you believe by reading its antidumping petition.

15 First, although omitted from its petition,
16 Hercules Aqualon itself is responsible for depressing
17 U.S. prices, particularly over the past year. Noviant
18 has lost significant sales and revenue because of
19 Hercules Aqualon's low-pricing strategy.

20 Second, the customers to which Hercules
21 Aqualon has historically supplied CMC, namely
22 customers in the paper, personal care, food and oil
23 industries, themselves are depressed, which naturally
24 affects suppliers such as Hercules Aqualon.

25 Third, Hercules Aqualon exhibits all the

1 characteristics of becoming a commodity producer.
2 This is evidenced by the lack of tailor-made product
3 variety and minimal technical service support.

4 The systematic disinvestment of Hercules
5 Aqualon due to an aggressive cost production program
6 first announced in 2001 resulted in 1,387 jobs
7 disappearing by December 2003. This has resulted in
8 not meeting customers' expectations for support, and
9 some of these employees have been recruited by
10 Noviant.

11 Fourth, there are many products that may be
12 substituted for purified CMC, including so-called
13 crude or technical CMC, which is not covered by the
14 petition.

15 Finally, non-subject imports are gaining
16 increasing market share. A share of those non-subject
17 imports are from companies that are affiliated with
18 Hercules Aqualon.

19 Consequently, any injury to Hercules Aqualon
20 is for one or all of these reasons, and most are not
21 because of imports of purified CMC from Finland,
22 Sweden and the Netherlands.

23 Let me address each of these points in turn
24 in a bit more detail. Hercules Aqualon has made a
25 fundamental decision to compete on pure price. Price

1 was mentioned a lot this morning. I didn't hear
2 anything about value.

3 As I mentioned, Hercules Aqualon is itself
4 responsible for depressing prices of purified CMC in
5 recent months. Hercules Aqualon's low prices have
6 resulted in Noviant losing sales and revenue. In
7 March 2003, we tried to raise our prices. One of the
8 reasons for the price increase was because of the
9 escalating cost of raw materials.

10 We never converted this price increase
11 because Hercules Aqualon approached customers with
12 lower prices. We believe that Hercules Aqualon was
13 facing the same increases in raw material costs, as
14 well as high energy costs, and yet were selling at a
15 lower price.

16 From the period the 1st of April 2003 to
17 March 2004, we estimate that we either lost sales or
18 revenue on around 3,000 metric tons of actual CMC due
19 to Hercules Aqualon's aggressive pricing. In
20 addition, we failed to gain business due to
21 unattractive market prices. We will provide
22 confidential information in support of this point in
23 our post-conference brief.

24 Second point. Hercules Aqualon has supplied
25 customers with purified CMC in currently depressed

1 industries. While demand for CMC in the United States
2 overall is static in most industries, certain users
3 have decreased their demand, while others have become
4 depressed.

5 Aqualon's business strategy is to
6 aggressively pursue a customer segment who will
7 purchase on pure price factors alone. Noviant, by
8 contrast, offers customers a tailor-made, specialized
9 product and provides significant value and use.
10 Noviant has used its technical service capabilities to
11 convert the paper industry from other chemical usage.

12 The jump in Noviant's business in 2002 over
13 2001 relates to a very large extent to one customer,
14 which Hueber Noviant already enjoyed a strategic
15 supply relationship and where price was not the sole
16 or even the principal criteria of purchase. Instead,
17 the business has expanded by Hueber Noviant based on
18 existing strategic supply relationship and Hueber
19 Noviant's commitment to customer specific product
20 formulation and process technical support.

21 Point three. Hercules Aqualon's business
22 decision to treat CMC as a commodity business. In the
23 same way as the migration of commodity industries have
24 moved from domestic markets to the Far East, Aqualon
25 is doing Commodity Strategy 101. Hercules Aqualon has

1 significantly reduced the technical support, including
2 product development initiatives, that it provides to
3 its customers instead of treating CMC, which needs
4 further technical support.

5 Indeed, in the recent past, Aqualon
6 transferred sales and marketing activities for CMC to
7 the large food industry to CP Kelco, a company with no
8 history in CMC. It is well known in the industry that
9 this corporation was not a success and hence Aqualon
10 canceled it.

11 This is in direct contrast to Noviant's
12 business model, which recognizes CMC as a highly
13 specialized product. We have made significant
14 investments in providing technical support and product
15 development initiatives for our CMC, which allows us
16 to price CMC based on how our customers will use the
17 CMC and the value they receive in the application.

18 Our customers view our purified CMC products
19 as helping them improve productivity, saving them
20 money, increasing their product revenue and allowing
21 them to avoid significant capital investments. We
22 provide substantial technical support to our customers
23 and our products and are seen by our customers as
24 being innovative. Our customers view us as a
25 strategic partner to their business. We react quickly

1 to what our customers want, and the value is for that
2 reason.

3 You should also be aware that Aqualon has
4 production limitations and cannot make certain grades
5 of CMC products. U.S. customers will be disadvantaged
6 if they cannot obtain certain types of products.
7 Hercules Aqualon is unable to make CMC for certain
8 paper applications and does not directly compete in
9 certain products in food and personal care
10 applications.

11 In fact, Hercules Aqualon has made no CMC
12 related investments in the U.S., but has only invested
13 in non-subject matter cellulose products such as HTC
14 or MC. They have also closed down their
15 monochloracidic plant, a key raw material, in Hopewell
16 resulting in an acid impairment charge.

17 Hercules Aqualon's disinvestments in CMC is
18 particularly apparent in the area of technical support
19 where Hercules Aqualon reduced a large portion of its
20 technical staff, as I said, some of which have now
21 joined Noviant.

22 Point four. There are several other
23 products that purified CMC must compete with that are
24 recognized by the marketplace's close substitutes such
25 as other hydrocolloids, guar gum or hydrocolloid

1 blends, as we've heard this morning.

2 Even certain applications of crude CMC,
3 which is conspicuously not covered by the petition,
4 compete with purified grades of CMC. In our post-
5 conference brief, we will provide details of Noviant's
6 technical grade products taking shares of purified
7 grade products in the oil, paper and mining
8 industries.

9 We were able to make these sales because our
10 technical product has high functionality that commands
11 a premium. In some instances, our so-called technical
12 product is priced similarly to the purified version.
13 For that reason, the import quantities and values
14 provided by the petition for Finland are inaccurate,
15 as was evidenced this morning, because they include
16 high-priced technical products that are not covered by
17 the scope of the investigation.

18 As a result, the import quantities and
19 values are overinflated for Finland. When we make the
20 adjustments for the pricing of Noviant below 90
21 percent CMC, the volume of imports compared with
22 Aqualon's numbers brings it structurally lower over
23 the period by approximately 5,000 tons per annum.

24 This is an example of the price paradigm
25 Aqualon is in. They believe that the price is

1 inherent in the product and related to cost. Noviant
2 believes it is not. To Noviant, price is a function
3 of value and use of the total customer support package
4 that we provide.

5 Looking at the issue of substitutability on
6 an end use basis, there is a long list of products
7 that can replace purified CMC. In paper, synthetic
8 thickeners like polyacrylates are important threats to
9 replace dry CMC, including the fluidized versions of
10 CMC for which Hercules Aqualon is the sole source.

11 Runnability of the paper machine and many
12 other factors influence a paper mills decision where
13 synthetic thickener will be used and where CMC will be
14 used, carboxymetholated starches or other materials
15 that could replace purified CMC in paper applications.

16 Oil. To an extent, derivatized starches can
17 be used in oil applications at the expense of CMC, and
18 also guar is used. In construction, in wallpaper glue
19 methylcellulose is the high performance material
20 amongst others sold by Aqualon, but CMC has
21 replacement potential both at the expense of
22 methylcellulose and starches.

23 CMC is used in paint, and Noviant is
24 specifically targeting HTC in paint and MC in
25 construction with Noviant's new product, Cellflo.

1 Both HTC and MC are produced, among others, by
2 Hercules Aqualon.

3 In food and personal care, a number of
4 different possibilities for replacement exist. Guar
5 is an example of a natural polysaccharide that is
6 widely used in food applications and is competing with
7 CMC. It is worthwhile to note that Aqualon is
8 producing and selling guar to several industries where
9 Noviant is not.

10 Natural polysaccharides have several food
11 applications and have considerable overlap with CMC.
12 Reference books like the Hydrocolloid Handbook,
13 Edition 2004, written by Andrew Haffler, a former
14 Hercules employee, shows that CMC is just one of the
15 many choices that food formulators and food
16 technologists have in solving their texture,
17 thickening or rheology related problems.

18 With respect to the issue of
19 substitutability, you should also know that in general
20 there are substitutions possible where purified is
21 replacing crude grades. This is an indication of the
22 fact that CMC is qualifying on more than price only
23 because typically the purified CMC would command
24 higher prices than the crude grades.

25 In other words, it is the functionality of

1 the purified CMC product that is prevailing over the
2 lower priced technical CMC, and its functionality is
3 not related to purity of the product.

4 Number five. Non-subject imports, including
5 from the companies related to Hercules Aqualon, are
6 the cause of any injury. Some of those non-subject
7 imports are from companies that are affiliated with
8 Hercules Aqualon. Noviant believes that virtually all
9 the imports from France are produced by Hercules
10 Aqualon's French affiliate in Alavay.

11 In fact, the proportion of imports brought
12 into the U.S. by Aqualon relative to its capacity is
13 of a similar order of magnitude to Noviant. As
14 important, in December 2003 Hercules Aqualon acquired
15 a new affiliate, formerly Quantum Hightech, now called
16 Hercules GMM, that produces purified CMC in China.

17 The president and CEO of Hercules at the
18 annual shareholders meeting on May 12, 2004, said the
19 following about the Chinese affiliate, and I quote:

20 "The acquisition of Quantum, now known as
21 Hercules GMM, is a good example of our strategy for
22 growth and emerging markets. It fulfills our criteria
23 for acquiring a business that compliments our products
24 and expands our market position.

25 "This is an excellent strategic fit for our

1 Aqualon Division, giving it a strong regional presence
2 in Asia-Pacific. It also provides a low-cost
3 manufacturing base and offers a channel for marketing
4 other products in China. It performed beyond our
5 expectations in the first quarter of this year."

6 Hercules Aqualon did not file a petition
7 against France or China, despite the import levels
8 from these countries. We cannot help but wonder
9 whether this antidumping case is part of Hercules
10 Aqualon's strategy to force U.S. customers to buy from
11 Hercules Aqualon or its Chinese and French affiliates.

12 Both of these plants, with a combined
13 capacity of around 21,000 tons, more than its USA
14 capacity, produced CMC products for exactly the same
15 markets as the U.S. plant as shown on Hercules
16 Aqualon's website. Imports, as we heard again this
17 morning, are also entering the United States from
18 Germany and Italy.

19 As I said earlier, if there is any material
20 injury to Hercules Aqualon, it is due to any one or
21 all five of these reasons and not because of imports
22 of CMC from Finland, Sweden and the Netherlands.

23 Thank you for the opportunity to appear this
24 morning. Also present with me here today is Ken
25 McKenzie, who set up the Noviant business in the USA

1 in 1991 and is now responsible for new product
2 development in Noviant. Either of us will be happy to
3 answer any questions you may have.

4 Thank you.

5 MR. REID: My name is Jim Reid. I am
6 Business Manager Americas for Akzo Nobel Cellulosic
7 Specialties, Inc. I started as a formulation chemist.

8 I'd like to begin by confirming Noviant's
9 comments regarding the importance of operating
10 excellence with regard to customer and technical
11 service. These are crucial factors of success when
12 selling to the food, personal care and oil drilling
13 industries. I cannot speak about the paper industry
14 as Akzo Nobel does not sell to this industry.

15 For my testimony, however, I would like to
16 focus on the issue of interchangeability of
17 hydrocolloids. As a former formulator, I would like
18 to comment that there is no better feeling than to
19 know that you have a lot of options. The strongest
20 factor concerning marketing of purified CMC is the
21 fact there are numerous other hydrocolloids that can
22 offer the same functionality a CMC.

23 These other hydrocolloids, or many of them,
24 are derived from natural raw materials, and often if
25 there is a bumper crop a price drop can be seen for

1 these hydrocolloids in the marketplace. Their usage
2 becomes more attractive to formulators of food and
3 personal care products.

4 Most formulators have multiple recipes for
5 their products and can change their raw material
6 selection very quickly to take advantage of favorable
7 pricing. If you read the label of a prepared food or
8 a tube of toothpaste, you'll see multiple
9 hydrocolloids listed in the ingredients. The
10 respective levels of each hydrocolloid cannot be
11 differentiated. They can vary dramatically.

12 As formulation research is always ongoing in
13 food, personal care and drilling muds, chemists are
14 always finding less expensive ways to accomplish the
15 same functionality or finding ways to improve product
16 performance. In the latter case it is not always
17 price driven, but CMC could be displaced by another
18 gum because its performance is simply better.

19 It has been found in many cases that
20 blending CMC with another hydrocolloid, such as starch
21 or guar gum, can produce a more effective performance
22 than CMC alone. An example of the use of a
23 combination of hydrocolloids is this tube of Aquafresh
24 toothpaste. The FDA requires accurate labeling of
25 ingredients. This label lists calcium carrageenin and

1 cellulose gum, which is what we call CMC for better
2 consumer appeal.

3 Toothpaste used to be thickened almost
4 entirely with CMC, but now it often uses many
5 hydrocolloids. Many toothpastes are gels and use guar
6 or xanthin gum instead of CMC altogether.

7 This label on this Slimfast drink has listed
8 gum arabic, cellulose gum, carrageenin and cellulose
9 gel, which is not CMC. It's a microfine cellulose.
10 This Atkins chocolate ice cream has cellulose gum,
11 cellulose gel, carrabeen gum and carrageenin listed.

12 Since 1995, the price of xanthin gum, which
13 is derived from corn syrup, has fallen 50 percent in
14 price. Xanthin is now more frequently used in salad
15 dressings, ice cream, frozen foods, beverages and
16 marinades.

17 Guar gum is often blended with CMC where CMC
18 was once used alone. When the price is guar is
19 attractive, it can have an immediate impact on CMC
20 consumption. In some formulas it is now routinely
21 used, CMC/guar blends, because of the viscosity
22 synergy of these two hydrocolloids.

23 It has been found that guar can outperform
24 CMC when making tortillas, a traditionally very large
25 application for CMC. Carrageenin and alginates,

1 seaweed derivatives, are widely used in beverages.
2 Cornstarch is an alternative to CMC when only
3 viscosity is required.

4 Another example of interchangeability is
5 these three brands of bagels, which all from here look
6 the same. One is made using CMC, one with guar and
7 one with xanthin. Another example are these two cocoa
8 mixes. One uses CMC, and one uses carrageenin for the
9 mouth feel and foam stability.

10 In the oil field industry, there is no
11 industry standard for CMC. The American Petroleum
12 Institute is attempting to set an industry agreed upon
13 definition and performance criteria. Today we have
14 customers who formerly would buy a purified CMC, but
15 instead now blend technical quality CMC with starch,
16 and the product is accepted in the marketplace.

17 Today, much of the drilling activity is land
18 based in shallow holes so sophisticated mud systems
19 are not required as in offshore drilling. Cheaper
20 formulations are always being derived for this highly
21 competitive end market.

22 As a formulator, I understand the task at
23 hand to provide the product performance needed, but I
24 can use whatever it takes. The marketing department
25 does not care what the recipe is. They only care

1 about what the consumer wants.

2 Thank you.

3 MR. PIOTTI: Good morning. My name is
4 Corrado Piotti, and I am Commercial Director of Amtex,
5 the only producer of CMC in Mexico. Thank you for
6 giving me the opportunity to speak today.

7 Our company was quite surprised to be named
8 as a Respondent in this case for a number of reasons.
9 Frankly, we want to look at the many mistakes in the
10 petition, particularly with regard to Mexico. It
11 appears that Mexico was just added at the last minute
12 before the petition was filed.

13 It is clear from the petition that Mexico is
14 not the real target of this case. The Commission
15 should not include Mexico in this case when its
16 situation is totally different from that of other
17 countries. Our company feels that it is being caught
18 between the giants of industry and has been added as a
19 Respondent when it is simply reacting to the movements
20 of larger players.

21 I want to discuss several points today. The
22 main points that I want to make today are as follows:
23 One, the petition is wrong when it says that U.S.
24 imports from Mexico of purified CMC are rising. In
25 fact, they have been declining.

1 Two, Amtex overwhelmingly serves markets in
2 the U.S. where Aqualon does not compete. For the vast
3 majority of our sales, we sell exclusively in niche
4 markets and have no adverse effect on Aqualon.

5 The concern expressed in the petition that
6 Quimica exposes a threat to the U.S. industry because
7 of capacity being added in Mexico is totally
8 inaccurate. It is true that we are modernizing our
9 production process in Mexico and there will be some
10 modest addition to capacity, but that change in the
11 production process will not be completed until
12 sometime in 2006.

13 Furthermore, the capacity that is being
14 added simply will replace the imports that we have
15 been forced to make from our sister facilities in
16 Colombia and Argentina and allow for some market
17 growth in the coming years. We currently are at 100
18 percent of capacity in Mexico.

19 Four, the price pressure that our company
20 felt in the U.S. markets from Aqualon is made even
21 worse by Aqualon highly aggressively entering into the
22 Mexican markets. While our exports to the U.S. have
23 decreased from 2001 to 2003, the exports of Aqualon to
24 Mexico have increased significantly.

25 Thus, we are very surprised that we have

1 been added as a Respondent in this case when Aqualon
2 has been aggressive in driving down prices in Mexico
3 and elsewhere to gain market share.

4 Let me start with the actual export of the
5 subject merchandise from our company and who they
6 compete with in the U.S. market. First, as you will
7 see from our questionnaire response, the guess that
8 Aqualon has made regarding exports from Mexico are
9 simply wrong. In fact, our export volumes of purified
10 CMC have declined slightly from 2001 to 2003 and were
11 flat from the first quarter of 2003 to the first
12 quarter of 2004.

13 The far more important story is the import
14 niches of the product we sell to the U.S. In most
15 instances, our products simply do not compete with
16 Aqualon. On a broader level, we sell almost nothing
17 to the oil drilling or the paper sector in the U.S.
18 This is in contrast to Aqualon and to some of the
19 other exporters appearing before you today. We know
20 that the drilling sector is very important to Aqualon,
21 and we are not a competitor at all in this sector in
22 the U.S.

23 On a customer specific level, it also is
24 true that our main customers accounting for the
25 overwhelming amount of our exports to the U.S. are not

1 customers who would purchase from Aqualon.

2 I want to discuss the situation regarding
3 our two largest customers. Those customers accounted
4 for 81 percent of our U.S. sales in 2001, 79 percent
5 in 2002 and almost 84 percent in 2004. These two
6 customers represent the overwhelming amount of our
7 sales in the first quarter of 2004.

8 The largest customer of our company from the
9 very beginning of our export to the U.S. has been
10 Azteca, which is a producer of tortillas. We
11 developed a product especially for Azteca's Mexican
12 affiliate and have worked with that customer for many
13 years. We began to sell in the United States in the
14 early 1980s to Azteca because we had been a reliable
15 supplier for many years to its sister company in
16 Mexico.

17 In the early 1990s, Aqualon took a
18 substantial amount of Azteca's purchases away from us
19 at lower prices. However, Azteca experienced a severe
20 quality problem with the Aqualon product. Since the
21 time of those problems, Aqualon has been banned from
22 selling to Azteca.

23 As you will see in our brief, the
24 overwhelming volume and value of our sales in 2001
25 were to Azteca, which group is the largest CMC

1 consumer in the world. Recently, we have lost some
2 sales of this customer to another foreign producer,
3 but this is purely an import market since Azteca has
4 been very clear that it will not purchase from Aqualon
5 due to the quality problems that it experienced.

6 Our second largest customer over the period
7 of investigation has been S&G Resources. S&G is a
8 former distributor of Noviant, which became a
9 distributor of Amtex about 10 years ago when Noviant
10 became its own distributor of products in the U.S.

11 This customer is also an importer, and there
12 is no perception that it would purchase from Aqualon.
13 In our view, if for some reason S&G could not purchase
14 from Amtex it would turn to Asia or to some other
15 foreign player.

16 Not only is the Petitioner wrong regarding
17 the participation of Amtex in the U.S. market, but it
18 is also very wrong about Mexico having excess capacity
19 for CMC. In fact, just the opposite is the case. For
20 the past several years, Amtex has been operating at
21 full capacity in Mexico and has been forced to import
22 purified CMC from our sister companies in Colombia and
23 Argentina.

24 We now are in the process of installing more
25 modern technology for our purified CMC production.

1 That technology will enable us to close the
2 technological gap with our competitors and become more
3 profitable. When that happens, the current technical
4 CMC line will be scrapped, and the current purified
5 CMC will be converted to technical CMC.

6 I have said that Aqualon may complain that
7 the current purified CMC line, which we have said will
8 be used for technical CMC, can be turned back easily
9 into producing purified CMC, but this is not the case.
10 This conversion cannot be done because the washing
11 process in our CMC line creates a bottleneck that
12 would not allow us to produce the general capacity
13 that we have shown the Commission in our questionnaire
14 response.

15 Finally, the Colombia and Argentina product,
16 which now is being sent to Mexico, will be sold to
17 Bolivia and to other countries in Southeast Asia and
18 South Africa, not to the U.S. In Southeast Asia,
19 Amtex Colombia and its local distributors have made
20 recent investments in commercial establishments in
21 places such as Jakarta and Indonesia.

22 The net effect of the new capacity in Mexico
23 simply will be to allow us to sell to our current
24 customers more efficiently. I recognize that the
25 story that the petition tells regarding capacity in

1 Mexico is far different. However, if the Commission
2 staff wishes to verify the credibility of what I am
3 saying here today I invite them to visit our plant in
4 Mexico and see for themselves.

5 In the case of Aqualon, the aggressive
6 pricing has affected us not all in the United States,
7 but in Mexico. U.S. export statistics show that in
8 the January to April 2004 period exports from the U.S.
9 to Mexico grew by 68 percent from the same period in
10 2003. This is a continuation of a factor where
11 Aqualon has aggressively targeted the Mexican market
12 with its exports more than doubling from 2001 to 2003.

13 This aggressive behavior by Aqualon in
14 Mexico is what we believe has doomed the price and yet
15 one more example of how Aqualon is leading prices down
16 in a price war. Our company is very much a victim of
17 this price war, not the cause.

18 We think that it is very strange that we are
19 named as a Respondent here when we have been only a
20 small and steady supplier to niche import markets.

21 Thank you for your attention, and we'll be
22 glad to answer any questions that you may have.

23 MR. MALASHEVICH: I am Bruce Malashevich
24 with Economic Consulting Services. This is a rather
25 unusual case to come before the Commission at all, I

1 believe. The volume-related indicators of the
2 domestic industry are moving upward. The case is
3 really all about the alleged impact of subject imports
4 on domestic prices and the attendant effect on the
5 domestic industry's overall condition. The Petition
6 concedes as much. So let's talk about price.

7 On the subject of price behavior, there are
8 indications of recent price declines. However, these
9 declines do not correlate with increases in the volume
10 or market share of subject imports. If the market for
11 CMC is commoditized as the Petition suggests, these
12 basic facts belie the Petition's claim of a link
13 between subject imports and any evidence of price
14 suppression or price depression.

15 Rather, I believe you'll find the declines
16 in purified CMC prices were driven very largely, if
17 not exclusively, by contemporaneous declines in price
18 of the numerous substitutes for purified CMC.
19 Although my remarks are necessarily restricted in this
20 public forum, there are a number of additional points
21 on which the Commission and staff should focus their
22 attention in this case. The balance of my testimony
23 summarizes these. We'll address them in greater
24 detail in the post-conference brief.

25 The Commission will have great difficulty

1 finding adverse volume effects attributable to subject
2 imports in this case for the reasons I just described.
3 As I noted earlier in my testimony, even the Petition
4 shows that the U.S. market share of subject imports
5 has declined, and questionnaire data submitted
6 confirmed the decline in market share. The record is
7 very complete in this regard, as the Commission's
8 questionnaires appear to have covered the universe of
9 domestic production and universe of subject imports,
10 at least as revealed in the foreign producers
11 questionnaires.

12 I can't think of a case where the Commission
13 has found adverse volume effects when the volume and
14 market share of the domestic industry have lately
15 advanced as they have in this case.

16 As for adverse price effects, there are
17 several conditions of competition in the CMC
18 marketplace which have guided my analysis and I hope
19 will guide the Commission and staff in theirs. You've
20 heard the industry witnesses earlier today, that CMC
21 is not an isolated product in a distinctly defined
22 marketplace. Rather, it is one of a family of at
23 least 25 -- I emphasize at least 25 -- products that
24 substitute for each other in many applications that
25 call for a thickening agent. Please refer to Exhibit

1 1 before you, which has this list.

2 This family, you'll note, includes higher
3 qualities of crude, or technical CMC and fluidized
4 CMC. Evidence shows that prices for CMC and its
5 substitutes generally have been trending downward for
6 nearly ten years. Such price erosion as occurred
7 during the POI is simply a continuation of this trend,
8 as competition from substitute materials intensified.

9 The intensified competition often took place
10 through the activities of so-called blenders.
11 Blenders act as market intermediaries, buying from CMC
12 producers and selling blended products to end users.
13 They have formulas, often proprietary, which dictate
14 how CMC and its substitutes will be combined to
15 minimize the blended price, based on their relative
16 prices, as well as function.

17 We estimate that blenders account for 40 to
18 50 percent of commerce in food applications. And
19 intermediaries play a similar role in oil drilling
20 muds. In part, through the operation of these
21 intermediaries, any significant increase in CMC's
22 price relative to its substitutes, would almost
23 immediately reduce their demand for CMC. For these
24 reasons, I estimate that the price elasticity of
25 demand for CMC is so high, that imposition of

1 antidumping duties would crush, rather than assist,
2 the domestic industry by sharply reducing aggregate
3 demand through the effect of substitutions.

4 It is through accommodating price declines
5 in substitute materials over the years that the
6 domestic industry has continued to exist at all in the
7 United States. We have obtained time series data for
8 most of CMC's principal substitutes during the course
9 of the POI, which we will submit in our post-
10 conference brief because it is BPI information.

11 With very few exceptions, prices for these
12 substitutes declined over time almost perfectly
13 coincident with the declines in purified CMC prices
14 that have been reported.

15 The Commission and staff also should look
16 closely at how the domestic industry's condition was
17 shaped by changes in demand for CMC in its individual
18 major applications, which are food, personal care and
19 pharmaceuticals, paper and oil drilling muds. Demand
20 in these applications move in disparate directions.
21 For example, food demand is affected, among other
22 factors, by dieting fads, like the Atkins Diet, which
23 I attempt, unsuccessfully, to adhere to. Oil field
24 demand varies wildly with changes in U.S. rig count,
25 as you heard from my colleague, Mr. Klett, earlier.

1 And I give you -- I call your attention to Exhibit 2,
2 which uses the same source as Mr. Klett referred to,
3 but has the data laid out. And you can see the belly,
4 as it were, dropping down in the year 2002. Demand
5 for paper products has its own cyclical patter.

6 As the CMC products serving these
7 applications can vary considerably, changing demand
8 patterns could affect the domestic industry's average
9 unit and sales price considerably. In its 10-Q for
10 the period ending March 31st of this year, Aqualon's
11 parent, Hercules, stated as much with respect to
12 Aqualon's financial performance. And I quote:
13 "Aqualon experienced 12 percent net sales growth,
14 driven by 11 percent higher volumes and a seven
15 percent benefit from higher rates of exchange,
16 partially offset by negative product mix of six
17 percent. Pricing on average across all product lines
18 was flat. The negative product mix reflects higher
19 sales of lower priced products, regional and industry
20 mix, and is partly related to the additional
21 contribution made by our Quantum acquisition." I
22 might add parenthetically that Quantum is the Chinese
23 producer of CMC which Aqualon acquired in December of
24 2003. This suggests that any anti-dumping order on
25 subject imports might not benefit U.S. production.

1 The Commission and staff also should examine
2 very carefully the degree to which certain of the
3 subject imports in fact compete with the domestic
4 product. There will be information in the record
5 indicating that certain subject imports serve
6 applications not served well or at all by the domestic
7 industry. Similarly, there are applications
8 historically and recently served by Aqualon's product
9 which appear to be uniquely suited to the processing
10 operations at particular customers, small and large.
11 Aqualon's position at these customers will not be
12 displaced simply by a lower price from an import
13 supplier.

14 Finally, I note -- judging from language in
15 Hercules' 10-Ks, Annual Reports and most recent 10-Q,
16 that Aqualon operates internationally. The impact of
17 any U.S. exports that might have occurred on the
18 domestic industry's condition thus should warrant your
19 close attention.

20 I respectfully suggest the Commission and
21 staff will benefit greatly by examining the facts of
22 this case through the lens of the conditions of
23 competition which I just described. Ultimately, the
24 Commission and staff will have to evaluate the effect
25 of any apparent price declines on the domestic

1 industry's overall condition. I believe any such
2 effects are small and limited to an extremely narrow
3 window of time.

4 In this public forum, my remarks on this
5 topic are necessarily limited. But we'll draw from
6 public documents prepared by Petitioner and its
7 parent, Hercules. The Public Petition, at page 19,
8 notes that between 2001 and 2002 a decline estimated
9 at eight percent in apparent consumption was caused by
10 the recession, and particularly in the oil drilling
11 operations. I call your attention again to Exhibit 2.

12 The flip side of this point is that
13 consumption has strongly rebounded since that time,
14 led, likewise, by recovery in the oil drilling
15 segment. I will be preparing a detailed analysis of
16 how these and other developments shape the domestic
17 industry's overall condition over the POI.

18 I reviewed Hercules' 10-K reports filed with
19 the SEC covering the full years of the POI, and the
20 company's 10-Q for the first quarter of this year.
21 Hercules' fiscal year is a calendar year, so these
22 reports relate management's analysis of Aqualon
23 business unit's fortunes for a period that coincides
24 precisely with the POI in this case. Nowhere did I
25 find mention of the impact of imports on Aqualon's CMC

1 business. Instead, I found the following description
2 of very favorable results.

3 In their most recent 10-Q, management
4 stated, "market conditions affecting Aqualon remain
5 healthy. Volume growth was fueled by strength in the
6 personal care, paint, oil field and synthetic tubes
7 market. Volumes and revenues also benefit from the
8 Jiangmen, China CMC acquisition which the company
9 completed in December, 2003."

10 In their Annual Report for 2003, management
11 stated as follows: "Market conditions affecting the
12 Aqualon business were generally stable in 2003.
13 Volume growth was fueled by an increase in
14 construction, oil field and personal care businesses.
15 Global price increases implemented in the first half
16 of 2003 partially offset higher raw materials and
17 energy costs. Further price increases have been
18 announced to offset new raw material increases.
19 Volume growth in Aqualon was a result of stronger
20 demand from the oil and gas drilling and recovery
21 markets."

22 In its Annual Report for 2002, management
23 had the following to say: "Volume declines are
24 reflective of weak sales in the oil field industry.
25 Lower raw material costs and lower overhead costs

1 attributable to the cost reduction of work process
2 redesign program, were the primary drivers of improved
3 operating performance. The water soluble industry is
4 mature, growing at rates near or slightly higher than
5 GDP. Mergers in the industry and the withdrawal of
6 marginal producers have improved profitability."

7 I recognize that Aqualon's overall
8 operations are involved in making products in addition
9 to CMC. Yet if the CMC operation is important enough
10 to justify the filing of this case, its alleged harm
11 on account of subject imports presumably deserved at
12 least some mention.

13 Other witnesses here today addressed the
14 allegations of threatened material injury. I simply
15 would like to emphasize that the claims current
16 material injury attributable to subject imports cannot
17 be sustained by the facts at hand.

18 Thank you.

19 MR. CLARK: That concludes our direct
20 testimony.

21 MR. CARPENTER: Thank you very much. And
22 thank you, gentlemen, for your testimony and Mr.
23 Malashevich, we'll attach your exhibits to the
24 transcript of the conference.

25 We'll begin the questioning with Ms.

1 Trainor.

2 MS. TRAINOR: My name is Cynthia Trainor.
3 I'm with the Office of Investigations. Thank you very
4 much for your excellent testimony. I'd like to begin
5 the questioning with Mr. Bodicoat, but this is to all
6 respondents. And I'd like to explore the area of
7 technical support and customer service, if I may. I
8 don't know if you'll be able to respond in a public
9 forum, but if not, would you please follow up in your
10 post-conference brief?

11 Could you give us specific examples of what
12 your customer service would entail to the best of your
13 knowledge in the food and personal care and cosmetics
14 sector of the industry, of the paper and paper making
15 parts of the industry, and in the oil well drilling
16 portions of the industry?

17 MR. BODICOAT: I would say in general terms
18 -- particularly in the paper industry -- we talked a
19 lot about the food industry today, and so I think we
20 need to talk about some of the other industries,
21 because it's not -- they're not the same.

22 In general, we work to develop products with
23 our customers, and the paper mill is essentially
24 either trying to make a better quality paper, or to
25 get runability and throughput. And that's how we

1 define the value that we add. If they make better
2 paper, they sell more paper into the marketplace. If
3 their machine runs better, they can avoid capital
4 investment to expand capacity in paper or reduce their
5 asset costs.

6 So that's how we work with them. So we put
7 people in the mills, working with our customers on a
8 day to day basis, closely to do whatever that is,
9 either to make a better product, to make a better
10 runability in the mill itself. So that's how we work.

11 And then, little things like printing
12 Portuguese on a bag, because that's -- you're
13 delivering these bags into factories, you know, all
14 around the world, with fairly low-cost manual labor.
15 So to put -- to do specific language labels, all of
16 this is part of the customer service that we provide.

17 MS. TRAINOR: Thank you. If you could
18 elaborate a little more in the post-hearing -- post-
19 conference brief, I would appreciate that. I have no
20 more questions at this time.

21 MR. REID: Can I just talk to that a little
22 bit?

23 MS. TRAINOR: All right.

24 MR. REID: In the case of Akzo Nobel, our
25 technical service -- typically we deal with a lot of

1 small companies, and many times they don't have their
2 own chemists on staff, or they have very limited
3 resources. So in order to enhance them to buy our
4 product, we offer to do the work for them. Typically
5 we look for a situation where they're having a
6 problem, and that's the easiest opportunity to try to
7 sell them, if we're able to solve the problem using
8 one of our products.

9 But we're -- as you see by our numbers -- a
10 much smaller player in the market, so we tend to focus
11 on the smaller companies that appreciate having the
12 technical service that they require.

13 MS. TRAINOR: Mr. Piotti?

14 MR. PIOTTI: Oh, yes, we have technical
15 service. And we spend a lot of time basically for
16 tortilla, because that's our natural market and also
17 for toothpaste. We have a pilot plant in Argentina,
18 and in this, too, sector we spend a lot of time.

19 MS. TRAINOR: Again, if that could be
20 expanded just a little bit in your post-conference
21 briefs I would appreciate that.

22 MR. BODICOAT: Could I just extend, say,
23 another example as well?

24 MS. TRAINOR: Yes, for you beyond the paper
25 industry.

1 MR. BODICOAT: So, particularly in personal
2 care -- the toothpaste --

3 MS. TRAINOR: Yeah, and the oil, right.

4 MR. BODICOAT: We work with them. A test
5 for toothpaste is you squeeze the toothpaste along the
6 bench, the lab bench, and you have a look to see how
7 it stands up, and its stringiness. You want a nice
8 uniform flow of toothpaste that doesn't collapse,
9 doesn't come in and out. And we've got particular
10 products there, we've specifically developed with some
11 key international customers that don't exist in the
12 marketplace and in fact are very, very difficult to
13 formulate out.

14 So we work with people typically on a nine-
15 month to one-year time scale. And certainly, we
16 talked a little bit about how quickly can people
17 switch out. There's a very big switching risk. And
18 going back to the paper example, there was a question
19 this morning about the value -- how much time and
20 effort does it take because your paper mill stops
21 running because you get a break. And that's a lot of
22 money.

23 MS. TRAINOR: I think that will be
24 sufficient, gentlemen. I thank you very much for your
25 response. That's the only question I have right now.

1 MR. CARPENTER: Mr. Reynolds?

2 MR. REYNOLDS: Again, thanks very much for
3 your presentation. It's very helpful and it's been
4 very informative, so we really appreciate it.

5 A series of questions. I guess my first
6 question is for the lawyers in the group, Mr.
7 Gorelick, Mr. Clark and Mr. Neeley. I've heard a lot
8 about substitutability of other products,
9 specialization within the product. For purposes of
10 the preliminary investigation, are you going to be
11 taking the position that we should not accept the
12 Petitioner's proposed like product or should we accept
13 it?

14 MR. GORELICK: For purposes of the prelim,
15 we accept their definition of like product, I believe.
16 Our argument, in fact, is that there's not only
17 competition within the like product, but more
18 important, there are all these substitutes, and there
19 is precedent, which we'll brief, on the Commission
20 rejecting -- at a preliminary stage -- cases where the
21 competition came from substitutes that are not like
22 products at all. Is that a fair --

23 MR. CLARK: That's correct. Our position
24 is we've looked at -- we've not raised issues of like
25 product specifically, even with respect to the

1 technical grade product. Instead, we're viewing these
2 as conditions of competition and what's critical for
3 the Commission's analysis, even in the case of the
4 technical grade, this is the competitive environment
5 that the purified product is in.

6 MR. NEELEY: And we're in agreement with
7 that as well.

8 MR. REYNOLDS: And again, you can
9 understand, all of us agree that you might have a like
10 product but obviously some level of competition
11 impacts price for causation purposes from other
12 products. So thanks.

13 So I take you don't have a problem with
14 excluding crude from the definition at this point?
15 And FTF and the cross-linked CMC?

16 MR. CLARK: No, no problems.

17 MR. GORELICK: We accept the like product
18 definition. We're all puzzled by the 90 percent since
19 we all produce -- all of our clients produce 97 and
20 above, and we just heard Aqualon say they only produce
21 98 and above. Pardon our suspicion that maybe they
22 want to import from someone who produces below 98 but
23 above 90. Guess from where?

24 MR. CLARK: And one other point just to
25 raise, there was a discussion earlier today about the

1 clarification that was requested by the Department of
2 Commerce. As we read the clarification -- the request
3 and the response -- that is not changing the scope of
4 the Petition. It is simply trying to provide a
5 benchmark to define technical grade product. But as
6 you heard Dr. Bodicoat's testimony, that in fact is
7 not the proper break point.

8 MR. REYNOLDS: Okay. Another legal issues
9 for my colleagues in the bar, I guess. Do you -- do
10 all of you -- I've heard something from Mr. Piotti
11 that suggests that there is a lack of competition from
12 Mexican imports. Are any of you going to make an
13 argument that one or more countries should not be
14 cumulated with the other subject countries? And I
15 guess you can decide who goes first. Maybe Mr.
16 Neeley.

17 MR. NEELEY: Well, I think that is our
18 argument. I mean, that is what Mr. Piotti spent about
19 half of his time talking about, is that one, we should
20 not be cumulated for the reasons we said -- primarily
21 because we don't compete with the U.S. industry, with
22 Aqualon with regard to these products, and therefore
23 don't meet the statutory criteria for cumulation.
24 And, of course, he also talked about the threat
25 situation. So in the case of Mexico, at least, we

1 feel very strongly that one, we shouldn't be
2 cumulated, and two, that we're not injurious.

3 MR. CLARK: And we agree with Amtex that
4 Mexico should not be cumulated. We will also be
5 making a similar point with respect to Finland, in
6 particular. The testimony you heard earlier today
7 talked, in Dr. Bodicoat's testimony you may have
8 heard, that the Noviant facilities have a particular
9 orientation in their production and the customers they
10 serve. Without going into the confidential record,
11 you will also see that orientation reflected in the
12 questionnaire responses.

13 You had testimony also, for example, from
14 Akzo earlier that they don't sell into the paper
15 segment. So when you look at the key cumulation
16 question, where subject merchandise from different
17 countries compete with one another and overlap in the
18 market, the record will show -- and we'll be
19 elaborating on this in the brief -- multiple instances
20 where you have very discrete lines of competition and
21 that will be your break point for cumulation.

22 MR. GORELICK: And we agree there's no
23 competition, certainly, between us and we think others
24 and Mexico, or with Finland. We don't compete with
25 Finland. We don't sell in the paper market.

1 MR. REYNOLDS: So we've got Finland and
2 Mexico, arguments being made that they're not to be
3 cumulated. Let me just run through that with you guys
4 and get some testimony from the witnesses.

5 Is this a nationwide market or are there
6 geographic regions within the market that you sell
7 into? For example, I assume -- I understand that for
8 Finland and Mexico you're talking about different
9 customers and different types of products, for the
10 time being. But generally, would you consider the
11 U.S. market to be sort of a nationwide market as
12 opposed to regional markets?

13 MR. BODICOAT: Yes, CMC is actually a global
14 industry, and a little bit, then, depends on the type
15 of customers you're trying to serve. So for oil, for
16 instance, the gravity for that industry is actually
17 Houston. But for paper, the gravity is Finland, the
18 U.S. and very much increasingly, China. For food,
19 it's everywhere, because it's a very fragmented
20 industry and there are factories producing food
21 products that buy CMC. So it a little bit depends on
22 which type of industry you're talking about.

23 MR. REYNOLDS: For purposes of what we're
24 doing here, we're focused on the U.S. market
25 primarily. Would you say that the U.S. -- I mean,

1 obviously, you said oil is focused on Houston. Would
2 you say that the CMC market, the other segments of the
3 market are focused on particular regions, say wood in
4 the Northwest region, or paper?

5 MR. GORELICK: Paper is made in -- I won't
6 bore some of your veterans of softwood lumber. But
7 it's actually made a lot in the South as well as in
8 the Northwest. In fact, we think the markets are
9 national.

10 MR. REYNOLDS: Okay.

11 MR. GORELICK: Bear in mind, if you're
12 selling in Houston to the oil field, that's the center
13 of gravity. The stuff may be used in Alaska or
14 California.

15 MR. REYNOLDS: Okay.

16 MR. GORELICK: So we view this as a
17 national market.

18 MR. REYNOLDS: Channels of distribution.
19 Finland and Mexico selling to different channels of
20 distribution than, say, the rest of the CMC suppliers?
21 Channels of distribution for purposes of the
22 Commission's thinking is do you sell to end users as
23 opposed to distributors? To both the distributors and
24 end users?

25 MR. NEELEY: I'll start, because we only

1 have the two customers, essentially, that Mr. Piotti
2 talked about. The one, Azteka, which Aqualon does not
3 compete for, is an end user, obviously, a tortilla
4 manufacturer. S&G on the other hand, is in a
5 different channel of distribution and one that Aqualon
6 cannot sell into. It's a distributor.

7 MR. PIOTTI: In the first quarter of 2004
8 we have six customers in Mexico. Azteka, S&G which is
9 a distributor. We have sold also scientific polymers,
10 the same order of distributor in Atwanda (phonetic).
11 Peter Thomas, he buys CMC and sells to Tic Gums. This
12 is all.

13 MR. REYNOLDS: Thank you, Mr. Piotti.

14 MR. BODICOAT: We do -- the short answer is
15 both, and a lot depends on -- I mean, you never know
16 when a customer is going to move the production of one
17 product across geographies anyway. So, I mean, it
18 changes all the time. But essentially we use both
19 distributors and end users.

20 MR. REYNOLDS: And then fungibility, I
21 guess, is the last one. I think I hear Finland saying
22 that you sell a very limited set of product groups
23 into the U.S. Is my understanding correct about your
24 argument?

25 MR. CLARK: That's correct, into a very

1 narrow band of applications.

2 MR. REYNOLDS: Right. And I assume that
3 you'll be expanding upon that at great length in your
4 brief. Can you just give us some idea now what -- if
5 you can without divulging BPI. I mean, is it --

6 MR. BODICOAT: There was a comment made
7 earlier this morning as well that putting CMC products
8 from, say, oil or paper into the food industry, you
9 have to have for the food CMC supply, what's called
10 GMP, which is good manufacturing practice. So, for
11 instance, we could not use our Finnish products in the
12 food industry. They have to come from a GMP factory,
13 which is the Dutch facility.

14 The second one is depending on some highly
15 specific range of viscosities, which are difficult to
16 make. Again, Finland has a special technique in those
17 terms, which many of those products are not made.

18 MR. REYNOLDS: Now, are they products that
19 are not made by domestic -- the domestic producer, or
20 subject -- are they patented?

21 MR. BODICOAT: No. I mean, as we've also
22 discussed today, CMC is quite an old product.

23 MR. REYNOLDS: Right.

24 MR. BODICOAT: But what we do is, it's about
25 know-how. So we know how to make these particular

1 viscosity grades that is not well known in the
2 industry. And that's seen as -- particularly for us -
3 - a piece of a competitive advantage.

4 MR. REYNOLDS: Okay, and on the
5 interchangeability, the next -- oh, sorry.

6 MR. REID: I was going to say we only have
7 one factory, so we have to produce all the products
8 there, but we also have GMPs to do. We have to follow
9 special procedures when we're making a food grade;
10 it's a higher purity. So when we produce for the oil
11 field, even though it's produced in the same factory,
12 we have to do some changes before we can make the food
13 grade, so everything is coming from one factory.

14 Our channels of distribution are typically
15 more through distribution than direct customers, but
16 we do ship directly to some customers, primarily
17 specialty grades that other companies are not able to
18 make.

19 For instance, we are supplying TIC Gums, who
20 you heard this morning. We sell them very small
21 quantities of a product that Aqualon cannot make. And
22 it's a very specialized product.

23 MR. NEELEY: And I think you heard from Mr.
24 Piotti, with regard to the Mexican product, that we
25 don't sell at all into the oil and the -- or virtually

1 none into the oil and the paper segments of the U.S.
2 market.

3 MR. REYNOLDS: Are there products that Mr.
4 Piotti is selling to Azteka, for example, and is it
5 P&G?

6 MR. NEELEY: S&G.

7 MR. REYNOLDS: S&G. Are those products that
8 aren't produced by Aqualon or are they produced by
9 Aqualon? Presumably, you said that Aqualon had
10 supplied them for a little while.

11 MR. NEELEY: I'll let him expand on it. I
12 think in the case of Azteka in particular, the product
13 that had been supplied by Aqualon was a product that
14 didn't work very well. That's why they got kicked out
15 of that customer. So, I mean, it was technically a
16 little bit different. Could they have supplied what
17 we do? Well, possibly, but they didn't. But let me
18 have him address that further.

19 MR. PIOTTI: Yeah, in reference to Azteka,
20 we started to work with Masecca (phonetic) in Mexico
21 in 1977, 1978. We have a factory to produce tortilla
22 in the plant. We work together for six or seven
23 years, and we found a product that worked very well in
24 the tortilla.

25 This is true, because this year we lost 50

1 percent of the consumption in Azteka, basically for
2 price. Azteka produced two types -- well, produced 20
3 types of flour. We stay 100 percent in the superior
4 flours. For the normal flours we lost the market
5 because they can use the normal CMC, but in the other
6 application, no. They have a very, very good result
7 with our CMC.

8 MR. REYNOLDS: And that type of CMC, the
9 superior, is it that it's more pure, or does it give
10 the tortilla a different quality?

11 MR. PIOTTI: No, no, it's not more pure. We
12 found a special chemistry to obtain with this product
13 two things, basically. Water retention and the
14 processed tortillas.

15 MR. REYNOLDS: It helps the tortilla remain
16 a little moist, then?

17 MR. PIOTTI: Yes. In Mexico, for example,
18 Azteka doesn't buy us this special product. Buy us a
19 normal product.

20 MR. REYNOLDS: Now, on the distributor, the
21 S&G, you presumably sell -- or do you sell a broad
22 range of types of --

23 MR. PIOTTI: S&G is a different customer.
24 We don't know -- I know one or two customers, but we
25 don't know the other customers. They buy many types

1 of CMC with small quantity, and they resell in
2 different sectors.

3 MR. REYNOLDS: Okay. Let me follow up --
4 since I started on interchangeability, let me follow
5 up on something that Mr. Bodicoat and I think you've
6 indicated or suggested, Mr. Piotti, is that there is -
7 - as the Petitioner's witnesses suggested this
8 morning, some level of specialization or some level of
9 differentiation for products here. And Mr. Bodicoat,
10 I think you emphasized that it's all specialized.

11 And I guess my question is, do you disagree
12 with the statements made by, Mr. Herak, I believe it
13 was, that there are a standard, say, 20 to 25 -- 15
14 products in the market that many customers use, or a
15 fairly substantial portion of customers use, and most
16 of the suppliers, both the subject suppliers and the
17 domestic supplier can supply in the market at
18 reasonable quality levels. Do you agree with his
19 comments or disagree?

20 MR. BODICOAT: Let me try and go through --
21 it depends on your level of abstraction. At one
22 level, we all make the same product, called
23 carboxymethylcellulose. But then, as soon as you
24 start to drill down, you say now, what's the degree of
25 substitution? What's the molecular weight? What

1 viscosity have you got? Which bags is it going into?
2 Which pallets are you putting it on? What's the
3 functionality of the product in the end product? And
4 when you start to do that, we sell 1,300 of those
5 types of things. That's what we do.

6 MR. REYNOLDS: So 1,300 separate grades?

7 MR. BODICOAT: Yeah, 1,300 separate
8 products. Putting in an enterprise resource planning
9 system makes this incredibly transparent for you, in
10 terms of, you know, you need highly specific coding,
11 and yeah, we have 1,300 products.

12 MR. REYNOLDS: So all of the products you
13 sell -- and I know you say you sell limited here --
14 maybe you can focus on that, but also just generally -
15 - every one of them would be a customer-developed,
16 customer-specific product, as opposed to, say, well,
17 this obviously has a degree of substitutability, a
18 certain coarseness or molecular weight, et cetera,
19 down the line. And maybe some products come off the
20 shelf, are ready-made.

21 MR. BODICOAT: Some products do come off the
22 shelf, but it's what they do in our customer's product
23 that's the important thing. So we can sell one
24 particular product for paper and one particular
25 product for textile, but they will have different

1 prices --

2 MR. REYNOLDS: Right.

3 MR. BODICOAT: -- depending on what it's
4 delivering in the textile or in the paper.

5 MR. REYNOLDS: How much -- again, I realize
6 Finland is a small grouping, presumably. Are all
7 those products you're selling in the U.S. customer-
8 specific, customer-developed, highly -- relatively
9 highly engineered products, as opposed to standard?

10 MR. MCKENZIE: This is Ken McKenzie, for the
11 record.

12 MR. REYNOLDS: Thank you.

13 MR. MCKENZIE: Let me try to put it in a
14 little more clarity, if I can. If we look at the
15 Finland -- or all the products across the Noviant
16 range, each one is customer-specific and each one has
17 a particular recipe code, because we have a lot of
18 different -- raw cellular sources that we would
19 utilize for very different functionalities, and we
20 have different reaction conditions to create different
21 types of substitution patterns and different levels of
22 absolute substitution.

23 Now, Mr. Harek's analogy also of the pearl
24 necklace, I use a train and carriages, and how we put
25 the people in the carriages, whether in first class,

1 second class or third class also creates a certain
2 degree of functionality. And it's the understanding
3 of the customer, the market application, and it brings
4 us back to create certain recipes. So on the surface
5 it may seem that, you know, these two products are
6 apparently the same, but they may not be apparently
7 the same, because they will have different
8 functionalities depending on the end industry.

9 MR. REYNOLDS: And when you say apparently
10 the same, do you mean -- I mean, obviously we're just
11 a bunch of lay people up here, so everything looks
12 like a white powder to us. When you say apparently,
13 do you mean to the customer it would appear to be the
14 same even though you get slightly different variations
15 in terms of efficiencies and costs?

16 MR. MCKENZIE: Yeah, it may have a 2,000
17 center points viscosity at one percent, and we have a
18 degree of substitution average of .8.

19 MR. REYNOLDS: Right.

20 MR. MCKENZIE: And they may both have that,
21 but they have radically different functionalities,
22 depending on the specific industry and also the
23 specific way we have created those viscosity and
24 degree of substitution parameters.

25 MR. REYNOLDS: Okay.

1 Mr. Reid, do you have a perception of how
2 important standard grades in the CMC market are,
3 compared to, say, specialized, customer-specific
4 developed grades?

5 MR. REID: Yeah, we have what we call
6 workhorses. I mean, there are some products that are
7 very versatile, that are considered standard. They
8 can give most of the properties most of the time. So
9 that's what we would consider standard. They tend to
10 be your higher volume products that you produce. But
11 you get into a lot of cases where it's not performing
12 exactly the way the customer wants, so then you have
13 to tailor make the recipe for them.

14 We do consider particle size adjustments as
15 a speciality product, because the plant would like to
16 make one product all day long, but that's not always
17 possible for everyone. We sometimes have to adjust
18 the degree of substitution to a very narrow range.
19 But it's not just the degree of substitution. To go
20 back to this analogy someone used of the necklace with
21 the pendants. It's not just how many pendants you put
22 on there, but the proximity of the pendants to each
23 other, and the spacing between them.

24 So all these little tweaks that you can make
25 in your reaction process can yield a product with

1 completely different properties, or some variation.
2 So it is very important, sometimes, to work with a
3 customer to fine tune what we -- say we would start
4 with a standard recipe, and then custom make it for
5 the customer, give it a separate name. Typically that
6 product can only be sold to that one customer.

7 MR. REYNOLDS: So do you have a sense -- and
8 again, these are just ballparks, don't feel like we're
9 going to really hold you to them -- but a sense of how
10 much, how important, or what percentage of the market,
11 say, the standard --

12 MR. REID: We'll do that in the brief.

13 MR. REYNOLDS: That sounds good, yeah. But
14 for the time -- I mean, do you think it's -- I hate to
15 do this to you, Mr. Gorelick -- do you think it's 50
16 percent? Forty percent?

17 MR. GORELICK: Well, I have to say a lot of
18 the specialties we make are being excluded from these
19 conversations because of the product descriptions.

20 MR. REYNOLDS: Right, got you. Okay.

21 And then, Mr. Piotti, if you have a comment?

22 MR. PIOTTI: Yes, I want to clarify
23 something. In the United States we are exporting ten
24 types of CMC. And except Azteka, all are standard
25 type of CMC. On the other hand, in Mexico, we have

1 more than 150 specifications, and the consumption in
2 Mexico is so different. For example, the user in the
3 United States uses 300 tons of CMC per year. And
4 Mexico uses 30 tons of CMC per year. And we need to
5 produce four types of CMC. The same as Kraft, the
6 same as General Foods, the same as Nabisco.

7 So in Mexico the cost of the production is
8 too high, because we need to blend. And the
9 specification basically is different not in the real
10 substitution or basically in viscosity, in the
11 particular size. So we need to prepare many times
12 three tons of CMC and we sell the three tons of CMC in
13 five months or six months. The economy is too
14 different.

15 MR. REYNOLDS: Thank you.

16 MR. REID: May I make one more comment?

17 MR. REYNOLDS: Sure.

18 MR. REID: Even within a standard product,
19 if you look at the specifications, the viscosity range
20 is quite wide. Most of our customers are looking for
21 reproducibility in their processes. They don't want
22 to have to be making adjustments. They want to add
23 all the ingredients in and everything to come out fine
24 at the end. So one of their specifications,
25 typically, on their final product is their viscosity,

1 and the reology of the product. So it's very strongly
2 affected by our additives, even though they're going
3 in at small amounts. So they often ask us to really
4 narrow the range when they define exactly what
5 product, plus and minus, whatever their tolerance is
6 in their process. Then they give this as a
7 specification to us and ask us, can you do this?

8 Because of the way our production is set, we
9 can run small runs and more customized products, and
10 we're able to do this. And sometimes we're able to
11 get business from competition because they don't have
12 this flexibility. So that maybe is not such a special
13 product, but it's a combination of service and
14 product.

15 MR. REYNOLDS: All right, thank you. That
16 was all very helpful. And again --

17 MR. MCKENZIE: May I add one comment?

18 MR. REYNOLDS: Absolutely.

19 MR. MCKENZIE: A clarification. In the case
20 I mentioned earlier, we could attain the same two
21 hypothetical products that appeared similar on the
22 basic specification, and switch the customers, they
23 would know immediately that there's a difference in
24 the product, because the functionalities don't match
25 the application. So therefore, that's why we do so

1 much application testing and computerized formulations
2 of the recipes and reaction conditions, to make it
3 customer-specific.

4 MR. BODICOAT: Can I just add a bit more?

5 MR. REYNOLDS: Go ahead.

6 MR. BODICOAT: This is important, because it
7 will come back when we start getting into a discussion
8 about comparing the four products that are identified,
9 because that's going to be a challenge.

10 MR. REYNOLDS: It really is important, I
11 think, just so you're -- you can tell from our
12 questions that all of this is extremely helpful and
13 very important to us as we go on.

14 MR. BODICOAT: So these specifications, as
15 Jim said, as well, basically you're defining a kind of
16 football field, but the real viscosity is how close
17 you are to the goal line. And that's the difference.
18 So yeah, everybody's on the football field, but if
19 you're just running around the middle you're not
20 scoring anything, whereas if you go out on the goal
21 line, you're getting what the customer wants.

22 MR. REYNOLDS: And again, you know, I think
23 that -- all the lawyers in the room, you all are very
24 good lawyers here. And I understand how important
25 this is to this. We're trying to figure out what's

1 right, is it a fully commodity market or is it a
2 highly specialized market. And the more you submit to
3 us, the more facts you can give on both sides, it's
4 helpful to us.

5 I want to follow up on this issue about --
6 you've emphasized specialization. But Mr. Malashevich
7 is telling us that there are other products that are
8 substitutable and have an impact on price. If the
9 product itself, CMC, as you've emphasized, this panel
10 has emphasized, is so specialized and so customer-
11 specific, and so highly engineered and designed, how
12 does that relate to having other products that are
13 substitutable for it that affect price?

14 It seems to me I'm hearing on the one side
15 that these are very specifically designed products,
16 but obviously, you know, the other products -- do you
17 see what I'm saying?

18 MR. MALASHEVICH: Let me start out with a
19 broad response and invite the industry members to
20 supplement that. But we discussed this at great
21 length. And basically the various end users have
22 their various thresholds of pain, let's say. And
23 everything that's been discussed is in the context of
24 relative prices as they exist today, in the
25 marketplace.

1 What my remarks went to was a scenario where
2 the price of CMC independently would be increased, be
3 it by a dumping duty or some other market development,
4 while the other products are staying the same.
5 Depending upon the criticality of the product in the
6 application, there may be people, such as blenders
7 serving the food industry, who as I understand would
8 switch to alternatives by a price increase as little
9 as five percent for CMC. There may be others that
10 have a blockbuster product that works for them with a
11 particular formulation, and it might require a 10 or
12 15 percent price increase in CMC before it overwhelms
13 their pain threshold, and they switch. So there's a -
14 - I hate to use the word continuum -- let's say
15 there's a gradation of applications that will switch
16 CMC -- excuse me, out of CMC in the scenario that I
17 talked about, at different price escalation points.

18 MR. REYNOLDS: So I guess what you're saying
19 is that if you increased the price significantly
20 enough for each of these individually-designed CMC
21 products, you'll have a plan which guar gum or gelatin
22 or carrageenan or karaya -- these are four of the
23 products you've listed as substitutes, would be
24 substituted for?

25 MR. MALASHEVICH: That's right.

1 MR. REYNOLDS: In every single use for CMC?
2 Every case?

3 MR. MALASHEVICH: And also, another point
4 is, my remarks were in the context of the behavior of
5 domestic price levels. And the Petitioner has
6 characterized its own activity as being of a commodity
7 nature. So the story is different when you go to the
8 different sources of import supply. My remarks went
9 to the behavior of domestic prices.

10 MR. REYNOLDS: I got that. And let me ask
11 the industry witnesses, in your view are there uses of
12 CMC that you really couldn't use another product for?

13 MR. GORELICK: Purified?

14 MR. REYNOLDS: Purified CMC. Or are price
15 changes that would cause you to change from CMC to
16 another substitute extremely high? Would it cause --
17 would it take a 300 percent increase, or a 500 percent
18 increase in the price of CMC so as a practical matter
19 you're really not going to switch? Do you understand
20 what I'm asking?

21 MR. REID: There are some properties you get
22 in certain applications from CMC that you can only get
23 from CMC. So maybe you have that in your formulation
24 at half a percent. Maybe you only need .2 percent to
25 get the property that you need, but you use more to

1 get the quality of the properties. If the price was
2 to go up, then you may take a look at that and say
3 well, I'm going to reduce the level to .2 and find
4 something else to do the viscosity adjustment, the
5 reology control, whatever other properties you're
6 looking for.

7 So there are some formulations, and I've
8 seen applications where they know they have to have a
9 minimum amount of CMC in there, because nothing will
10 give them the exact same property they're looking for.

11 And also, many companies have dual recipes.
12 If they've already done their homework, they know how
13 to adjust their formulations quickly to take advantage
14 of -- because if they're using a combination of
15 polymers, they can adjust the levels up and down to
16 get the overall effect of the package.

17 MR. REYNOLDS: Anyone else?

18 MR. GORELICK: Just to -- I'm not the
19 industry, I'm a lawyer, but just walking into CVS --

20 MR. REYNOLDS: But a very well respected
21 lawyer.

22 MR. GORELICK: But just walking into CVS,
23 I'm just telling you -- and you can see -- toothpaste
24 used to be CMC, everyone says, and you see there are a
25 bunch of different ones on the label. And bagels,

1 people don't buy -- just walk in and -- most people
2 buy the bagel they liked before. They don't just buy
3 bagels at random, and most foods, you find one you
4 like. Here you have one bagel manufacturer with one
5 non-subject, another with another non-subject, and one
6 with CMC.

7 So what Bruce is talking about is not
8 hypothetical. People have chosen to do other things.
9 It's also in the oil fields, where they've gone to
10 technical CMC and starch. So it's not that they might
11 switch. People have already done that. And again,
12 within that, even if they need a certain amount of CMC
13 they can use less than they're using now and switch to
14 other things.

15 The point of bringing all these toys, beyond
16 making me really hungry about now -- the ice cream's
17 empty -- is that it's actually happened in the
18 marketplace. This is not something where you have to
19 do it. We were really struck that they brought in
20 their products. Ours had, you know, dual things on
21 the label, or the same product with three different
22 ones.

23 MR. MCKENZIE: May I add two other potential
24 examples? If we take the paper industry, CMC has very
25 advantageous properties, the optical properties but

1 also the machine runability quality. They can also
2 use starch, which is much, much cheaper to use, but
3 doesn't offer the properties that CMC can. But if the
4 price differential between the two became much
5 narrower, then there would be more usage of CMC, and
6 conversely, if the prices became much wider, there
7 would be a tendency to go back to starch and accept a
8 reduction in quality to save money.

9 In much the same way -- xanthan gum, which
10 we have seen from Bruce's notes that the price has
11 been declining. Xanthan has one very, very unique
12 property. In the Aqualon presentation they were
13 talking about reology. It's that products containing
14 xanthan have instantaneous sheer recovery. So when
15 you stop applying the force to the liquid, it
16 instantly goes back to its original. And that's very
17 important for striping in toothpaste, the stripe
18 adherence and filling the tube.

19 Now, xanthan's expensive, and often they
20 will compromise a little on the stripe quality because
21 of the cost. If the cost differential becomes
22 smaller, then they will go to xanthan.

23 MR. REYNOLDS: Great, thank you. I never
24 compromise in my stripe quality, though, in my
25 toothpaste.

1 I would suggest to Mr. Malashevich that when
2 you go through this it would be helpful for us to look
3 at these in your presentation in the brief if you
4 separate out which one of the 25 products is
5 applicable for food, and paper, because I'm pretty
6 sure that some of these wouldn't be food products.
7 And just to give us a better sense, rather than having
8 a list of 25 that we don't know whether they apply to
9 all food uses.

10 MR. MALASHEVICH: We're planning on doing
11 that. It was only for purposes of illustration for
12 today's hearing. I simply provided the list.

13 MR. REYNOLDS: I apologize to Mr. Benedick
14 for stepping on his economic area there.

15 MR. BODICOAT: Can I just make one more
16 point?

17 MR. REYNOLDS: Sure.

18 MR. BODICOAT: Adding on to Ken's as well,
19 and building, with these examples. With CMC or any of
20 these things, it's never just a drop in. So you can
21 make a bagel with CMC or you can make a bagel with
22 guar, but the other elements in that mix have to
23 change to accommodate either the lack of what CMC's
24 delivering, or the lack of what guar is delivering.
25 So you always formulate on the food matrix. It's not

1 just in isolation. A food technologist will adjust
2 the formulation. The same with coating colors in the
3 paper industry. They can use starch, but they'll have
4 to change something else in that process in order to
5 accommodate it. It's not simple.

6 And then just to pick up on Bill's point as
7 well, a lot depends on the points in the value chain
8 in the industry that you're buying into which gives
9 you the flexibility to change the formulation. The
10 specific instance we looked at this morning was about
11 blenders, so in a sense that's a forward integrated
12 hydrocolloid producer. But if you're talking about a
13 major international toothpaste producer that's got,
14 you know, a brand icon out there, they don't change
15 that very quickly.

16 MR. REYNOLDS: Thank you very much.

17 I just had maybe a couple of last questions
18 for Mr. Malashevich. I was listening closely as you
19 read the 10-Q description from Hercules' 10-Q. And
20 it's ambiguous enough that I was wondering what your
21 interpretation of a certain phrase is. Do you think
22 negative product mix -- if you look at that quote,
23 they mention something about negative product mix.
24 Are you saying that that suggests that what they're
25 talking about is the impact of other products on CMC

1 pricing in the market has impacted them, or does that
2 mean something else?

3 MR. MALASHEVICH: In every other context,
4 and we've all read a lot of 10-Ks in our experience,
5 in a lot of investigations. Negative product mix
6 suggests a change in the total amount -- a change in
7 the mix of product toward lower priced, perhaps lower
8 margin products, simply by virtue of what's happening
9 in the individual segments of demand and at individual
10 customers.

11 So the significance of that in my mind is
12 that it's a phenomenon independent of subject imports
13 that would tend to produce a lower average unit value.
14 When the Commission goes to calculate, you know, the
15 section of profit and loss, where the values are
16 translated into an average unit value, so when you see
17 a decline in the average unit value of net sales, if
18 there is such a decline, a certain element of that
19 decline was produced by a change in product mix, of
20 just what happens to have been sold during the period.

21 MR. REYNOLDS: So your interpretation of
22 that means other substitute products?

23 MR. MALASHEVICH: No, no, no. A change
24 within.

25 MR. REYNOLDS: You have the low price

1 subject imports you're talking about?

2 MR. MALASHEVICH: No, no, no. Please don't
3 misunderstand on that point. If the universe consists
4 of 50 flavors of CMC that the industry witnesses
5 talked about this morning, they would be at various
6 prices. And a negative change in the product mix
7 would be a greater share of the total volume at the
8 lower end of their price continuum.

9 MR. REYNOLDS: Right, I got you. I see what
10 you're saying.

11 MR. MALASHEVICH: Excuse me, there's another
12 comment here.

13 MR. MCKENZIE: In the Aqualon production
14 site in Hopewell, they not only make the
15 carboxymethylcellulose, as Mr. Herak said this
16 morning, but hydroxypropyl, hydroxyethyl,
17 hydroxypropalmethyl, and methylcellulose, all of which
18 are different end markets and very different pricing
19 mechanisms. Apart from the competition that they have
20 described in the carboxymethylcellulose industry, they
21 have been under severe competition also in the
22 hydroxyethyl industry, and prices in those sectors
23 have dropped dramatically in the last 12 months. So I
24 think, you know, as Bruce said, it's a product mix
25 internally compared to what they had sold in the

1 previous year. Different margins, now it's affected
2 the whole balance of the Aqualon statement.

3 MR. REYNOLDS: All right. Sometimes it
4 takes me a little while to catch up to people.

5 Just one last question for you, Mr.
6 Malashevich. You told us you're going to submit a
7 list of the pricing for the various substituted
8 products and price --

9 MR. MALASHEVICH: Yes, I have it right
10 here, but it's BPI because the supplier asked that it
11 be submitted on a confidential basis.

12 MR. REYNOLDS: Is it internal data for this
13 supplier that they've prepared?

14 MR. MALASHEVICH: Well --

15 MR. REYNOLDS: I'm trying to give -- be able
16 to give the Petitioners some way of assessing whether
17 they could look at the same, say, proprietary data
18 without -- in a timely fashion so they could address
19 it in their own post-conference brief.

20 MR. MALASHEVICH: Will you allow me a minute
21 to confer?

22 MR. REYNOLDS: Sure.

23 Before you answer, I do want to point out
24 that I'm not trying to pressure you to release
25 information at all that is BPI and is confidential. I

1 just wanted to see if it was, say, a proprietary
2 magazine, monthly publications that they could get
3 access to comment on it. That would help us and help
4 them.

5 MR. MALASHEVICH: I defer to counsel on this
6 issue.

7 MR. REYNOLDS: Really, I'm not trying to
8 pressure you at all to release it.

9 MR. CLARK: The information comes from an
10 independent study, that is available on a commercial
11 basis, but the acquisition of it is pursuant to a
12 confidentiality agreement. It may be that the
13 Petitioners already have this data. We have no way of
14 knowing that, because if they have it, it would be
15 confidential as well.

16 What we can do, because it is subject to a
17 confidentiality agreement in acquisition, is make it
18 available under protective order, if that would be a
19 fair use.

20 MR. REYNOLDS: Yes.

21 MR. CLARK: So we're prepared to do that,
22 and we could even make it -- provide it to counsel for
23 Petitioner under protective order and try to do that
24 this afternoon.

25 MR. REYNOLDS: That's up to Mr. Carpenter, I

1 think.

2 MR. CARPENTER: Yes, I think if you could
3 serve it on the Petitioners this afternoon --
4 preferably this afternoon, or at least early tomorrow
5 morning, so that they have time to look at it and
6 comment on it in their brief. That would be
7 preferable.

8 MR. CLARK: We will do that.

9 MR. REYNOLDS: And we very much appreciate
10 your willingness and cooperation on that. Or at least
11 I do. Thank you.

12 MR. CLARK: It's only the bounds of
13 confidentiality that restrict us. Otherwise the
14 information is out there.

15 MR. REYNOLDS: Thanks very much for
16 everything.

17 MR. CARPENTER: Mr. Benedick?

18 MR. BENEDICK: Well, thank you very much for
19 your testimony. It was very interesting. I almost
20 feel like I've heard discussions from two different
21 industries, one this morning and one this afternoon.

22 And with that in mind, let me direct a
23 question to Mr. Clark, and please have anybody on the
24 panel answer as they wish.

25 To what extent do the subject imports

1 compete with Aqualon if they produce these standard
2 products and you produce the very individualized
3 products. Where are you coming into competition with
4 Aqualon?

5 MR. CLARK: Instead of a lawyer's
6 speculation, I think it would be best to let the
7 people in the commercial market respond. So I think
8 Mr. McKenzie and Dr. Bodicoat can talk to areas of
9 competition.

10 MR. BODICOAT: In a sense it's what we're
11 talking about, and you said it yourself; it's how you
12 view the world. And in one sense the viscosities can
13 be the same. They can be. There's an Aqualon product
14 which happens to be the same as ours. But, you know,
15 we work with our customers to make sure that they
16 choose our product on the basis of relationship, on
17 the basis of service, on the basis of availability,
18 delivery lead times, not just on the specific
19 viscosity. And that's one element of it as well.

20 MR. MCKENZIE: May I try to add a little on
21 to that, too? If we look at two, maybe three
22 different sectors of industries and applications, and
23 looking at, perhaps, different visions of the CMC of
24 either Aqualon or us. If you look at some of the big
25 blending houses that supply the food industry, and for

1 ice cream, they will have particular specification
2 criteria that they will put into a multihydrocolloid
3 blend. So therefore, there is less specialism
4 development for those types of products, because they
5 are looking at very, you know, key formulations that
6 can be substituted with other hydrocolloids.

7 If we look at the oil drilling industry,
8 depending on where in the world you're going to drill,
9 the composition of the mud, how deep the well is, you
10 know, is it a top hole? Is it a bottom hole? There
11 will be a temperature gradient. So therefore you
12 can't just look at the same product will work in every
13 single drill or well that you're trying to drill.
14 It's very much more specific in terms of what is that
15 particular functionality we have to derive. And we do
16 a lot of these internally developed fluid loss testing
17 and shale inhibition tests in our labs in Finland to
18 make sure that specific product matches our specific
19 requirement.

20 If we look at the toothpaste industry, which
21 I always like to use the toothpaste industry as an
22 example, because they go through the whole gamut of
23 everything -- stability, binding, water holding,
24 flowability, reology, and they're a great example. As
25 that toothpaste becomes more complex because of the

1 ever increasing demand for, you know, marketing, you
2 know, Colgate wants to compete with Proctor, who want
3 to compete with GSK. In the marketplace more and more
4 toothpaste can now get ever more complex, ever more
5 striped, ever more covered with dots, ever more on
6 things for gingivitis, where you have a triglycine
7 (phonetic) takeup you have to measure, all of these
8 have to be factored into the specific products that
9 are produced.

10 And as Steve related earlier, we have very -
11 - developed very specific products in toothpaste, in
12 particular the stand up, but also created the clear
13 gel capability and all these come through from the
14 manipulation of the cellulose backbone. So you can
15 have specialisms and you can have, you know, a
16 commodity style business competing in the same -- in
17 rough markets.

18 MR. BENEDICK: But are they competing for
19 the same customers?

20 MR. MCKENZIE: No, it would be different
21 customers.

22 MR. BENEDICK: Different customers?

23 MR. MCKENZIE: Yes.

24 MR. BENEDICK: With that in mind -- let me
25 just throw out this question -- how appropriate are

1 the product specifications for the four products we
2 have in the questionnaire for pricing, keeping in mind
3 that we use this pricing data to compare prices of the
4 domestic and the subject imported product. So we try
5 to get as close to an apples to apples comparison when
6 it gets to the product characteristics, as we can.

7 MR. CLARK: The industry witnesses can
8 expand on this, but it's the point that Mr. Bodicoat
9 referred to earlier. The product specifications,
10 products one through four that appeared in the
11 questionnaire, as he put it, described fundamentally a
12 football field. There are a lot of positions and a
13 football field covers a lot of categories.

14 So what you have is the broadest version of
15 a parameter. Within that parameter, within that
16 specification, there are numerous additional
17 characteristics -- production processes, additional
18 specifications, formulations, chemistries that fall
19 within the base specification, but you're missing all
20 of the extensions that, to us and to our customers,
21 drive the buying decision and because of the value in
22 use. What does it yield by way of performance, by way
23 of output, by way of market acceptance. They also
24 bring value.

25 So you've got -- at one level you could say

1 they're all apples, because they're equally broad.
2 But in the basket you have now captured so many
3 different types of apples that you really, I don't
4 think, can look at the two baskets and say that you
5 have, for example, equal weighting of the various
6 sorts of apples that meet the specification.

7 MR. BENEDICK: When you say that, are you
8 saying that there are a lot of different products
9 within -- for instance -- product one, some of which
10 have higher prices, some lower?

11 MR. CLARK: I'll let the industry answer the
12 question, but my short answer is yes. They can
13 elaborate.

14 MR. BENEDICK: Okay.

15 MR. MCKENZIE: Yes, within the product
16 ranges, each of these, we have many different types of
17 products. And when I saw the product descriptions, it
18 reminds me of sometimes we get quotes in from Turkey
19 by fax, and can you quote for 100 tons of this and 100
20 tons of this, but it doesn't actually tell you what
21 they want. They just want same, same.

22 There are many -- if we look in the reverse
23 order, if we're looking at product four and the oil
24 field, the key case in point is a degree of
25 substitution from .8 to 1.5. That is so wide that you

1 would run into major problems. The oil field works in
2 a hostile environment. It's a very high salinity,
3 high temperature area. And we know we cannot change
4 nature, but what we're trying to do is cheat nature a
5 little bit by the degree of substitution and how we
6 substitute the backbone, we can prevent attack by the
7 alkalinity, from chopping the molecule, to minimize
8 the viscosity. And it's a water holding capability.

9 So therefore, if you put a CMC at .8 in the
10 hole, it's not going to work. So there are certain
11 minimum degrees of substitution and minimum
12 characteristics that is so broad, in oil, that you
13 couldn't work it.

14 MR. BENEDICK: I just want to make clear
15 that, okay, product four would include a lot of
16 different products. Would those products carry
17 different prices from each other?

18 MR. MCKENZIE: Yes, they would, because they
19 are derived from different types of cellulose and also
20 different processing conditions, so they would have
21 different prices.

22 MR. BENEDICK: Okay, let me ask Mr.
23 Malashevich, because you've seen many cases here.
24 Would you call these prices, what we're getting, or
25 something closer to unit values, where you have

1 compositional changes from period to period.

2 MR. MALASHEVICH: Certainly the latter.

3 There may also be grounds -- well, hopefully we will
4 avoid a final phase of this case, but in the event
5 there is a final phase of this case, there are grounds
6 for differentiating perhaps by channel of distribution
7 and by customer size.

8 MR. BENEDICK: Okay.

9 Mr. Neeley, Mr. Piotti said that he sold to
10 S&G, a distributor. He also said that his customers
11 don't compete with Aqualon and their product. Why
12 doesn't the distributor sell in competition against
13 Aqualon, thereby the Mexican product competing with
14 the domestic product.

15 MR. NEELEY: I guess there's two parts to
16 our answer to that. The first part is that we don't
17 know exactly who S&G does sell to, because, you know,
18 in limited circumstances. They don't want to tell us
19 because they don't want us to go directly to the
20 customer.

21 The second part, though, is that we view
22 that, regardless of who S&G is selling to, as a
23 channel of distribution into which Aqualon cannot
24 sell. As we explained, S&G is a distributor that
25 previously had bought from Noviant. If they don't buy

1 from us for some reason they're going to turn to other
2 imports. It's a channel -- it's a distinct import
3 channel of distribution which is unavailable to
4 Aqualon. So we think for that reason we're in a very
5 different situation then, say, companies that would
6 sell directly to manufacturers.

7 MR. BENEDICK: Well, if Aqualon sells direct
8 to the end user, then presumably S&G is selling to end
9 users. I think that's a fair assumption.

10 MR. NEELEY: I think that is a fair
11 assumption.

12 MR. BENEDICK: Then they could conceivably,
13 be competing with each other further down the
14 distribution chain.

15 MR. NEELEY: That may be. We don't know the
16 answer to that. But what we're saying is that our
17 sales are unique into a particular channel of
18 distribution, that those are going to be imports,
19 regardless whether they're our imports or Chinese
20 imports or whatever.

21 MR. BENEDICK: Got you. Okay, another
22 question. Do you agree with what was said this
23 morning about the length of a qualification of
24 somewhere between two and six months, two months being
25 the typical, six months being the outlier?

1 MR. McKENZIE: In the industry which I work
2 hard with, no, that's very much not the case. I would
3 say here the minimum we're going to achieve is three
4 months. Typically it's from 12 to 24 months.

5 MR. BENEDICK: That's typical? Twelve to 24
6 months?

7 MR. McKENZIE: And in a lot of these, the
8 oral care areas, wound care areas, even in some food
9 areas because of stability issues or you're trying to
10 develop very specific functionalities. That is very
11 typical because all of these things have to go through
12 aging tests, sometimes go through consumer sensory
13 panel testings, all of which takes time.

14 MR. BENEDICK: Is this in competing against
15 someone else's CMC or competing against an alternative
16 to CMC?

17 MR. McKENZIE: It can be both.

18 MR. BENEDICK: Or is it a new product where
19 they're trying to --

20 MR. McKENZIE: It can also be that.

21 MR. BENEDICK: And that would still be in
22 that 12 to 24 month time frame?

23 MR. McKENZIE: Twelve to 24 months, yes.

24 MR. BENEDICK: Okay. Thank you.

25 Those are all the questions I have. Thank

1 you very much.

2 MR. CARPENTER: Go ahead.

3 MS. FORESO: I have no questions, thank you.

4 MR. CARPENTER: Mr. Mehta?

5 MR. MEHTA: I have the same question which I
6 posed to the Petitioner. In the producers'
7 questionnaire the Commission asked the producer to
8 provide asset data to compute the domestic industry
9 return on investment based upon asset data. As you
10 know, the return on investment is an indicator
11 mentioned in the statute. If you have any suggestion
12 or recommendation to compute return on investment or
13 any other basis, please comment now or provide it in
14 your post-conference brief.

15 MR. CLARK: We will endeavor to respond on
16 return on investment analysis for the domestic
17 industry in the post-conference brief.

18 MR. MEHTA: Thank you.

19 MR. CARPENTER: Ms. Mazur?

20 MS. MAZUR: Thank you. I just have one
21 question. We have essentially five manufacturing
22 plants represented here today. Could each of you just
23 describe for us as Mr. Herak did this morning about
24 your production runs? How you schedule them, what
25 kind of volumes you have. Mr. Reid, you mentioned

1 small batches that you can produce. Can each of you
2 describe, in the five plants that are represented
3 here, how you schedule your productions?

4 MR. REID: I can go first. Our plant in
5 Holland has two production lines. One is a purified
6 line and the other is what we call our flex line. It
7 was just a recent investment about two years ago.
8 That line has the ability to make either technical or
9 purified CMC. We also have a second plant that's not
10 involved. That's in Italy, but that only makes
11 technical grade CMC. That's actually our bigger
12 plant.

13 We try, as everyone does these days, not to
14 have too much inventory on hand to tie up capital. So
15 we try to have a very flexible production schedule.
16 We try to work with our customers with forecasting as
17 much as possible. Of course, that doesn't always
18 happen, so we tend to be able to -- our manufacturing
19 process reactor is relatively small. We can make
20 small runs. We don't have to produce, you know, 50 or
21 100 tons of a particular product to make it a
22 reasonable run. We can make as little as 10 tons. So
23 we try to schedule our production according to our
24 orders, so we typically do not just produce and put in
25 stock. It ties up too much capital and you always get

1 the wrong product mix when you try to project what
2 you're going to need. It never works out that way.

3 And then also, if we have an emergency from
4 a customer, you know, we can change our production
5 schedule and rearrange it according to the demands of
6 the market.

7 MS. MAZUR: I'm sorry, if I could, before
8 other people respond, how long is a typical production
9 run, would you estimate?

10 MR. REID: Well, I think if you -- and I'm
11 not an expert on the production, but I think if you
12 look at the cellulose from the time you start feeding
13 it into the grinders to the time it's going into the
14 bags, I think that process takes several hours. I
15 would say about two hours.

16 I don't want to divulge the size of our
17 reactors, but you know, you get so many tons per hour
18 in this type of process, it's a semi-continuous
19 process.

20 MR. BODICOAT: We are very similar to what
21 Jim said there. We work with our customers so the
22 salesmen get sales forecasts, the sales forecasts we
23 turn into a demand plan, and then with our resource
24 planning we turn that demand plan in to factory
25 scheduling. We have a more complicated production in

1 terms of the three sites and the number of lines. I
2 really don't want to say exactly the number of lines,
3 but we can tell you that later.

4 But each product, through the enterprise
5 resource planning, is allocated to a line. And we
6 then take that demand solution forecast with the
7 customer lead time and run that product, and it's a
8 mixture of made to schedule and made to order. So we
9 operate both those, because, you know, if we're making
10 a similar type of product, but it's only the bag size
11 that's different, then we might do longer runs if we
12 know there's another scheduling opportunity somewhere
13 else down the line. So that's pretty much how it is.

14 MR. PIOTTI: As I said before, we have two
15 lines of CMC production, one for technical grade and
16 the other for purified grade. But our production is
17 different from Noviant, Akzo and Aqualon production.
18 At the moment we are producing with the dry process,
19 not the solvent process. For this reason we started a
20 project two years ago to change the line of purified
21 CMC and to start to produce with the solvent process,
22 because the solvent process -- in the solvent process
23 you can obtain a better quality. You can obtain or
24 use the consumption of reactives as caustic, as
25 monoflorocitic acid. You can produce a high degree of

1 substitution at better cost. Unfortunately, we don't
2 have enough capital and the plant possible start in
3 2006.

4 MS. MAZUR: Thank you. That was very
5 helpful.

6 Someone mentioned the potential for 1,300
7 possible products when you start to talk about the
8 size of the bag, et cetera. We're not talking about
9 1,300 different production runs, for example, to
10 produce those products, are we?

11 MR. BODICOAT: No, it's not. It wouldn't
12 be 1,300 production runs, because some of those would
13 differ by the packaging or the pallets or stuff like
14 that. But in terms of orders -- I don't know how many
15 orders we have, but it's immense. It's a lot of
16 orders. I mean, you have this semi-continuous
17 process, but you are altering what you produce in
18 terms of this product's come in, this product's come
19 in. So it's difficult to be discrete about it comes
20 in here and it comes off there, because there is
21 grinding, particle size, and everything else, which
22 will then form a different product again.

23 MR. CLARK: In the post-conference brief
24 one of the things that we'll do is elaborate on this,
25 and we can look at it from the standpoint of the

1 number of formulations, discrete formulations,
2 particle size, combinations. It's effectively the
3 bill of production material, but that is proprietary.

4 MS. MAZUR: That's exactly what would be
5 very, very helpful.

6 MR. CLARK: Sure.

7 MS. MAZUR: Likewise, Mr. Lebow, in your
8 post-conference brief could you kind of address this
9 issue as well from Aqualon's point of view in terms of
10 being a bit more specific about its production
11 processes in terms of scheduling and runs and orders
12 fit into that, please?

13 MR. LEBOW: Yes.

14 MS. MAZUR: Thank you.

15 Those were all the questions I had.

16 MR. CARPENTER: Thank you, once again,
17 gentlemen, for your testimony this afternoon and for
18 your careful and patient responses to our questions.
19 At this point we'll take a short break until about --
20 we'll resume at 2:15 by the clock in the back, and go
21 to the closing statements, ten minutes for each side,
22 beginning with the Petitioners. Thank you.

23 (A brief recess was taken.)

24 MR. CARPENTER: Back on the record.

25 Mr. Lebow, feel free to begin whenever

1 you're ready.

2 MR. LEBOW: Thank you again, Mr. Carpenter.
3 Respondents have spent the past couple of hours trying
4 to distract the panel from the basic fact in this
5 investigation, which is that they have come to the
6 largest volume users in the United States of CMC and
7 have increased their share at those producers on the
8 basis of price.

9 The last little while they even tried to
10 discredit your data collection by suggesting that your
11 product categories were somehow overly broad or
12 incorrect. But the product specifications for the
13 pricing products used in the questionnaire are based
14 on their own sales literature. Product one is Cecol,
15 made by Noviant, 30,000. Product two, Cecol 300.
16 Product three, Thinfix 300. And these are grades
17 which they refer to in their literature, Exhibit 13 to
18 the Petition, as standard grades of Noviant CMC.

19 There may be, you know, fine tuning and
20 blending, but the fact is that what they do and what
21 Aqualon does is the same. They sell a certain number
22 of basic grades which they then work with the
23 customers, where necessary, to fine tune to the
24 customer's specific needs and desires. And the
25 customers -- as you see from the customer we had here

1 and from others -- the customers can and do buy from
2 both. And what drives the customer choice is price.

3 Because, I mean, it is strange, if there is
4 all this special value from use and value and that
5 drives the customer choice, why the value is all
6 significantly higher in Europe and in Mexico than it
7 is in the United States.

8 Now, in addition to trying to distract from
9 the basic point, Respondents have thrown a number of
10 spots on the wall, and I just want to click them off.
11 One is that non-subject imports are the cause of
12 injury. Well, subject imports exceed non-subject
13 imports by a ratio of about four to one.

14 Then they say okay, well, the problem is
15 other hydrocolloids are the problem. But other
16 hydrocolloids are substitutable only in certain uses,
17 only in the margin, and only in certain price
18 conditions. And many of those other hydrocolloids are
19 at much higher prices. Certainly many on that list of
20 25 that we've seen, and xanthan gum being one of the
21 most frequent alleged substitutes, at a higher price.

22 You know, your question was never answered
23 when you asked Respondents how is it that on the one
24 hand each one of these little CMC specifications and
25 grades, you know, is exactly what they produce, and we

1 can't produce it, and the customer needs exactly that.
2 And yet, on the other hand, how is it that there is
3 all this substitution risk, not even from other CMCs,
4 but from other hydrocolloids. You can't have it both
5 ways. And they never answered your very perceptive
6 question about whether they were trying to have it
7 both ways.

8 Regarding volume effects, we do not accept
9 Mr. Malashevich's contention that there are no volume
10 effects. If you look on a four-year basis you'll see
11 from the beginning of the period to the end, there
12 certainly are volume effects. And these demand
13 effects that come from oil field cyclicalities, or other
14 factors in the market cited by Respondents, these are
15 the facts of life faced by both Respondents and
16 Petitioners. But they are conditions of competition
17 we all face, and does not explain why subject imports
18 are greater than 50 percent of the U.S. market and why
19 subject imports consistently underprice the domestic
20 producers.

21 Those SEC reports, they made for nice
22 reading, but they were for the Aqualon Division, not
23 for CMC. CMC is less than a fifth of the Aqualon
24 Division. Mr. Herak testified this morning that most
25 of the other Aqualon Division businesses are doing

1 quite well, and hence, the SEC reports reflected that.
2 And anything said in those reports is strictly out of
3 context and it has no specific bearing on CMC. You
4 need to look at the specific facts on CMC as you see
5 from your questionnaire responses and other
6 information you collect.

7 As for the price leadership, again I suggest
8 you look at your questionnaire responses. Look at the
9 history of the market. You can see that Aqualon was
10 not the price leader here, is not the company which is
11 trying to bring down the market, is not on a foolish
12 commodity basis trying to undermine the value of its
13 own product. It, too, tries to sell on a customer
14 value added basis, but it's been losing out
15 consistently at its largest customers on the basis of
16 price.

17 And if Respondents' products are so much
18 better in value and use, why are their prices
19 consistently lower? And why are they consistently
20 lower in the United States than they are in Europe?
21 It makes no sense.

22 What they're coming to do is to buy market
23 share largely through price in the United States. The
24 breadth and depth of their line, the breadth and depth
25 of the Aqualon line are very, very parallel. There

1 may be a few places at the margins where there is a
2 lack of overlap, but basically they're selling an
3 important chemical down the middle on price.

4 On cumulation, we've heard from the folks in
5 Mexico that they have a limited number of customers.
6 But they also admit that they sell to distributors,
7 and you asked a good question, because Mr. Herak
8 leaned over to me and said, during the course of the
9 testimony, we compete with S&G. They compete with
10 Mexican products throughout the United States.

11 Ms. Hallock was told at a meeting not too
12 long ago that Amtex was opening a sales office in
13 Chicago. I didn't hear anybody rebut that. We've
14 heard people in Maryland, such as TIC Gum, say that
15 they have received solicitations from Amtex. So in
16 addition to the customers they have, you also have to
17 consider their business offers and their activity in
18 the market throughout the United States.

19 And for Finland, I think they said the
20 factory mainly produces four paper grades. I don't
21 know if that means that they can't produce others, if
22 they aren't producing for others, if they wouldn't
23 produce for others. But the statute doesn't talk
24 specifically about applications. And again, you asked
25 a question about the geographic spread, and the

1 geographic spread of the finished product is
2 widespread throughout the United States and, in
3 addition, they compete with the domestic producer and
4 others in the paper market and throughout the United
5 States.

6 Finally, on the question of threat, I think
7 we relied on some information in the IMR report for
8 our Mexican capacity utilization figures. And I think
9 we're willing to stand corrected. We certainly have
10 no reason to doubt what Amtex has said here today.
11 But no one has challenged our position on capacity
12 overhang from the real big gorilla here, which is
13 Noviant. They have huge amounts of unused capacity,
14 that could be even as much as twice domestic -- total
15 domestic sales by Aqualon. And that's the place where
16 the real threat overhangs this market and no one has
17 addressed that at all.

18 So in conclusion, I'd just like to say that
19 we've heard some distracting arguments from
20 Respondents, but they haven't come back and really
21 faced the issue here, which is that they are taking
22 business in the United States at the largest accounts,
23 on the basis of price. And we believe that there is a
24 very clear, reasonable indication of material injury
25 to the domestic industry and the threat of increased

1 injury in the future.

2 Thank you.

3 MR. CARPENTER: Thank you, Mr. Lebow.

4 Would the Respondents' attorneys come
5 forward, please?

6 MR. CLARK: We will endeavor to be
7 efficient and use ten minutes between the three of us.

8 For the record, Matt Clark on behalf of the
9 "big gorilla." Mr. Lebow was just up here and he said
10 that something that he can't explain that we haven't
11 explained. Why are prices consistently lower, and,
12 after all, what the Respondents are doing here is
13 competing on price.

14 Several of you were not in the room when Dr.
15 Bodicoat began his testimony. Let me repeat something
16 that he said, because it is critically important. In
17 March, 2003, Noviant announced a price increase in the
18 market. That price increase failed. That price
19 increase failed, not because Noviant undercut itself.
20 It failed because Aqualon undercut Noviant.

21 Aqualon's testimony here has been we wanted
22 to get the prices up. Noviant announced a price
23 increase in the market, across the market. The push
24 back came from Aqualon. So when Mr. Lebow asked the
25 question why are prices consistently lower? Because

1 when others in the market -- including the big gorilla
2 -- attempted to raise price, Aqualon not only held
3 price but actually reduced price. And we will
4 document this in the post-conference brief.

5 The bottom line here? Any injury to Aqualon
6 is self-inflicted. Aqualon had been, by its own
7 admission, pursuing a commoditized approach to the
8 marketplace. They have treated customers like they
9 were buying a commodity product. We do not view it as
10 a commodity product. We have held up a value added
11 approach. We can document our value added approach.

12 To the extent that Aqualon has suffered from
13 its strategic decision to compete purely on the basis
14 of price, they have failed on that, because value does
15 matter. Filing an antidumping case, frankly, is not
16 the way you react to bad business decisions, but that
17 is precisely what Aqualon has done in this case.

18 Non-subject imports, just very briefly.
19 Non-subject imports have been characterized as 20
20 percent of the market. Interesting that Aqualon
21 doesn't seem to care about 20 percent of the market.
22 We know from a participation point in the market that
23 the non-subject imports are important. We will
24 provide the information that we can on subject and
25 non-subject imports.

1 And finally, on the question of cumulation
2 with respect to Finland, the record here is really
3 quite complete. You have the information you need in
4 the questionnaire responses. The question that you
5 confront is whether the subject imports compete in the
6 market against the domestic products and against one
7 another. When you look at those, what you will find
8 is there is some competition in oil field and paper
9 from Finland in the United States, but not against the
10 subject imports. That is outcome determinative.

11 Thank you.

12 MR. GORELICK: One point made by Mr. Lebow
13 in his closing statement or rebuttal is that the other
14 hydrocolloids don't seem to matter because they're
15 higher priced. As was stated -- and I want to
16 emphasize this -- xanthan, as we heard, is falling.
17 It may be higher priced, but it fell 50 percent. That
18 changes the formulation as we heard from the industry
19 participants. These are done on very product-specific
20 formulations. What does the toothpaste look like? We
21 showed you how the same product, the humble bagel,
22 could have three different gums in it, depending on
23 which a given company wanted. So we do focus on the
24 role of the other hydrocolloids as being a source of
25 competition and not just in theory that if you raise

1 the price of purified CMC what would happen -- you can
2 see on the labels what has happened.

3 And finally, since Mr. Lebow seems to take
4 the 10-Qs as being very general and perhaps not that
5 important, let me quote the President and Chief
6 Executive Officer of his client on April 29th for
7 their earnings call, stating, "we still expect
8 relatively significant revenue growth. Aqualon and
9 Canova will be the most dramatic, Aqualon because of
10 their increase in their capacity through the expansion
11 projects, because they're really driving into other
12 segments and CMC." So they obviously think CMC is
13 doing great.

14 Thank you.

15 MR. NEELEY: Jeff Neeley on behalf of Amtex.
16 We're here not as the gorilla, but more like the
17 mosquito, I think. I appreciate Mr. Lebow correcting
18 the record with regard to the supposed capacity
19 overhang, which -- in Mexico -- which I think now he
20 recognizes is not there. We do think that that was
21 probably the primary reason that we were added to this
22 case, that there was concern. The concern was
23 erroneous, and we think we should not be here for that
24 reason alone.

25 There are a couple of other things he said

1 that I'd like to respond to, though. One is that he
2 noted that Respondents increased sales based on price,
3 and that was, I think, directed again not at us at all
4 because that wasn't the case with regard to Amtex. If
5 you look at our sales, in fact, they've been going
6 down. The prices -- we are totally reactive to the
7 larger players in this market. We can't possibly be
8 driving prices with the small number of customers and
9 sales that we have.

10 I note what he said with regard to TIC Gums.
11 And, you know, I've been puzzled throughout the day as
12 to why they were here, because they seem to have, you
13 know, interests that would be very different from the
14 side that they appeared on. Whatever the reason, we
15 found it particularly curious. And we'll address this
16 more in our post-conference brief, but we were
17 approached by a company called Peeltons (phonetic) on
18 behalf TIC Gums to sell them, because they were
19 looking for alternative sources.

20 For them now to come here and somehow accuse
21 us of doing something wrong is bizarre. And we'll be
22 glad to address that in detail in our post-conference
23 brief.

24 I also agree that Mr. Benedick's question
25 regarding S&G was a good and a valid question. I

1 would point out that one of Mr. Lebow's witnesses -- I
2 don't recall which one right now, but I have it in my
3 notes -- stated though, that a majority of the
4 purchasers prefer to purchase directly from
5 manufacturers and not from distributors. It is a very
6 different channel of distribution. It is one that is
7 purely in the case of S&G an import channel of
8 distribution. It is going to be there regardless of
9 whether those products are coming from Mexico or
10 coming from elsewhere. Before they came from Noviant.
11 And we think that it is a very indirect, attenuated
12 competition, if at all, between Mexico and Aqualon.

13 So we will look forward to submitting our
14 post-conference brief. Thank you.

15 MR. CARPENTER: Thank you, gentlemen, for
16 those remarks.

17 Let me mention a few dates in closing. The
18 deadline for both the submission of corrections to the
19 transcript and for briefs in the investigation is
20 Tuesday, July 6th. If briefs contain business
21 proprietary information, a non-proprietary version is
22 due on July 7th. The Commission has tentatively
23 scheduled its vote on the investigations for Thursday,
24 July 22nd at 10 a.m. It will report its
25 determinations to the Secretary of Commerce on July

1 26th. The Commissioners' opinions will be transmitted
2 to Commerce on August 2nd.

3 Thank you for coming. This conference is
4 adjourned.

5 (Whereupon, at 12:43 p.m., the conference in
6 the above-entitled matter was adjourned.)

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CERTIFICATION OF TRANSCRIPTION

TITLE: Purified Carboxymethylcellulose
from Finland, Mexico, The
Netherlands and Sweden

INVESTIGATION NO.: 731 TA 1084 - 1087 (Preliminary)

HEARING DATE: June 30, 2004

LOCATION: Washington, D. C.

NATURE OF HEARING: Preliminary Conference
I hereby certify that the foregoing/attached
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of the above-referenced proceeding(s) of the U.S.
International Trade Commission.

DATE: June 30, 2004

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Signature of the Contractor or the
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